

its the city
thy and Stefan Wagon

French franc

Paris tries to
hold the line

Page 16

Serbia votes

An election with
stark choices

Page 14

US retailing

A patchy
Christmas

Page 14

Africa's children

The future
at risk

Page 5

Tomorrow's Weekend FT

India's child labourers: sold
into a life of slavery

FT NEWSPAPER
OF THE YEAR

FINANCIAL TIMES

Europe's Business Newspaper

FRIDAY DECEMBER 18 1992

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Crédit Lyonnais deal with BfG hits last-minute hitch

The proposed acquisition by Crédit Lyonnais of a majority stake in BfG Bank, the financially troubled German bank, has run into last-minute difficulties over guarantees on the bank's balance sheet liabilities. The purchase, potentially one of the largest cross-border deals in European financial services, was due to have been completed by the end of the year. The deal valued the German bank at DM2.1bn (\$1.3bn). Page 17

France resists interest rates rise: The French government verbally defended the franc's existing parity against the D-Mark, but did not raise official interest rates. "I am absolutely against any talk of devaluation or of floating the European currencies," said prime minister Pierre Bérégovoy. Page 16 and Lex

Fragile accord on Bosnia: Nato foreign ministers reached a shaky compromise on further action to be taken against the Bosnian Serbs, saying the UN Security Council would "shortly consider" a resolution to enforce the no-fly zone. Page 16; Major seeks US backing, Page 7

Hopes fade for German pact: Rapid conclusion of a "solidarity pact" between government, opposition, trade unions and employers seemed less likely as serious differences emerged over tax plans and aid to east Germany. Page 2

Gait talks to break: Trade negotiators are today expected to call a halt to the pre-Christmas push for a breakthrough in the Uruguay Round of talks on global trade liberalisation. Page 5

European car sales: Sales of new cars in western Europe increased by 1.2 per cent last month, with higher demand in Germany and France, but carmakers remain gloomy about the outlook for 1993. Page 2

Gaidar appointed presidential adviser

Yegor Gaidar (left), the Russian prime minister replaced three days ago by the more conservative Viktor Chernomyrdin, has been appointed presidential adviser on economic policy. The move suggests that President Boris Yeltsin, who arrived in Beijing yesterday at the start of a state visit, has not given up his aim of committing Russia to a free-market road. Page 2; Beijing welcomes Yeltsin, Page 5

SKF, world's leading roller bearing manufacturer, predicted a SKr1.5bn (\$264m) loss in 1992 as it announced further job cuts and a SKr1.1bn provision. Page 17

Unicef urges 'basic needs movement': The UN Children's Fund called for a worldwide popular movement to raise \$35bn annually to meet children's needs for food, clean water and basic health care. Page 5

Indian PM likely to survive: Prime Minister P V Narasimha Rao last night looked set to survive a parliamentary no-confidence motion over his handling of the Ayodhya mosque crisis. Page 5

Pepsi-Cola, US soft drinks group, has won its three-year battle to reclaim control of the marketing and distribution of its brand in France from French mineral water group Perrier. Page 18

Conflicting data on UK economy: British manufacturers reported a slight improvement in orders over the past month, but a bigger-than-expected rise in unemployment holds out little prospect of swift recovery. Page 7

Call for Japanese reform: The EC has called for Japan to make concessions in areas such as legal and financial services, as well as relaxing its rice import ban. Page 4; Tokyo tax plans, Page 5

Lehel, Hungarian refrigerator producer owned by Electrolux of Sweden, forecast a 16.6 per cent rise in 1992 profits to Ft950m (\$11.5m), mainly reflecting a sharp improvement in productivity and an upturn in local demand. Page 17

Barclays Bank has provided \$240m (\$365m) to cover possible losses on its \$422m exposure to Imry, a property group, in one of the largest individual debt write-offs in UK banking history. Page 17; Lex, Page 16

American Express, financial services and travel group, is considering selling majority control of its stockbroking and investment banking subsidiary, Shearson Lehman Brothers. Page 20

STOCK MARKET INDICES

FT-SE 100	2,740.3	(+7.5)
Yield	4.46	
FT-SE Eurotrack 100	1,894.41	(-2.21)
FT-SE All Share	1,599.31	(+0.06)
Nikkei	17,437.31	(+168.20)
New York Composite	3,258.07	(+3.79)
Dow Jones Ind. Ave.	3,258.07	(+3.79)
S&P Composite	3,258.07	(+3.79)

US LUNCHTIME RATES

Federal Funds	2 1/8%
3-mo Treas. Bids	3 3/8%
Long Bond	7 1/8%
Yield	7.43%

LONDON MONEY

3-mo interbank	7 1/8%
Life long gk. future	See 100 (100)

NORTH SEA OIL (Argus)

Brent 15-day Feb	\$18.425
Oil Gold	

New York Comex Feb	\$338.2
London	\$338.35

STERLING

New York Exchange	\$ 1.5796
London	

DM	1.5736
FF	6.4825
Sfr	2.285
Y	193.72
E index	90.7

DOLLAR

New York Exchange	DM 1.5736
FF	6.4825
Sfr	2.285
Y	193.72
E index	90.7

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Sfr	2.285
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Y	193.72
E index	90.7

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Sfr	2.285
Y	193.72
E index	90.7

Camdessus calls on Germany to cut rates

By Michael Prowse
in Washington

GERMAN interest rates need to be reduced by about two percentage points as part of a strategy to reduce "intolerable" levels of unemployment in Europe, Mr Michel Camdessus, the managing director of the International Monetary Fund said yesterday.

In a rare intervention in US politics, he also urged the incoming Clinton administration to seize a "great opportunity" to reduce the structural budget deficit by raising taxes as well as cutting spending.

Mr Camdessus said more effective global co-ordination of policies was needed to address a "crisis of confidence". The IMF, like the Paris based Organisation for Economic Co-operation and Development, has cut its world growth forecasts and expects a 1 per cent growth in European Community economies next year. At the National Press Club in Washington, he said abating demand and wage pressures in Germany had made a "progressive lowering of interest rates" possible.

"But let me be blunt... what is needed is not a half-percentage point reduction of the key interest rate of the Bundesbank - welcome as that may be - but a more substantial cut in real interest rates, say of two percentage points."

He said the responsibility for achieving a big cut in rates lay more with European governments, that had allowed large public sector deficits to develop, than with the Bundesbank and the other central banks. He said Germany and Italy should take stronger steps to cut deficits.

A lasting reduction in European unemployment from its "intolerable level of 10 per cent" would also require structural reforms to increase the flexibility of labour markets.

The US had to address the "Achilles' heel" of its economy

which was the "continuing and alarming weakness of its saving and investment performance". The US had the lowest ratio of net national saving to gross domestic product in the industrialised world. This had led to one of the lowest levels of private investment and a lack of attention to public infrastructure.

Bold medium-term budget consolidation was the only reliable way of boosting sustainable growth. With cyclical recovery from recession gaining momentum, the US had a great opportunity "to set fiscal policy unambiguously on the course of deficit reduction".

The scale of the needed fiscal adjustment required "the adoption of both revenue and expenditure measures". Tax reform was also needed to increase incentives to save and invest and reduce consumption.

Mr Camdessus praised Japan for taking monetary and fiscal action to revive its economy. But he noted renewed signs of weakness and warned that further policy actions might be needed.

Revised forecasts out later this month will show growth of barely 2 per cent in industrial countries next year against a forecast of 2.9 per cent in September. Japan is expected to grow by 2.4 per cent, about 1 percentage point slower than forecast.

The US is a relative bright spot, with 3 per cent growth predicted for next year compared with 2 per cent this year.

In a reversal of the experience of the 1980s, Mr Camdessus said developing countries had better prospects than the industrialised world. On average they should grow 4.7 per cent next year, the fifth successive year of "superior growth performance".

Mr Camdessus called on industrialised countries to assist the transformation in eastern Europe and the former Soviet Union.

Bundesbank resists cut, Page 2
Lex, Page 16



Buses containing more than 400 bound and gagged Palestinians await confirmation of an expulsion order near the border with Lebanon

Palestinians quit peace talks

By Hugh Carnegie in Jerusalem
and George Graham in Washington

THE FUTURE of the Middle East peace negotiations was thrown into doubt yesterday after Israel's High Court approved the unprecedented mass expulsion to Lebanon of 418 Palestinians from the occupied territories.

Outraged Palestinian leaders withdrew their delegation from the last day of the current round of talks in Washington in protest, and other Arab delegations said they would end their meetings as soon as they had delivered a protest to the Israeli negotiators.

Mrs Hanan Ashrawi, the Palestinian spokeswoman, said: "The peace process itself is on the brink of disaster."

Mr Yitzhak Rabin, the Israeli prime minister, ordered the expulsions in retaliation for a

series of violent attacks on Israeli forces by the Hamas Islamic fundamentalist movement which culminated on Tuesday in the murder of a kidnapped paramilitary border police officer - the sixth soldier to die in recent weeks.

It was by far the largest peace-time expulsion by Israel since it captured the West Bank and Gaza Strip in 1967.

The 418 were kept bound and blindfolded for almost 20 hours in 22 buses at the Lebanese border while civil rights lawyers tried in vain to win a court order to stop the action. Shortly after the court decision, the buses moved across the border.

The US yesterday told Israel of

its "strong objections" to the deportations, but President George Bush urged the delegations to the bilateral negotiations which drew to a close in Washington yesterday to keep talking.

Mr Bush met separately at the White House yesterday with each of the delegations, his first personal involvement in the talks for a year, and said he was confident his successor, Mr Bill Clinton, would carry on with the Middle East peace process.

"I am confident the new administration is going to want to see the peace talks continue. It has got to go forward," he said.

The deported Palestinians were all alleged Islamic militants. The government said they would

have the right to appeal against the decision once they were in exile and would be allowed to return home after not more than two years.

Mr Rabin brushed aside the many protests, saying the expulsions were necessary to crack down on Hamas. "We said we would wage a war against terrorism if there were no peace negotiations and engage in peace negotiations as if there was no war against terrorism."

Saying the alternatives were to introduce the death penalty, destroy Palestinian homes or allow soldiers greater freedom to open fire in the occupied territories.

Continued on Page 16

New German takeover rules urged

By David Waller in Frankfurt

THE CHIEF of Germany's leading fund management company yesterday called for a radical overhaul of his country's corporate takeover rules.

Mr Christian Strenger, chief executive of DWS, the Deutsche Bank fund management arm which has DM58bn (\$36.4bn) under management, said shareholders in German companies were disadvantaged because of

the lack of a takeover code. He said German banks and companies should devise a common code of practice which would make it possible for companies to abandon their voting restrictions, a move which would be welcomed by domestic and foreign shareholders as a way of enhancing share prices.

There are limited rules for takeover activity in Germany. Shareholdings need only be disclosed when they reach 25 per

cent and there is no requirement for companies to treat all shareholders equally.

This means it is standard practice for companies to seek effective control of another company by acquiring a simple majority of shares or a blocking minority. There is no requirement for companies to pay a premium for corporate control, which Mr Strenger believes is to the detriment of shareholders.

Continued on Page 16

BA furthers global ambitions with A\$665m Qantas stake

By Paul Betts in London
and Kevin Brown in Sydney

BRITISH AIRWAYS took an important step yesterday in its strategy to become a global airline by acquiring a 25 per cent stake for A\$665m (\$458m) in Qantas, the Australian national carrier.

The UK carrier was chosen by the Australian government as the preferred foreign airline partner for Qantas against stiff competition from Singapore Airlines.

The Qantas deal coincides with growing signs that BA is likely to fall in its efforts to win US government approval for its proposed \$750m acquisition of a 44 per cent stake in USAir, the sixth largest US carrier.

Mr John Major, the UK prime minister, will make a final attempt to secure US government approval for the BA-USAir deal during talks with President George Bush at Camp David tomorrow.

BA yesterday said it had "significant cash resources and external borrowing facilities" to finance the Qantas stake.

The deal is the first stage in the privatisation of the state-owned Australian carrier. The Australian government's remaining 75 per cent stake will be sold through a flotation next year.

The government said it hoped to receive a further A\$1.5bn to

A\$2bn from the flotation, which would take the airline's value to between A\$2.1bn and A\$2.6bn.

Foreign financial institutions will be allocated 10 per cent of the stock, which may be listed on overseas stock exchanges. The net return to the government will be between A\$800m and A\$1.3bn, after providing for a A\$1.35bn recapitalisation of Qantas through the conversion of A\$1.2bn debt to equity and a cash injection of A\$150m.

But the flotation may have to be delayed until 1993-94 to avoid

a clash with the next federal election, due to be held by June. BA's bid was accepted after Sir Colin Marshall, BA's chief executive, topped a rival offer from Singapore Airlines in last minute negotiations in Canberra with Mr Ralph Willis, the Australian finance minister.

Mr Willis said BA also offered greater strategic benefits to Qantas than Singapore Airlines, which sought to buy 20 per cent of the Australian carrier.

Australian control of Qantas and its identity as a national flag carrier would not be jeopardised, he said. BA's bid had met some strong opposition in Australia

because of fears the UK carrier would seek to dominate Qantas.

But BA, which will be allocated three seats on a new 13-seat Qantas board to be chaired by an Australian, went to considerable lengths to reassure its critics it had no intention of seeking control. BA also said it planned to sign a 10-year commercial agreement with Qantas and establish a joint committee to identify areas of potential synergy.

Sir Colin said the deal would provide "significant benefits" for both airlines by linking BA's strong North American and European networks with Qantas' Pacific and Asian routes. It will also give BA access to the Pacific-US west coast market.

BA has now fulfilled its ambitions in Asia and Europe, where it recently took over Dan-Air in the UK and acquired large stakes in a French and a German regional carrier, but it is facing an uphill battle to gain approval for its proposed USAir deal.

Barring a last minute breakthrough during Mr Major's US visit, the Washington administration appears increasingly likely to block the deal.

The US has been seeking greater access for US carriers into the London market in return for approving the BA-USAir transaction. This has so far been vigorously resisted by the UK side.

CONTENTS

European News	2	Features	14	Markets	25	Money Markets	34
International News	5	Leader Page	14	Commodities	28	Recent Issues	31
American News	3	Letters	15	FT Advertisers	27	Share Information	28,29,38
World Trade News	4	Management	11	FT World Acquisitions	28	Tradefair Options	21
UK News	5	Observer	15	Foreign Exchanges	34	London SE	27
People	12	Technology	12	Gold Markets	26	Wall Street	35,36
Weather	16	UK	22-24	Equity Options	21	Bourses	35,36
Lex	16	Int. Cap Mkts	21	Int. Bond Service	21		
		Int. Companies	18-20	Managed Funds	30-34		

PIAGET
JOAILLER EN HORLOGERIE DEPUIS 1874
GENÈVE

Bundesbank resists cut in interest rates

By Christopher Parkes
in Frankfurt

A CUT in German interest rates now would fuel inflation and lead to even sharper monetary restrictions in future, the Bundesbank warned yesterday. It said domestic economic conditions had worsened and admitted that relaxation of its policies might temporarily help counter the effects of the slowdown on production and employment. But any easing would come at the cost of accelerating inflation later. Experience showed monetary policy served economic development best when it provided stable monetary conditions, the bank said in its latest monthly report. Domestic criticism of the central bank's stance has increased as recession has hit production, employment and company profits. But while the report acknowledged the mounting difficulties, it said it was up to the government, unions and employers to find the new answers necessary for a return to "lasting, inflation-free growth". The bank accepted that the public sector's attempts to control spending were being hampered by the deteriorating economic climate, but noted that inflation was still "stubbornly high". Total public-sector deficits

this year were expected to be higher than in 1991 and to account for almost 4 per cent of Gross National Product, or 6 per cent if the borrowings of the Treuhand privatisation agency and the post and railway authorities are included. The federal government's deficit was expected to increase in 1993 as tax revenues fell and social welfare and unemployment payments increased, the report noted. The bank reminded the Bonn government it still had to find cuts to compensate for next year's planned supplementary budget of DM12bn (\$4.9bn) in development aid for the east. The Bonn government, which is aiming to produce its spending cuts proposals by the end of January, is also under pressure to deliver its mooted "solidarity pact". The Bundesbank showed concern about recent decisions by Lander (state) governments to increase their 1993 spending by up to 6 per cent and an average 4.5 per cent. While this marks a slowdown in the rate of growth, it is still far wider of Bonn's demand that regional budgets should increase by an annual maximum 3 per cent for the next few years. The bank said the forthcoming public-sector pay negotiations would be especially important this year.

Hopes fade for German pact

By Quentin Peel in Bonn

HOPES of a rapid conclusion of the planned "solidarity pact" between German government, opposition, trade unions and employers were fading yesterday as serious differences emerged over tax plans and aid to east German industry. Chancellor Helmut Kohl said he was still confident, hoping for substantive results in January or at the latest February - well after his original Christmas deadline. Agreement on such a deal, including an accord on wage restraint by trade unions and strict budget savings by central government and the 16 federal states, is seen as essential to a relaxation in interest rates by the Bundesbank.

Mr Bjrn Engholm, leader of the opposition Social Democrats (SPD), said he believed the chances for a genuine pact were receding; some form of unilateral government declaration was more likely. Wide differences existed in how far the government was ready to maintain key east German industries, and what the opposition and trade unions were seeking. The government does not wish to give any general employment guarantee, and wants a strictly limited, defined policy of industrial subsidies for companies restructuring for identified new markets. The SPD and unions want at least 400 major east German enterprises saved. The other key difference is that Mr Kohl is only prepared to consider a tax increase to finance the debt burden of east Germany in 1996. The SPD and unions want more tax revenue

Chancellor Kohl yesterday proposed sending 1,500 German troops to Somalia, including "self-defence" units, engineers and communications teams, writes Quentin Peel. His initiative was condemned by the opposition Social Democrats (SPD) as provocative, and contrary to the German constitution, because it would send armed soldiers potentially into action outside the Nato area. Mr Kohl's move aimed to bring to a head debate in Germany over whether to join only peace-keeping operations, as the SPD prefers, or peace-making efforts too, as the chancellor proposes. He was confident the unions were ready to present moderate wage claims, but urged public-sector unions to reach a new wage agreement by February at the latest. Many other west European countries had already embarked on drastic budget savings, including Spain, Britain and France. A budget savings package would be finalised in January, for a first-quarter supplementary budget to provide more cash for the east.



An old man gives the three-fingered Serb victory sign amid a 100,000-strong opposition rally in Belgrade yesterday. The Yugoslav prime minister, Mr Milan Panic, yesterday urged cheering supporters to depose his rival, Mr Slobodan Milosevic, the president of Serbia, in elections on Sunday, writes Laura Silber in Belgrade. Mr Panic said Mr Milosevic had "built a Chinese wall around Serbia" through war. Stark choice, page 14

Sauna diplomacy of Kohl and Yeltsin

Quentin Peel reports on how two leaders went to extremes to reach a finance deal

IF THE irrepressible Mr Theo Waigel, Germany's finance minister, is to be believed, then the key to the complex package deal negotiated between Bonn and Moscow this week lay in the chilly conservatory of Mr Boris Yeltsin's hunting lodge at Zavidovo, north of Moscow. "It was cold enough to concentrate our minds," Mr Waigel said when he got back to the splendid surroundings of the Vladimir Hall in the Kremlin to sign the joint declaration, and a string of bilateral treaties. "Either we reached agreement, or we got the flu." While Chancellor Helmut Kohl and President Boris Yeltsin went hunting boar (the Russian got one, but none for the nervous Chancellor), their ministers thrashed out the last

tricky details of the debt-and-compensation deal, after more than a year of hard bargaining. Then Mr Kohl, Mr Yeltsin and Mr Waigel all repaid to the sauna, with nothing but an interpreter and a few birch twigs between them, in a display of intimate camaraderie with which no other western leaders can compete. As the German delegation flew back to Bonn on Wednesday night, it was obvious they were relieved and elated to have emerged unscathed by the political upheavals surrounding Mr Yeltsin. Mr Kohl had demonstrated his support for him, sorted out their outstanding disputes over compensation for Soviet military installations, and Moscow's debts to the former East Germany, and put Bonn back on

top of the list of Russia's most helpful western partners. It was no mean achievement. And yet there were dissenting voices in the back of the aircraft, suggesting that the entire exercise was little more than sticking plaster. It would buy Mr Yeltsin's embattled government a few more months before they are faced with the next desperate need for another round of debt relief. There were really four elements to the deal. Germany agreed to suspend its claim, until the year 2000, for repayment of a small mountain of debt run up with the former East Germany in the last six months before unification. The sum is 6.4bn transferable rubles - the accounting unit

used by the former Comecon states, and valued in the German unification treaty at an exchange rate of DM2.34 (\$6p). The money is owing for goods which were ordered and delivered before Moscow had to pay for its imports in hard currency, and the Russians dispute the true value of the debt. Now both sides have agreed not to talk about it at all for eight years, and then try to negotiate a deal. Most Germans admit the money is as good as written off, but the fact the debt exists is accepted by Moscow. In exchange, Mr Yeltsin has agreed to abandon claims for massive compensation for the Soviet military property in East Germany: Bonn's claims for environmental reparations, and Moscow's claims for property payment

for its 343,000 hectares and 20,000 buildings, have simply been cancelled out in a "zero solution". The Soviet military is decidedly unhappy, but Germany is delighted with a reasonable compromise, even if the environmental clean-up costs billions. The only new cash in the agreement is DM500m, to be paid by Bonn in extra housing grants for returning Russian soldiers. There were many fine words about future economic co-operation, and the green light for potentially the biggest joint venture of all - an oil and gas exploration scheme by Germany's Daimler near Volgograd. But the businessmen who came with Mr Kohl were very tough and sceptical about investment opportunities when they met Mr Yeltsin.

WEST EUROPEAN NEW CAR REGISTRATIONS				
January-November 1992				
	Volume (Units)	Volume Change (%)	Share Jan-Nov 92	Share Jan-Nov 91
TOTAL MARKET	12,535,000	-1.3	100.0	100.0
MANUFACTURERS:				
Volkswagen (incl. Audi, SEAT & Skoda)	2,181,000	+5.7	17.4	16.3
General Motors (Opel/Vauxhall, US & Saab)	1,557,000	+0.7	12.4	12.2
Opel/Vauxhall	1,490,000	+1.4	11.9	11.6
Seat	47,000	-3.2	0.4	0.4
Peugeot (incl. Citroen)	1,521,000	-0.1	12.1	12.0
Fiat (incl. Lancia, Alfa Romeo, Ferrari, Innocenti, Maserati)	1,489,000	-7.7	12.0	12.8
Ford (Europe, US & Jaguar)	1,432,000	-5.8	11.4	12.0
Ford Europe	1,420,000	-5.7	11.3	11.9
Jaguar	10,000	-12.7	0.1	0.1
Renault	1,328,000	+5.6	10.6	9.9
BMW	415,000	+7.2	3.3	3.1
Nissan	403,000	-4.5	3.2	3.3
Mercedes-Benz	392,000	-1.1	3.0	3.4
Toyota	312,000	-9.4	2.5	2.7
Rover	298,000	-10.3	2.4	2.6
Mazda	283,000	-8.4	2.0	2.2
Volvo	185,000	-0.7	1.5	1.5
Honda	165,000	+0.5	1.3	1.3
Mitsubishi	150,000	-18.4	1.2	1.5
Total Japanese	1,484,000	-8.8	11.8	12.5
MARKETS:				
Germany	3,638,000	-7.4	28.0	30.8
France	2,226,000	+2.0	17.8	17.2
Italy	1,886,000	+1.1	15.0	14.7
United Kingdom	1,514,000	-1.3	12.1	12.1
Spain	897,000	+9.8	7.2	6.4

Source: Industry estimates. Figures for 1991 are preliminary. *Vol holds 21 per cent and management control of Opel Automobile. **Vol holds 21 per cent and management control of Opel Automobile. **Vol holds 21 per cent and management control of Opel Automobile.

Western Europe's new car sales up by 1.2%

By Kevin Done,
Motor Industry Correspondent

SALES of new cars in western Europe increased by 1.2 per cent last month, with higher demand in Germany and France compensating for a heavy decline in sales in Italy. According to industry estimates, sales in the first 11 months of the year, at 12.53m, were 1.3 per cent lower than in the corresponding period a year earlier. New car sales last month rose to an estimated 974,000 from 963,000 a year ago. However, carmakers are becoming increasingly gloomy about the outlook for new car demand in west Europe in 1993. According to Mr Jacques Calvet, chairman of the Peugeot group, new car sales in west Europe are forecast to fall by more than 4 per cent next year. Most car producers have already imposed short-time working, and Ford this week became the latest to announce a big cut in its workforce, with

plans to eliminate more than 10,000 jobs in Europe by the end of next year. Ford's Spanish subsidiary said yesterday that it would cut 1,200 jobs next year, of which 950-1,000 would be lost at its car and engine plants in Valencia. Despite the steep fall in new orders in Germany, new car sales in Europe's single biggest market rose last month by 4.7 per cent to 285,730. Demand is being pulled forward from January in advance of a rise in value added tax. Ominously, new car sales fell heavily in Italy, showing a decline of 11.7 per cent. Italy, the second largest car market in Europe, has long enjoyed steady demand, but sales have now been lower than a year ago for four months in succession. Demand is also weakening in Spain, where car sales fell by 1.3 per cent in November. Sales had increased strongly in the early months and in the first 11 months were still 9.9 per cent higher than a year ago.

In the weak UK market, new car sales rose by 6.3 per cent in November, although sales for the first 11 months were still 1.3 per cent below the very low level of last year. Registrations in the UK have been higher than a year ago in three of the past four months, although the stronger demand is mainly coming from the fleet sector. Across west Europe, new car sales in November were lower than a year ago in nine of 17 markets. The Volkswagen group of Germany, which includes Audi, Seat and Skoda, has consolidated its lead in the west European market and has boosted its share to an estimated 17.4 per cent in the first 11 months of the year from 16.3 per cent a year ago. Despite its sales success, the group has warned this week that it has slumped into loss in the final quarter of the year. It is facing widespread short-time working at its German plants and further job cuts, as it seeks belatedly to tackle its uncompetitive German cost-base.

Albania makes hard work of investment

Kerin Hope reports on the risks and frustrations of setting up in Europe's most backward country

FILTERED through wheezing loudspeakers at the Shkoder Chamber of Commerce, Mr Ahmet Musavi's invitation to invest in Albania could almost be mistaken for an obituary of the country's manufacturing industry. With unworried truthfulness, Mr Musavi, chairman of the city council, explained why all but three of the 15 state-owned factories on offer stopped work over a year ago. The reasons he cited were similar: shortages of raw materials and spare parts, outdated technology and mass departures of skilled workers. "We are ready to welcome foreign investors, whether in joint ventures or on their own. We want to modernise, but we don't have any money," he said. The factories in question, among them plants that used to produce textiles, shoes, soap and canned vegetables, could serve as a museum of industry. It is hard to imagine that anyone could get the pre-second world war machinery from Italy - along with Chinese and Hungarian imports from the 1950s - working again. Albania's emergence from autarchy is going to be painfully slow, despite the government's avowed enthusiasm for establishing a mar-

ket economy. While strikes and mass emigration to Italy and Greece succeeded in hastening the collapse of the Stalinist system, the economy was reduced to ruins. When the Democratic party came to power in March, almost two-thirds of the country's factories had shut and most farm co-operatives had been divided up, sometimes by force.

Albania's mining industry was dependent until recently on the unpaid labour of political prisoners.

into peasant smallholdings. Albania's foreign debt has swelled from \$200m to \$600m in two years, while exports almost ground to a halt. The Albanians' dream was that as soon as communism was defeated, luxury tourist resorts would start springing up along their unspoiled coastline. In fact, initial interest shown by Italian hoteliers and Greek contractors has faded because the government insists that foreigners cannot buy land, but must settle for a 49-year lease.

The European Bank for Reconstruction and Development is trying to find international companies willing to modernise Albania's mining industry, dependent until recently on the unpaid labour of political prisoners. But a slump in prices for copper and chrome could discourage potential investors, who would have to spend heavily on improving processing and productivity. Prospects look somewhat brighter for the oil industry. Preliminary off-shore surveys by US, Italian, and German oil companies granted concessions last year reportedly produced encouraging results, with test drilling due to start early in 1993. Yet no foreign company has been signed up to modernise the onshore fields in southern Albania, where output has dropped by more than 40 per cent in the past decade. For all the apparent willingness to embrace change, Albanian officials clearly find it hard to throw off their traditional suspicion of outsiders, which did much to sustain Enver Hoxha's policy of isolation in the communist period. Efforts to set a legislative framework for investment are also hampered by the past: Albania lacked a justice ministry for over 20 years before it was re-established in 1990.

Importing legal expertise has become a priority in order to introduce basic tax, commercial and company law. "Confusion over the legal position, combined with the long-drawn out process of decision-making makes it very frustrating trying to do business here," says Mr Alex Standish, a British consultant. The total capital invested this year is \$38m, of which \$21m was provided by foreigners. Over 50 joint ventures have been set up, mostly by Italian and Greek companies in partnership with state companies or individual Albanians, according to the Ministry of Trade. But only a modest amount is being invested: the total capital invested this year is \$38m, of which \$21m was provided by foreigners. Albania is keen to help develop the economy, partly as a way of stemming the flow of illegal Albanian immigrants across the border. Its investment incentives law was extended this year to include

southern Albania. The state-controlled Hellenic Industrial Development Bank includes Albania in an EC-financed programme it runs for developing small business in eastern Europe. But the practical problems of working in a country with only a few thousand kilometres of surfaced roads, where bank transfers take weeks to arrange and where ports are almost permanently occupied unloading EC and US aid, mean that fewer than half the joint ventures are in regular operation. It will be some time before Albania starts getting international funds for making infrastructure improvements. Much will depend on how firmly the government sticks to the conditions of a \$25m IMF stand-by loan granted this year. There are already problems over its readiness to delay unpopular measures, such as reducing unemployment benefits or launching privatisation. Mr Vassilis Anastasiadis has spent almost two years negotiating a joint venture to make sports clothes in southern Albania. "The risks in Albania are huge and it's impossible to predict when the investment climate will stabilise. But if you're in a business where labour costs matter, it's worth persisting," he says.

EBRD signs \$10m telecoms loan pact

THE European Bank for Reconstruction and Development and the government of Albania have signed a \$10m loan agreement for a telecommunications project. The bank has also been awarded a mandate to act as financial adviser on foreign investment in its chromium industry. The loan will help finance the modernisation and expansion of the telecommunications system in Albania. The expansion will almost double the number of subscribers in Albania, increasing the telephone density from 1.45 lines per 100 inhabitants to 2.35. The project is the first phase of a long-term development programme towards a digital network by the turn of the century. The European Bank's involvement with Albania, the Albanian state-owned chromium industry, will be assisted by a consortium of advisers providing technical assistance in legal, mining, accountancy and financial analysis. The bank has arranged for the financing of technical assistance contracts from funds made available from the US Agency for International Development. Albania is the third largest producer of chromium in the world.

Gaidar given advisory position

PRESIDENT Boris Yeltsin, striving to keep Russia on the free-market road, has given his reform chief Yegor Gaidar a new advisory role and told the new prime minister to form a cabinet by next Tuesday, Reuters reports from Moscow. Mr Yeltsin's press office said Mr Gaidar, replaced as premier three days ago by the more conservative Mr Viktor Chernomyrdin, had been appointed a presidential adviser on economic policy. A separate presidential order set a Tuesday deadline for Mr Chernomyrdin, previously deputy prime minister in charge of fuel and energy, to form his new government.

Backing for Polish miners

Poland's steelworkers yesterday threw their backing behind the stoppages sweeping the industrial heartland of Silesia, as strikes spread to all but five of the country's 70 coal mines, writes Christopher Robinson in Warsaw. The steelworkers declared a "strike alert" to underscore their support, enabling them to take action if the government refused to meet the miners' demands. Protests began on Monday against continuing government wage curbs on state industries.

Fabius challenge in Aids blood row

Mr Laurent Fabius, the leader of the French Socialist party, yesterday asked to appear before a High Court to face charges over a scandal involving the distribution of blood tainted with the HIV virus, writes William Dawkins in Paris. His move followed the widespread criticism against Socialist yesterday when MPs blocked an attempt in parliament to bring two of Mr Fabius's former ministerial colleagues to justice over the scandal. Mr Fabius's gesture could reduce the damage to the Socialist's image inflicted by the parliamentary block. "So that no possible ambiguity remains... I will myself vote for the indictment calling on the High Court to deal with my case since that is today the price of truth and honour," he said.

Craxi decision is postponed

The executive of Italy's Socialist party yesterday decided to postpone until a special congress in mid-January a decision on the future of its leader, Mr Bettino Craxi, following notice he was under investigation by Milan magistrates for alleged corruption, writes Robert Graham in Rome. The party now has a month to persuade Mr Craxi to step down and find a replacement. Dealing with the crisis in a more measured way should ease pressure on the four-party coalition, of which the Socialists are a key element.

Successor to MacSharry

Mr Pdraig Flynn, Ireland's justice minister, has been appointed as his country's new commissioner to the EC commission, to replace Mr Ray MacSharry, who stands down next month, writes Tim Cooney in Dublin. A conservative-minded former school teacher and politician, Mr Flynn, 53, is a devout Catholic and member of the Flanna Fail party.

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Gaidar given advisory position

PRESIDENT Boris Yeltsin is striving to keep Russia on a free-market road, but he has sacked reform chief Gaidar a new advisory position and told the new prime minister to form a cabinet by Tuesday. Yeltsin's move is seen as a signal that he is moving away from the more radical reforms of Gaidar, who was appointed as a presidential adviser on economic policy in October.

Backing for Polish miners

Poland's steelworkers today threw their backs behind the strike sweeping the industrial land of Silesia, as the spread to all but five of the country's 10 coal mines. Christian unions in the area have been active in the past.

Fabius challenges in Aids blood

Mr Laurent Fabius, deputy of the French Socialist Party, yesterday asked to be before a French Court to challenge the distribution of the H1N1 virus, which has been found in the blood of a Frenchman.

His move followed the spread of the virus among soldiers in the French army, which has been found in the blood of a Frenchman. The virus has been found in the blood of a Frenchman, which has been found in the blood of a Frenchman.

Craxi decision is postponed

The resignation of Italian 1st party secretary Craxi is postponed until a special congress in mid-January. The decision was made by the party's executive committee, which has been in session since the resignation of Craxi.

Successor to MacSharry

We have a number of people who are interested in the position of successor to MacSharry. The position is a very important one, and we are looking for someone who can take over the role of MacSharry in the European Commission.

Rebound in exports cuts US trade gap sharply

By Michael Prowse in Washington

THE US trade deficit fell sharply between September and October but the longer-term trend remained adverse, figures from the Commerce Department indicated yesterday.

A rebound in exports accounted for most of the decline in the deficit, which fell to \$7bn against a revised shortfall of \$8.6bn in September.

Wall Street analysts were taken by surprise, having forecast a deficit of about \$8bn in October.

Exports rose \$1.2bn to \$38.2bn, a new record in cash terms, imports fell \$0.9bn to \$46.2bn.

However, the US's bilateral deficit with Japan rose sharply to \$6bn, the highest monthly figure for four years, raising fears of increased trade tension in coming months.

Much of the overall rise in exports, moreover, reflected higher sales of civilian aircraft, which are notoriously volatile on a monthly basis.

In spite of the stronger-than-expected figures for exports, the longer-term trend appears to remain adverse, reflecting faster growth of consumer demand in the US than in most overseas markets.

The trade deficit averaged \$8.2bn in the three months to October, compared with only \$4.9bn in the first three months of this year.

The trade deficit for the first 10 months of this year was \$77.5bn, compared with \$55.1bn in the same period last year.

In a separate report the Labour Department said claims for state unemployment insurance rose 22,000 to 847,000 in the week ending December 5, the first rise in four weeks.

The level of claims, however, remains consistent with steady improvement in labour market conditions.

Old allies ponder future of Special Relationship

Britain may find itself becoming an intermediary between the US and Europe, reports George Graham

THE arrival of Mr John Major in Washington for a farewell visit to President George Bush brings to a close a particularly fruitful chapter in the "special relationship" between the UK and the US.

The personal chemistry between Mrs Margaret Thatcher and Mr Bush may have been a little cooler than her earlier rapport with President Ronald Reagan, but Mr Major and Mr Bush seem to have found their way back onto the same wavelength.

Now the British prime minister will have to re-establish common ground with President-elect Bill Clinton, at a time when the common threat of Soviet communism no longer looms so clearly; when international challenges such as the crises in Yugoslavia and Somalia raise new questions about the roles of the US and the UK.

The special relationship has never been free of friction, and the clashes over issues such as the Skybolt missile have at times been spectacular.

And some US officials might talk of a special relationship as wishful thinking.

"We are constantly struck here by our allies' desire to maintain special means of consultation," said one official.

Nevertheless, most British and American officials agree that there is a different quality to their relations, built on the memory of Sir Winston Churchill and on linguistic and cultural foundations, but also on a feeling that the UK is consistently the US's most dependable ally.

"There is a very high comfort level because of language and institutions and political process," says Ms Rosanne Ridgway, a former assistant secretary of state in charge of European affairs and president of the Atlantic Council of the US, a Washington-based policy group.

"A conversation with a British diplomat is in some ways different from a conversation with any other diplomat," comments a senior congressional official.

"Until I came to Washington I would never have believed the relationship between the



John Major: eager to be liked

chill and on linguistic and cultural foundations, but also on a feeling that the UK is consistently the US's most dependable ally.

While think tanks often urge the US to concentrate more on its links with Germany and Japan, both countries, though economically more important, are inhibited by history and by their constitutions from acting on the world stage.

France and Canada can get involved, but each has regularly been at philosophical odds with the US on when and how to act.

This gives the UK a stronger voice on questions such as Yugoslavia - though not on Somalia, where it has chosen not to get involved.

Washington officials attribute much of the recent strength of the special relationship, not only at the government level but also in the US

population at large, to the Gulf war. Images of "plucky Brits" parading through the desert filled US television screens, while the French were seen - fairly, until Mr Jean-Pierre Chevènement's resignation as defence minister - to be holding back.

More recently, the UK has played an important role in reviving the stalled trade negotiations between the US and the European Community, opening the way for a possible completion of the Uruguay Round of the General Agreement on Tariffs and Trade.

Some have argued in the past that the UK must prove its commitment to Europe by distancing itself from the US; others have taken the opposite view that full British involvement in Europe will damage its US ties.

Ms Ridgway, however, disputes the idea that there is incompatibility in the UK's simultaneous involvement with Europe and the US.

"I don't find there has been any dilution of the dialogue since Britain joined the EC. It's an argument that people use for other reasons," she says.

Nevertheless, the UK may increasingly be placed in the difficult position of acting as an interpreter between the US and Europe - especially France - as the EC continues down the road of unification, a process which most US politicians applaud in theory but find somewhat disquieting in its application.

It has already filled this role, along with the Netherlands, in the debate of the last two years over Europe's defence identity.

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It has already filled this role, along with the Netherlands, in the debate of the last two years over Europe's defence identity.

They warn that once companies' traditional end-of-year demand for local currency assets, the inflow of foreign capital may slow sharply.



George Bush: more amenable to SA bid

But Mr Hans Binnendijk, director of the Institute for the Study of Diplomacy at Washington's Georgetown University, argues that British discomfort may ease as the new Clinton administration finds more common ground than its predecessor with Brussels and Paris.

"That doesn't mean Britain would become less important as an ally, but it wouldn't be the two of us against the rest of Europe," he says.

On some issues, US-UK friction is likely to be greater under Mr Clinton than under President Bush. These include Northern Ireland - Democrats have traditionally been more sensitive to Irish nationalist

urgings than Republicans - and British nuclear testing in the US's Nevada explosion sites, which the new administration will want to halt.

A Clinton administration is also likely to be less amenable than the Bush team to British Airways' bid to buy a big stake in USAir - but this issue may be settled before Mr Clinton takes office.

These difficulties will not be insurmountable if Mr Major can establish the requisite personal chemistry with Mr Clinton, but he will have to wait.

Clinton aides insist that no snub is intended by their inability to find time for a meeting on this visit. Since both men are basically likeable and eager to be liked, their chemistry should in time prove to be more than adequate.

Rules add to US bank costs

By George Graham in Washington

US BANKS face costs of up to \$17bn from the burden of regulations imposed on them by Congress and their supervisors, a study by the main federal regulatory agencies concludes.

In a report delivered to Congress yesterday, the Federal Financial Institutions Examination Council - grouping representatives of the Federal Reserve Board, Federal Deposit Insurance Corporation, Office of Thrift Supervision, National Credit Union Administration and Office of the Comptroller of the Currency - estimated regulatory costs in 1991 at between \$7.5bn and \$17bn.

This would amount to 6-14 per cent of total non-interest expenses of the banking industry, the study concluded, even without the additional burden of statutory reserve requirements - the unremunerated deposits that banks must hold at the Federal Reserve - and provisions of the new banking law passed at the end of 1991.

Mr John LaWare, a governor of the Federal Reserve Board, said excessive regulations weighed particularly heavily on small banks; although many of the regulations were necessary, their cost was ultimately borne by the consumer.

The study recommended changes to 60 rules that could be made immediately by regulatory agencies and suggested a commission might help to overcome political obstacles to bank reform legislation.

Argentina's capital inflow tops \$1bn

By John Bertram in Buenos Aires

ARGENTINA's central bank says capital inflows have topped \$1bn so far this month, a record since the country made its currency convertible in April 1991.

The record is all the more remarkable because in November the country suffered its first sustained currency crisis in nearly two years.

A central bank official said yesterday the bank has added \$1,000bn to its reserves so far this month, bringing net capital inflows for this year to \$2.75bn. Between

April and December last year, the central bank brought \$3.1bn in foreign currency.

To prevent a return to its tradition of heavy inflation and massive devaluations, Argentina has made its central bank independent and pegged the peso to the US dollar by law. Under this so-called convertibility law, the central bank may print money only if it is fully backed by foreign currency, gold or a limited quantity of government bonds.

Last month, investors, who were worried that economy minister Domingo Cavallo's policies were unravelling and his

grip on power slipping, bolted for the exits by selling pesos, leading to a \$330m net outflow of funds, the first since Mr Cavallo took office in January 1991.

Although December's strong capital inflow is a sign of renewed confidence in Mr Cavallo's policies, analysts warn investors are being attracted by high interest rates that yesterday stood at 25 per cent a year in dollar terms.

They warn that once companies' traditional end-of-year demand for local currency assets, the inflow of foreign capital may slow sharply.

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International consortium wins satellite contract worth \$1.7bn

By John Bertram

ARGENTINA has awarded a contract worth \$1.7bn to build, launch and operate its first domestic communications satellite to a five-company international consortium, which is expected to put the satellite in orbit by 1995.

Since Argentina has already

privatised nearly all its telecommunications services, the government in effect picked the operators of what will be a privately operated satellite communications system, which will have the right to use both of Argentina's now unused satellite allocations.

The consortium - in which France's Aérospatiale and

Alcatel, Alenia Spazio of Italy, Embraer of Brazil and Deutsche Aerospace all have a 20 per cent stake - will be responsible for designing, building, launching and operating the satellite.

Building and launch costs are estimated at \$300m. Earth stations and infrastructure should cost a further \$1.5bn.



Edoardo Volonteri, Country Manager Akzo Coatings Italy:

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splendor. And now we're dealing with ancient Rome. Akzo's technology guarantees my customers and me the most consistent quality in the industry. That, and my carta bianca, helps me create the right chemistry."

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CREATING THE RIGHT CHEMISTRY



China buys Boeing aircraft for \$800m

CHINA Southern Airlines is expanding its fleet with Boeing 777 widebody aircraft, the airline's spokesman said yesterday. The airline is expected to order 10 aircraft worth \$800m (\$500m) from Boeing, the spokesman said. The airline is expected to order 10 aircraft worth \$800m (\$500m) from Boeing, the spokesman said.

US groups in Russian deal

Russian-made space launchers have been sold to the United States, a deal that has been hailed by US officials. The deal, which was announced yesterday, involves the sale of 10 launchers to the US for \$1.5bn. The launchers are expected to be used for launching US satellites.

Texas, Samsung in chip venture

Texas Instruments (TI) and Samsung Electronics Co. have announced a joint venture to develop and manufacture 1.5-micron CMOS image sensors. The venture is expected to be completed by the end of 1993.

Marine Limited

(Receivership)

Party rallies to back Rao in MPs' vote

By Stefan Wagstyl in New Delhi

MR P V Narasimha Rao, the Indian prime minister, last night looked likely to survive a parliamentary no-confidence motion over his government's handling of the Ayodhya mosque crisis.

The ruling Congress (I) party and its smaller allies seemed set to rally around the prime minister to defeat a motion proposed by the right-wing Hindu Bharatiya Janata party (BJP), the main opposition party.

However, despite the public show of loyalty, many Congress party MPs harbour serious doubts about supporting Mr Rao as prime minister. They feel that some of the criticism of the government's role before and after the storming of the mosque on December 6 have hit home. Some believe the party may have to call a general election next year to restore its damaged credibility.

With the BJP defiant, India could face a prolonged political fight over Ayodhya. The uncertainty clouds the outlook for Mr Rao's widely praised economic liberalisation programme, which has drawn much of its force from the single-mindedness of his cabinet and its senior advisers.

Any hope that the crisis might be settled quickly has evaporated with a government

decision to impose central rule on three BJP-ruled states - Rajasthan, Madhya Pradesh, and Himachal Pradesh.

Mr Rao had earlier won praise for dismissing the BJP government in Uttar Pradesh, which includes Ayodhya. But this week's move has been condemned by commentators as unconstitutional.

If he sits tight and tries to ride out the crisis by doing as little as possible, he will alienate hardliners in his own party who want him to go all out in attacking the BJP. Muslims, who have traditionally supported Congress, also want firm action. However, the strong use of government power runs the risk of provoking sympathy for the BJP.

Even Indians who have no time for the BJP are very wary of the government imposing central rule - because of the memories it evokes of repressive acts carried out during Mrs Indira Gandhi's period of central government rule in the "emergency" of the 1970s.

India's Supreme Court yesterday reinstated an investigation into allegations of corruption over a \$1.5bn (255m) artillery deal with the Swedish company Bofors, Reuters adds.

It delivered final judgment on a government appeal against a lower court order in September which ended the investigation into the 1985 deal on the grounds that no charges had been brought despite the lengthy probe.

S Korean candidates trade insults

John Burton in Seoul

SOUTH Koreans vote today in presidential elections after a campaign in which allegations of vote-buying and state interference have overtaken discussion of key issues such as the ailing economy.

Mr Kim Young-sam of the ruling Democratic Liberal party (DLP) and Mr Kim Dae-jung of the main opposition Democratic party are virtually tied in private surveys - publication of opinion polls in South Korea is banned. The outcome is likely to be determined by the performance of the two candidates in the election.

The campaign's last days have had the atmosphere of a thriller, with talk of secret corporate funds, North Korean spies, electronic eavesdropping and "black" propaganda.

In other respects, the election has shown that democracy is taking root five years after the downfall of military dictatorship. Gone are the tear gas attacks that marked rallies in the 1987 election.

Political analysts believe mud-slinging was inevitable since personalities, rather than issues, dominated Korean politics. There is little to distinguish the centrist policies of the main contenders.

Although turnout is expected to exceed 80 per cent of the 23m registered voters, crowds at election rallies are smaller than in 1987 when Koreans wanted to show support for their new political freedoms.

The faltering economy and a lacklustre campaign threatened to erode the lead of Mr Kim Young-sam, who has been the frontrunner all year long. When opinion surveys showed his support to be weakening, he went on the offensive, accusing Mr Chung of trying to "buy" the election by illegally employing the financial resources of the Hyundai conglomerate, the country's largest. Korea's largest. Korea's largest. Korea's largest.

Although Koreans admire Mr Chung for building up Hyundai, they also fear that the chaebol, the country's family-run conglomerates such as Hyundai, will come to dominate politics as the military once did.

Public distrust of Mr Kim Dae-jung is based on his long association with the trade union and dissident movements and his geographical origins. He came from the south-western Cholla region, the most underdeveloped and rebellious part of the country.

Mr Kim Young-sam may find his tactics could backfire. His own weakness lies in the public perception that he is a political opportunist after he left the opposition and joined the ruling party in 1988, with the promise that he would become its presidential candidate. The DLP candidate's attacks against Mr Chung and Hyundai have been alleged to be part of a biased government effort to focus attention on illegal election practices of the opposition candidates.

Mr Kim Young-sam was thrown out of the presidential race when Mr Chung's party revealed it had a tape recording of a secret meeting among local government officials in Pusan discussing means to help the DLP candidate.

The meeting in Pusan appeared to prove that the government was interfering in the election on its behalf. The disclosure led to the forced resignation of the Pusan mayor and other officials and may represent a serious setback for Mr Kim Young-sam.

Popular movement urged to meet the needs of children

By David Dodwell in Geneva

THE United Nations Children's Fund yesterday called for a worldwide popular movement - "the basic needs movement" - to raise \$25bn (\$16.4bn) a year to meet children's needs for food, clean water and basic health care.

Reaching this target would lower birth rates, and save the lives of more than 4m children a year, Unicef said in its annual "State of the World's Children" report. This would create a breakthrough against "the last great obscenity - the needless malnutrition, disease, and illiteracy that still casts a shadow over the lives, and the future of the poorest quarter of the world's children."

"The time has come to banish in shame the notion that the world cannot afford to meet the most obvious and basic needs of all its children," said Mr James Grant, executive director of Unicef, pointing out that \$25bn amounted to less than Europeans spend on wine each year, Americans on beer, and Japanese on business entertaining. This contrasts with about \$750bn spent every year on the military. He added that progress depends not just on cash, but on sustained commitment and managerial competence by governments.

It is an unacceptable disgrace to humanity for millions of children to be dying every year from diseases that can be prevented and treated at almost negligible cost," the report says. Unicef calls for two thirds of the \$25bn needed to come from developing countries themselves. This could be achieved

if governments spent 20 per cent of their budgets on basics such as food, water, sanitation, health care and family planning, the report says. It complains that at present, more is spent on the military, and on debt servicing than on health and education.

The rest could be met out of aid funds if donor countries raised to 20 per cent the proportion of aid devoted to basic needs. At present, less than 10 per cent of the total \$40bn provided as bilateral aid every year is targeted in this way.

"The problem today is not that overcoming the worst aspects of world poverty is too

costly or too expensive a task: it is that it has not been seriously tried," the report says. It says that a combination of new technologies, falling costs, and community-based strategies is making it possible today to tackle aspects of poverty that historically have been the most stubborn - such as nutrition, clean water and basic education. For example, providing clean water in Africa today

costs about \$20 per person per year, half the cost of just six years ago. Unicef calls for a worldwide popular movement because of concern that the threat to children is a "silent emergency" that passes unnoticed alongside more dramatic crises such as those in Somalia or Yugoslavia. "No famine, no flood, no earthquake, no war, has ever claimed the lives of 250,000 children in a single week," said Mr Grant. "Yet malnutrition and diseases claim that number of child victims every week."

The report points out that 80 per cent of the 15m child

Japanese party plans tax changes

By Robert Thomson in Tokyo

JAPAN'S ruling Liberal Democratic party yesterday revived tax incentives for house purchases in an attempt to stimulate the property market and lift the tax-exempt threshold on the savings accounts of elderly people.

The tax proposals were part of a much-debated package of reforms drafted by the party's tax system research council and approved yesterday by its executive council, which had an eye on an election scheduled for next year.

Japanese business organisations generally condemned the proposals, having pressed unsuccessfully for income tax cuts to stimulate the economy. The Finance Ministry had opposed the income tax cuts, arguing that the economic downturn has seriously slowed the flow of tax revenues.

Mr Masaru Hayami, chairman of the Japan Association of Corporate Executives, said his organisation would continue to push for income tax cuts and an increase in value added tax, now 3 per cent, to compensate for those cuts.

But Mr Gaisi Hiraiwa, chairman of the Kaidanren federation of economic organisations, praised the proposed introduction of tax breaks on the sale and repurchase of housing. He said the measure would help ordinary Japanese trying to upgrade their home.

The housing tax break, curtailed in 1988, is designed to stimulate the property market but discourage the rampant speculation of the late 1980s. Tax exemptions will apply to owners who have lived in their houses for over 10 years and be limited to transactions of 100m (650,000) yen or less.

With votes in mind, the party decided against increases to alcohol and tobacco taxes, and lifted the tax exempt amount of bank and postal savings accounts for the elderly and the disabled from 5m to 7.5m.

Beijing welcomes Yeltsin

By Yvonne Preston in Beijing

RUSSIAN President Boris Yeltsin, vilified a year ago as a traitor to communism by China's leaders, was warmly greeted in Beijing yesterday by Chinese President Yang Shangkun and accorded a 21-gun salute.

The Russian leader told reporters it would be abnormal for two great nations sharing a 4,000km border not to develop co-operation. He said the two sides must make "every effort to develop mutually beneficial trade and friendly co-operation."

Mr Mikhail Gorbachev, the then Soviet leader, visited China in May 1989 in a trip overshadowed by the doomed student democracy movement which took over the streets and hailed him as a hero.

The Chinese economy is booming under tight political controls, while Russia's attempts at market reform have so far failed to bring the measure of economic prosperity and double digit growth apparent along China's east coast. Barter trade along the border grew 20 per cent this year.

Almost 20 documents are due to be signed during the visit. They include a joint declaration on the basic principles of Russian-Chinese relations and agreements on co-operation in trade and in the economic, scientific, technical, nuclear energy and cultural fields.

UN troops halted by Khmer Rouge

KHMER ROUGE guerrillas in Cambodia yesterday detained another 46 United Nations peacekeepers, only hours after releasing an earlier batch of 21, in their latest defiance against the UN's \$30m mission to bring peace and democracy to the country, writes Victor Mallet in Bangkok.

All 46 are armed Indonesian soldiers who were told by the Khmer Rouge to leave the village of Kampong Sala, 10km east of the central town of Kampong Thom. They had gone to the village to discuss the earlier seizure of the 21 UN personnel. Last night the Indonesians were in a stand-off with about 70 armed Khmer Rouge guerrillas. UN soldiers are allowed to fire only in self-defence, and so far none of the 16,000 UN military personnel in Cambodia has fired a shot in anger.

French retake Somali embassy

French troops reclaimed their embassy on Mogadishu's "green line" yesterday almost two years after a civil war forced its evacuation. French troops arrived in Somalia last week as part of a UN-led multinational task force to stop gunmen from looting food convoys.

Moi to be warned over election

Commonwealth observers are expected to warn President Daniel ar Moi today that Kenya's election process has not so far been free and fair, writes Michael Hoffman in Nairobi. A delegation led by Mr Justice Wilford Georges, leader of the 88-member monitoring team, will ask the president to respond to charges of nomination "irregularities", misuse of state resources, and intimidation by the ruling Kumu party.

IMF assails S African tax break

The International Monetary Fund has strongly criticised tax incentives provided by the South African government which formed the basis for the Alstom aluminium smelter and Columbus stainless steel plant expansion, two large capital projects worth more than \$100m (\$21m) approved in the past month, writes Philip Gawlick in Johannesburg.

East Timor talks start

United Nations sponsored talks between Indonesia and Portugal began yesterday in New York over the disputed territory of East Timor. Diplomats are pessimistic that the dispute will be resolved, with relations worsening following the arrest of the East Timorese rebel leader, writes William Keating in Jakarta.

Osman remanded in Hong Kong

Mr Lorrain Osman, the former chairman of a Malaysian bank who was extradited from Britain to Hong Kong on Wednesday, was yesterday remanded in custody pending a bail hearing early next week, writes Simon Holberton in Hong Kong.

A generation of young Africans is wasted by lack of resources

By Michael Holman in Nairobi

THEY HAVE little in common except their fate.

Young pickpockets in Nairobi, street urchins in Luanda, teenage bandits in Mogadishu, Aids orphans in Kampala, child prostitutes in Kinshasa, young "comrade" fighters in Soweto: they are part of Africa's wasted generation, doomed to poverty, never to realise their potential. Disease and deprivation are killing or crippling millions of Africa's children. Compassion alone demands a response, but Africa's planners point to a further imperative.

The scale of the toll is so great that it is imperilling the continent's capacity to manage its development in the decades to come.

"Today's generation of African children will be largely consigned to lives of poor health, and arrested growth... the hopes of the continent will be frustrated well into the next century," warns a Unicef report.

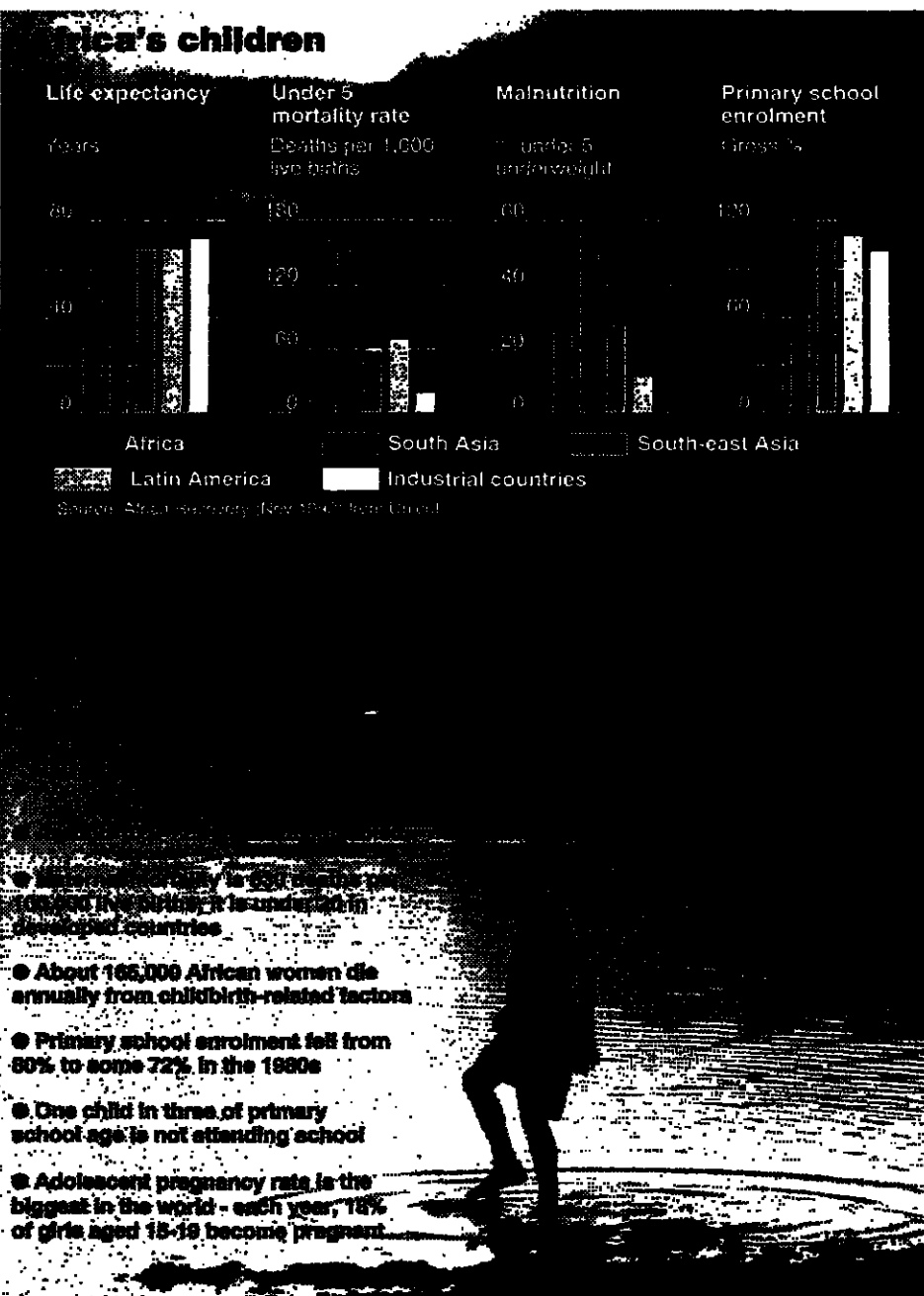
"Unless urgent action is taken... the human foundation for Africa's progress in the 21st century will not exist," it says. The odds are heavily stacked against you if you are born on a continent that has seen a decade of decline.

Nearly 5m under-fives die each year, usually of readily preventable diseases, estimates the Unicef study, presented at a conference in Senegal last month, co-sponsored by the Organisation of African Unity. If you survive these hazardous years, you then have a one in three chance of completing primary school.

And as you enter maturity you will run a gamut of risks ranging from exposure to Aids to becoming a teenage conscript in a rag-army.

"The point has now been reached where not only the present progress but the present survival, protection and future physical and mental development of Africa's children are directly threatened by a critical scarcity of resources."

Around \$12.7bn (\$8.3bn) will be needed each year for the rest of the decade, Unicef calculates, if basic targets in health, education, water



supplies and sanitation are to be met, Unicef calculates.

Raising the funds requires a combination of reallocation of existing aid flows by donors, external debt relief, domestic measures including tax reforms and user charges, the report suggests.

Only Norway currently

channels 20 per cent of its bilateral aid to social priorities.

If all industrialised countries did the same, funds for this sector would rise from around \$1.2bn to \$3.5bn.

"The tragedy is that for Africa, the 21st century is getting off on the wrong foot," the report warns, ending with

a plea: "The abandonment of

hopes for the continent would mean the writing off of the talents, aspirations and potential of one eighth of mankind, both now and far into the next century."

This is important, since they still lack credibility. Policies such as lowering taxes but introducing a welfare state have unnerved economists and the party retains its image of being warlike.

Legislative brawls have become less frequent than they were, but several DPP candidates were arrested last week, one of whom allegedly tried to

Taiwan's KMT set to win poll - but it could be hollow victory

Expedient judgments are at core of support for a dissent-ridden party that for 40 years has had it all its own way, writes Simon Davies

WHEN Taiwan votes tomorrow in the most significant election of its 43-year history, the result will already be certain.

But it could be a hollow victory for President Lee Teng-hui's ruling Kuomintang party, as the election campaign shows growing dissension and alleged corruption within his once authoritarian party.

The KMT has almost two official candidates for each of the 161 seats in the parliament but these have been joined by 43 maverick KMT representatives who are running without its official endorsement and are disrupting the official party line.

Even among the official candidates, there is such a broad spectrum of forceful opinion

that the KMT begins to resemble a loose alliance of vested interests, united only in their desire to retain the patronage of a powerful corporate and political empire.

This will make for more tempestuous government. President Lee should emerge from the elections with core control of a ruling party which more fully reflects the views of the Taiwanese people; but he will have to be prepared to make concessions to pass its programme of economic and political reforms.

It is only the second time the entire parliament - which approves legislation and the make-up of the cabinet - has been elected.

The first was in 1946, and it was only last year that the ves-

tiges of its "old thieves" - the surviving octogenarians who had rubber-stamped government legislation for 40 years - were at last removed.

Convoys of colourful vans fill the streets, voicing the slogans of the two main parties, the KMT and the opposition Democratic Progressive Party, along with an assortment of independent candidates ranging from a recently-jailed business tycoon to a woman who bares her breasts for democracy.

A further incentive will come in the NT\$100m (\$250m) that is expected to come out of the banking system to reimburse many of the 10m voters who turn out on Saturday. Corruption will be a key factor.

One senior businessman said: "Some politicians are

spending NT\$500m on buying their candidacy." There have been 96 investigations into vote-buying.

The KMT has the support of notable "golden oxen" - rich businessmen who are keen to exert political influence - to add to the earnings from its corporate empire; this gives it a massive advantage. In addition, it holds key cards, such as ownership of television stations and newspapers.

But the DPP is still expected to pick up more than 30 per cent of the vote, while independent candidates could win another 15 per cent. This should put across a clear message to Mr Lee: the public is tiring of money politics.

Mr Ting Tin-yu, chief consultant to Gallup in Taiwan, said:

"The phenomenon of this election is that there will be a lot of angry voters. I think the whole KMT will suffer from this, and their vote will fall below 40 per cent."

This is 10 per cent below the KMT's rating at last year's elections for the national assembly, which amends the constitution and chooses the president.

The KMT was aided last year by the DPP's call for Taiwan's independence from mainland China, which proved unpopular. A hotel worker said: "If the KMT win the election, the mainland Chinese will not be angry. If the DPP win the election, I think the mainland will invade."

The DPP has toned down its rhetoric with its new slogan

"One China, One Taiwan". It is scarcely a retraction, but a recent poll found more than 40 per cent of respondents did not believe it meant independence.

The DPP also gains strength from the fact that it has not put forward enough candidates to control the government, but will only be able to impose checks and balances on the KMT.

This is important, since they still lack credibility. Policies such as lowering taxes but introducing a welfare state have unnerved economists and the party retains its image of being warlike.

Legislative brawls have become less frequent than they were, but several DPP candidates were arrested last week, one of whom allegedly tried to

break into the local KMT headquarters with a tank of gasoline and two torches.

Probably of greater concern to President Lee, however, is the opposition coming from within his own party. At the liberal end of the KMT spectrum, there are legislators with views identical to those of the DPP. At the conservative end there remains the shadow of the mainland.

Chiang Kai-shek's nationalists and their direct descendants account for only 15 per cent of the population, but since they arrived on the island in 1949, they have controlled its politics.

So far, they have partly withstood a backlash from the native Taiwanese. Mr Lee's "mainstream" faction (which is

more reformist and pro-business) is now primarily Taiwanese-born; with enough support from the electorate, it is keen to purge the cabinet of many of its controlling mainlanders.

But the mainlanders will remain a powerful force. Two former cabinet members, Mr Jaw Shao-kang and Mr Wang Chien-hsien, put themselves forward as unofficial KMT candidates, and have run a successful campaign on an anti-corruption banner.

They appear certain to be elected and to be a source of dissent in President Lee's parliament. He will therefore have to proceed with caution in implementing his reform programme, and also in any changes in policy towards China.

NEWS: UK

Former BP chief to join British Rail board

By Richard Tomkins,
Transport Correspondent

THE government yesterday moved to shake up the board of British Rail in the run-up to privatisation by appointing Mr Robert Horton, one of Britain's most forceful business executives, as its non-executive vice-chairman.

Mr Horton, 53, is the former chairman and chief executive of British Petroleum. He was ousted in a boardroom coup last June after his abrasive management style had caused friction with fellow directors.

The Department of Transport said Mr Horton would take a particular interest in Railtrack, the state-owned body which is due to take responsibility for BR's track infrastructure under the privatisation proposals.

The implication is that he has been appointed to set up and head Railtrack, using his private sector skills to develop it as a market-responsive organisation rather than an inefficient bureaucracy.

Such a move will go some way towards countering fears among would-be private sector train operators that Railtrack's charges will be too high to enable them to offer a competitive service.

Mr Horton's appointment may be greeted with trepidation within BR, where staff will fear the consequences of his management style on working practices and jobs.

BR said yesterday: "It is not appropriate for us to comment on appointments made by the department."

Mr Horton, whose appointment takes effect from January 1, will work two days a week at his new job. Based on the present going rate of £7,000 a half-day for existing part-time board members, he will collect £28,000 a year.

Two other part-time members have been appointed to work half a day a week on the board. They are Mr Archibald Norman, chief executive of Asda, the stores group; and Ms Jennifer Page, chief executive of English Heritage.

Top research confined to few universities

By Andrew Adonis

MOST top-quality research is concentrated in barely a dozen of Britain's universities, according to assessments by the Universities Funding Council published yesterday.

The assessments, which rank every university research centre in the country, show that fewer than 50 of Britain's 130 universities, colleges and university institutes have two or more centres judged to be conducting research of international standing.

Of the 344 centres judged to be at that level, almost a third are located in just four institutions: Cambridge University,

Oxford University, University College, London and Imperial College, London.

Former polytechnics scored poorly in the exercise, which they have entered for the first time since joining the university sector. Given their lack of research funding, and their status as teaching institutions, this caused little surprise.

But a number of "old" universities are in the same position - five, including Aston and Bangor, have no department of international standing, and another eight, including Salford, Aberdeen and Dundee, have only one.

The UFC assessments, the

first since 1989, are crucial to universities, as they are used by the council to allocate research funding, worth £360m in 1990.

Each university research centre is ranked on a one-to-five scale. Next year's research funding will be linked to the rankings, with funding concentrated on departments achieving the higher four rankings, and proportionately on the higher rankings within them.

The UFC said its survey was based on "rigorous" assessment of the output of more than 43,000 academics by 450 of their colleagues plus some outside assessors.

Prof Graeme Davies, chief executive of the UFC, said: "The ratings have been decided by academic staff and others who are all experts in their subjects. The judgments are theirs; the role of the UFC was to manage the exercise and ensure it was conducted fairly and consistently according to clear guidelines."

The Committee of Vice-Chancellors and Principals welcomed the evidence that "old" universities had improved research quality since a similar exercise in 1988.

Dr David Harrison, the committee chairman, said that against the backdrop of escalating student numbers it

represented "a remarkable tribute to our dedicated and underpaid staff."

The assessment shows research to be unevenly distributed. In history, 82 centres were assessed, of which only five were judged to be of international standing. In anatomy, 18 centres yielded four of international standing.

Institutions were invited to submit up to two publications and up to two other forms of public output for each "active" staff member. The panels of assessors also took into account research grant and contract income, total numbers of publications and numbers of research students.

LABOUR PARTY POLICY

Smith appears to pre-empt review

By Ralph Atkins

MR JOHN Smith, leader of the Labour opposition, yesterday said he opposed moving away from universally-available social security benefits - apparently pre-empting the impact on party policy of the independent Commission on Social Justice he was launching.

Mr Smith said the 16-member commission would carry out the most sweeping review of employment, tax, benefits and "the social condition of our nation" since the Beveridge report on state welfare 50 years ago.

Labour would "gain enormously" from the ideas the commission recommends, he said.

He would welcome a "fresh examination" of Labour's support for mortgage interest tax relief, although he did not suggest its policy would change.

But Mr Smith said there was "a very strong case for having child benefit and the retirement pension as universal benefits".

His remarks jarred with past hints and indications from leading opposition MPs that the party would re-think completely tax and benefit policy - including extending benefit

targeting.

Tax and the cost of Labour's spending proposals were regarded in April as having contributed to the party's fourth successive general election defeat.

The Commission on Social Justice, chaired by Sir Gordon Borrie, former director general of fair trading, is expected to report in 18 months. Mr Smith said it was "akin to a Royal Commission".

The need for its work was as great as when Sir William Beveridge reported in 1942, Mr Smith said. "In an increasingly competitive world, Britain cannot afford poverty. Neither can we afford such high levels of unemployment. We should no longer be thinking just in terms of providing a safety net, but of creating a springboard to independence, self-reliance and personal fulfilment."

At least one member - Mr David Marquand, professor of politics at Sheffield University - is a Liberal Democrat supporter. But the Liberal Democrat party said the commission would do little to help build an anti-Tory pact. "It moves an inch when the need is to move a mile," said an aide to Mr Paddy Ashdown, Liberal Democrat leader.

Thames traffic to be studied

By Richard Tomkins,
Transport Correspondent

THE Department of Transport is to form a working group to explore ways of making more use of the Thames for carrying passenger and freight traffic in London, it was announced yesterday.

Mr Steven Norris, minister for transport in London, said: "The Thames is potentially one of London's greatest transport arteries and I believe we are not using it to anything like its full potential."

Mr Norris made the announcement shortly after launching the first of a planned fleet of 26 river taxis that will offer a Thames passenger service to rival the loss-making RiverBus operation.

The new service is to be run by a company called Thames Fast Ferries, a subsidiary of the Swindon-based White Horse property group.

Thames Fast Ferries said it also planned to launch a high-speed commuter operation between Tilbury-Gravesend and central London next year, using 120-seat craft.

Mr Norris said the purpose of the Thames working group would be to identify what obstacles prevented people from making more use of the river.

The working group, chaired by Mr Norris, will include representatives of London Transport, river users, local authorities and the river authorities.



Taxi service: a new Thames launch takes to the water

Britain in brief



Two in three cars destined for export

Two out of three cars produced in the UK last month were destined for export, the highest proportion in the industry's recent history by a considerable margin.

As late as 1989 exports were accounting for only around a quarter of the UK industry's total production.

UK new car sales remain very weak, depressing production for the domestic market. In unit terms, output for export rose by 22.1 per cent to 73,431 compared with 60,111 the previous year and over the first 11 months of this year accounted for 48 per cent of total car production.

At 535,088, however, it was 4.96 per cent down in volume terms on 1991's first 11 months.

Short-time working at Ford and Rover Group was largely responsible for last month's production destined for the UK market being down 23.3 per cent to 43,216 from the year-ago level of 56,285.

As a result, according to statistics from the Society of Motor Manufacturers and Traders and Central Office of Information, total November car output was only 0.23 per cent above year-ago levels at 116,647.

Renewable energy costs

Electricity generated by most forms of renewable energy is several times more expensive than using conventional fuels, according to a long-awaited report commissioned by the Department of Trade and Industry.

But the report calls for government intervention to help renewables become established. It argues that current prices of coal, gas and nuclear energy do not reflect start-up and environmental costs.

The Renewable Energy Advi-

sory Group argues that large offshore wave energy projects are unlikely to be uneconomic.

Export licences withheld

No licences for exports to Iran will be granted until January pending a review of the criteria used in assessing them, the Department of Trade and Industry said in a written parliamentary answer.

The DTI said the move reflected increased concern in the UK and US about the policies of the Iranian government but would not say if a specific incident or intelligence report had triggered the decision. Licences are needed for the exports to Iran of goods with possible military uses.

Summit costs

The Edinburgh summit last weekend cost £2.9m to organise and the policing costs are expected to amount to a further £2.5m, Mr John Major has told MPs.

UK furniture body formed

Britain's furniture manufacturers are to merge their trade organisations into one body from January 1.

British Furniture Manufacturers (BFM) will be an amalgam of three autonomous companies: BFM Exhibitions, an exhibition organiser, BFM Exports, which provides advice and assistance to exporters, and BFM Federation, a loose grouping of four pre-war regional trade associations.

Credit 'crunch'

Financial deregulation enabled domestic financial markets to catch up with international ones but also resulted in an accumulation of personal and corporate debt, which is causing a credit "crunch". Households and companies are saving more and borrowing less, making less use of financial markets, according to a book published yesterday.

New Players, New Rules, Financing the 1990s, by Christopher Johnson, Lafferty Publications, The Tower, 114 Centre, Finsbury Street, Dublin 2, Ireland. £5.45.



640,000* French decision-makers always start the day with a full breakfast.

Among the many fine table traditions enjoyed in France, one is particularly suited to the taste of French decision-makers: *les Echos*, France's leading business newspaper.

The results of the 1991 European Business Readership Survey (EBRS) speak for themselves: *les Echos* is read by 61.4% of the country's top managers, who also put their trust in *Finex*, *les Echos*, the group's monthly magazine. So whether you have a product to sell or you wish to raise your company's profile, now you know the best way to reach French executives in the morning, beside their croissants.

les Echos
Le Business Daily

The Minister of Transport, Communication and Water Management of the Hungarian Republic

announces an international tender based on concessional contract for electrification and for operation of electric traction supply system of certain lines of the Hungarian State Railways.

Detailed tender documentation can be obtained from 28 December 1992 by certifying the payment of 5000-USD (five thousand dollars) or the equivalent in any convertible currency.

Payment shall be sent to the bank account of the Ministry of Transport, Communication and Water Management of the Hungarian Republic

Phone: (36-1) +1226-667
Fax: (36-1) + 1223-429
account No: 232-90146-5460
Hungarian National Bank, indicating "Railway electrification, concessional tender".

Tender documents can be taken over at the Ministry of Transport, Communication and Water Management (Budapest VIII Dob utca 75-81 room: 624) between 10.00 and 15.00 hours on business days.

Tender must be lodged to the above address not later than 31 March 1993, 16.00 hours local time.

Further information can be obtained from 11 January 1993, from MAOV Consult (1065 Budapest, Bajcsy Zsilinszky ut 25, Phone: (36-1) +131-5500, Fax: (36-1) + 111-5622) on behalf of the Ministry.

BOSTON ARGENTINE INVESTMENT FUND, SICAV
Société d'Investissement à Capital variable
BO Luxembourg B 23922
41 Boulevard Royal
Luxembourg

NOTICE OF MEETING

Notice is hereby given to the shareholders of BOSTON ARGENTINE INVESTMENT FUND, SICAV that an extraordinary shareholders' meeting shall be held, before expiry, at the registered office of the Company, 41, Boulevard Royal, Luxembourg on January 8, 1993, at 14.30 local time with the following agenda:

1. Amendment of Article 5 first sentence of the Articles of Incorporation of the Company to be recorded as follows:
"The object of the Fund is to place the funds available to it in transferrable investment risks and offering to shareholders the results of the management of the Fund's portfolio."
2. Amendment of Article 6 paragraphs 1 and 4 of the Articles of Incorporation to substitute the references to article eighteen by a reference to article seventeen.
3. Amendment of Article 8 paragraph 7 to be recorded as follows:
"Shares are issued in registered book entry form only."
4. To delete the paragraph 8 Article 6 of the Articles of Incorporation.
5. To delete the Article 6 of the Articles of Incorporation.
6. Renumbering of the subsequent articles of the Articles of Incorporation.
7. Amendment of Article 12 of the Articles of Incorporation to provide for powers of the Board of Directors to decide about the type of securities eligible for investments and to comply with the investment restrictions provided for by Part I of the Law of March 30, 1988.
8. Amendment of Article 17 paragraphs 3 and 5 of the Articles of Incorporation to substitute the references to article eighteen by a reference to article seventeen.
9. Amendment of Article 17 paragraph 6 of the Articles of Incorporation to be recorded as follows:
"Any request for redemption of shares must be filed by each shareholder in irrevocable, written form addressed at the registered office of the Fund in Luxembourg, or at the office of the person or entity designated by the Fund as its agent for the redemption of shares."
10. Amendment of Article 18 Paragraph 2 line 4 of the Articles of Incorporation to replace words a month by "twice a month".
11. Amendment of Article 18 paragraph 6 of the Articles of Incorporation to be recorded as follows:

- 1) Securities listed on an official stock exchange or traded on another regulated market which operates regularly and is recognized and open to the public in Argentina, ECC or OECD countries are valued on the basis of the last known sales price. If the same security is quoted on different markets, the quotation of the main market for this security will be used. If there is no relevant quotation or if the quotations are not representative of the fair value, the evaluation will be done in good faith by the Board of Directors or its delegate with a view to establishing the probable sales price for such securities;
- 2) unlisted securities are valued on the basis of their probable sales price as determined in good faith by the Board of Directors or its delegate;
- 3) Liquid assets are valued at their nominal value plus accrued interest.

12. Amendment of Article 18 paragraph 10 of the Articles of Incorporation to be recorded as follows:
"The percentage of the total value of the net assets to be allocated to each class of shares shall be determined on the establishment of the Fund by the ratio of the shares issued and outstanding to each class to the total number of shares issued, (a) being understood that the per share value of each class of shares) and shall be adjusted subsequently in connection with the distributions allocated and the issue and redemption of shares as follows:
1) On each valuation, when a distribution is effected on Class A shares, the Net Asset Value of the shares in this class shall be reduced by the amount on the distribution (being a reduction in the percentage of the total value of the net assets allocated to the shares of this class, whereas the Net Asset Value of Class B shares shall remain unchanged (resulting an increase in the percentage of the total value of the net assets allocated to Class A shares);
2) On each valuation, when shares are issued or redeemed, the total value of the net assets allocated to each class of shares shall be increased or reduced by the amount received or paid out and the percentage of the total value of such net assets allocated to each class shall be adjusted accordingly."

13. On each valuation, when a distribution is effected on Class A shares, the Net Asset Value of the shares in this class shall be reduced by the amount on the distribution (being a reduction in the percentage of the total value of the net assets allocated to the shares of this class, whereas the Net Asset Value of Class B shares shall remain unchanged (resulting an increase in the percentage of the total value of the net assets allocated to Class A shares);
2) On each valuation, when shares are issued or redeemed, the total value of the net assets allocated to each class of shares shall be increased or reduced by the amount received or paid out and the percentage of the total value of such net assets allocated to each class shall be adjusted accordingly."

14. Amendment of Article 22 paragraph 1 of the Articles of Incorporation to substitute the references to article eighteen by a reference to article seventeen.
The resolutions may be passed with a minimum quorum of 50% of the issued capital by a majority of 75% of the votes cast at the meeting.

The shareholders are invited to the date of the meeting and entitled to vote or give proxies.
Proxies should be deposited at the registered office of the Company at least 48 hours before the meeting.

By Order of the Board of Directors

Curbs on car imports from Japan to continue

By Kevin Done,
Motor Industry Correspondent

The UK will continue to restrict imports of cars from Japan at least until the end of 1994.

Earlier this year the government caused consternation in the UK motor industry when it said it was examining the possibility of completely liberalising the UK new car market to Japanese imports from the end of this year.

A voluntary export restraint (VER) or gentlemen's agreement has existed since 1975 and has effectively limited the share of Japanese imported cars to no more than 11 per cent of the new car market.

This restraint must be withdrawn from the end of 1992, however, with the start of the single market in Europe.

Last year the European Commission reached an agreement with the Japanese government, which calls for continuing limits on direct imports of cars from Japan into the Community until the end of 1999.

The agreement assumes the UK, France, Italy, Portugal and Spain remain restricted markets until the end of the decade, and that Japan observes a voluntary restraint on the level of overall exports to the EC during this period.

The accord was threatened earlier this year by the government, however, following a report by the Monopolies and Mergers Commission on new car sales.

The MMC concluded that on competition grounds alone the restraint on Japanese imports should be removed.

The MMC also said the limit on Japanese car imports restricted choice. The restraint also encouraged the Japanese to import the more expensive and more highly specified models rather than smaller, cheaper vehicles on which there was less margin, it said.

Mr Michael Heseltine, President of the Board of Trade, said in the light of the "present economic circumstances" the UK would remain a restricted market initially until the end of 1994, when the question would be reviewed.

UK recovery undermined by jobless growth

By Peter Norman,
Economics Editor

BRITISH manufacturers yesterday reported a slight improvement in orders over the past month, but a bigger than expected increase in unemployment in November held out little hope of a speedy recovery from recession.

The Confederation of British Industry (CBI) monthly trends inquiry found manufacturers' order books were at their best levels for five months, although well below normal. Export orders also improved, suggesting the pound's decline since Black Wednesday might be feeding through into higher export demand.

However, the CBI poll of 1,383 companies between November 26 and December 11 indicated that output would fall in the next four months. Although the companies' output expectations were less gloomy than in November, the survey was the sixth monthly poll in a row in which more manufacturers forecast output decreases than increases.

The CBI report covered companies accounting for about half of UK manufactured exports and employment. It did nothing to ease fears that unemployment would continue to rise after increasing by a seasonally adjusted 41,100 to

291m, or 10.3 per cent of the UK workforce, between October and November.

The increase in the number of benefit claimants seeking jobs was more than the 35,000 expected by City analysts and higher than the average monthly increase over the past six months.

The Unemployment Unit, an independent group campaigning for full employment, forecast that the official jobless total would reach 3m by February next year and peak at 3.2m by the early summer of 1994.

The latest government figures, meanwhile, indicated that the unemployment data have not captured the full extent of job losses over the past year.

While seasonally adjusted unemployment increased by 391,000 in the 12 months to November, Department of Employment figures showed that the UK workforce in employment fell by 861,000 over the four quarters to the end of September.

The CBI's industrial trends inquiry provided only tentative evidence of that recovery. Its survey showed that 26 per cent of companies polled expected output to decline over the next four months compared with 19 per cent expecting a rise and 55 per cent expecting output to stay unchanged.

Industrial productivity rises as labour force cut

PRODUCTIVITY in UK manufacturing industry increased sharply in October, reflecting a small increase in output and a big drop in the labour force during the month, writes Peter Norman.

The Department of Employment said manufacturing output per head in October was 5.9 per cent higher than in the same month of last year.

In the three months to October, productivity was 1.5 per cent higher than in the three months ending July and 5.3 per cent higher than in the August

to October period of 1991. The productivity increase combined with relatively moderate wage increases to hold down unit labour costs. Wages and salaries per unit of production in UK manufacturing industries rose by 0.4 per cent in October compared with October 1991.

The increase in the three months to the end of October was 1 per cent compared with a year ago. However, official figures yesterday showed a further decline in the rate of increase in average weekly earnings during October.

Minister discounts claims that 3,000 jobs are threatened by government's prize draw Pools operators criticise state lottery plan

By Raymond Snoddy

OPERATORS of Britain's football pools, the prize draw based on soccer results, warned yesterday up to 3,000 jobs could be lost in their industry as a result of the government's plans for a national lottery starting in 1994 with £1 tickets and a top prize of at least £1m a week.

The games will range from scratch cards with instant prizes to weekly draws.

The National Lottery Bill published yesterday contained no concessions for pools operators employing 6,500 people, mainly on Merseyside, north west England.

Mr Malcolm Hughes, managing director of Vernons Pools, said two of the three main pools operators - Vernons and Zetters - could collapse unless the industry was allowed to "compete on level terms with the lottery". Operators of existing charity lotteries were also critical of the plan.

A single licence will be awarded by tender to run the lottery although other companies can get sub-licences to run individual games which will be part of the national lottery.

Companies expected to bid for the lottery licences include Racal, Rank, Vernons, Bass, UK Charity Lotteries, Vernons, and consortia being put together by a number of merchant banks.

Mr Hughes rejected concessions for the pools industry, which has turnover of £883m a year and is dominated by Littlewoods. He said skill was a factor when filling in pools coupons whereas lotteries were games of pure chance.

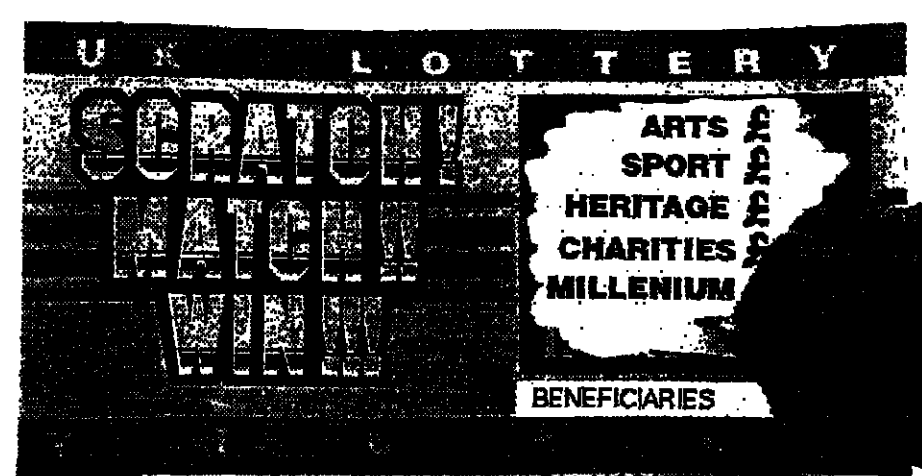
Mr Hughes of Vernons claimed this was "absolute nonsense", saying most people used birthdays and any other numbers they could think of.

The pools companies want the right to advertise on television, collect contributions legally through retail outlets, roll over prizes from one week to the next if there is no outright winner and pay the same rate of tax as the national lottery. The pools companies pay a total of 47.5 per cent of turnover on tax and donations to sport and the arts.

More than 100 MPs have already signed a Commons motion supporting the pools operators' case and Mr Brooke promised yesterday that "dialogue will continue".



Peter Brooke yesterday: he expects lottery to 'create jobs'



The lottery "will create jobs and generate new work for existing businesses", Mr Brooke said. "It opens up a wealth of exciting new opportunities. It will create millionaires and millions."

On an annual turnover of £1.5bn, Mr Peter Brooke, national heritage secretary, predicted prizes of about £14m a week. The money will go equally to five causes - the arts, heritage, sport, charities and a new fund to celebrate the millennium.

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"There is a grave danger that this will be completely wiped out," he said.

The Lottery Promotion Company, a non-profit organisation which wants a lottery to benefit the environment as well as sport and the arts, generally welcomed the bill but said it should be run by a charitable foundation which would not pay tax.

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The two new groupings will be big competitors for each other, and for Japanese companies such as Yamazaki and Mori Seiki.

German tool makers strengthen UK presence

By Andrew Baxter

GERMAN machine tool makers are poised to make further inroads into the depressed UK market following the creation of a global alliance between Traub and Maho, two of Germany's biggest producers.

The announcement last week that the two companies are to merge their sales forces worldwide is likely to put further

pressure on UK machine tool producers.

The deal, under discussion throughout this year, comes less than two months after Gildemeister and Deckel, two other big German producers, announced they were forming a world-wide joint venture to market their products.

Both deals take effect on January 1. Maho and Deckel, meanwhile, are discussing manufacturing co-operation.

Germany was the biggest exporter of machine tools to the UK last year, with sales of £148.1m out of total imports of £451.2m.

This compares with total UK machine tool consumption last year of £773.2m.

The sales tie-ups means that four of the biggest German producers are now grouped into two powerful combines, each offering a broader range of machine tools to customers.

"It's got to increase our share of the UK market," said Mr Paul Maynard, Traub's UK managing director, who will become UK managing director of the two companies. Maho, in particular, would get a substantially increased direct sales force.

The two new groupings will be big competitors for each other, and for Japanese companies such as Yamazaki and Mori Seiki.

Major seeks US backing for sanctions on Serbia

By Philip Stephens,
Political Editor

NEW MEASURES to tighten sanctions against Serbia in response to the deteriorating situation in Bosnia are expected to be finalised this week and talks between Mr John Major and outgoing US president George Bush.

British officials said the two leaders, who meet in the US at the end of a week of international meetings on Bosnia, may also settle the terms of the new UN resolution designed to enforce the no-fly zone over the former Yugoslav province.

Mr Major remains more cautious than his US counterpart about military action against Serbian aircraft violating the zone. Ministers repeated yesterday their concerns that such action would risk retaliation against British ground forces and could wreck the humanitarian effort.

The officials said a compromise was emerging between London and Washington on a package combining tougher sanctions and a new UN resolution. They pointed out that

Britain has refused to admit almost a third of the refugees from former Yugoslavia who have applied for UK visas in recent weeks, the Foreign Office said yesterday.

The announcement came as Mr Kenneth Clarke, Home Secretary, told MPs that passports will still be needed for travel between Britain and other EC countries after January 1 1993, despite the removal of European trade barriers. The only exception will be travelling to and from the Irish Republic.

the passage of such a resolution, expected next week, would not automatically imply that intruding aircraft would be shot down.

Mr Douglas Hurd, the foreign secretary, suggested Serbia be treated as an international pariah, with existing sanctions supplemented by cuts in telephone links and diplomatic contacts.

Mr Major will spend two days with Mr Bush in Camp David at the weekend after an EC-US summit in Washington on Friday. The prime minister will be accompanied at the

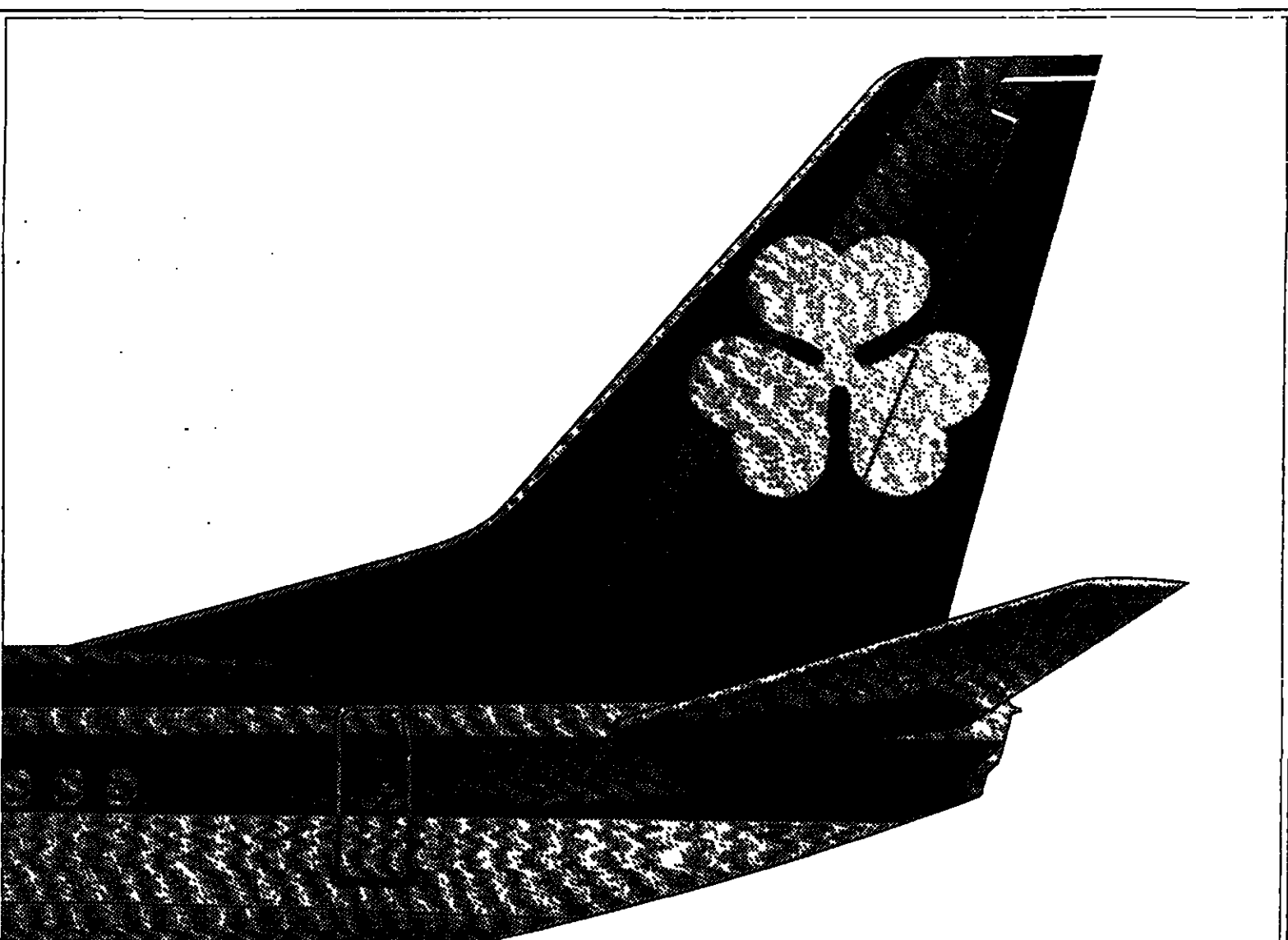
summit by Mr Jacques Delors, the European Commission president, who will also join him later today for an EC-Canada summit in Ottawa.

Both of the EC meetings will be dominated by the slow progress of the Gatt talks in Geneva, where last month's breakthrough on US-EC farm trade has failed to unravel all the disputes holding up completion of the Uruguay Round.

Mr Major will press the outgoing administration to review its decision to impose counter-vailing duties on EC steel imports. He will also sound out the possibility of a compromise on the disputes over industrial tariffs that are holding up progress in Geneva.

Baroness Thatcher, the former prime minister, has called for air strikes against Serbian artillery, tanks and supply lines if they do not withdraw their troops from Sarajevo and other besieged Bosnian towns.

The former prime minister said in The European newspaper that by stating in public repeatedly that "we will not intervene militarily", the west had to some extent been "more like accomplices".



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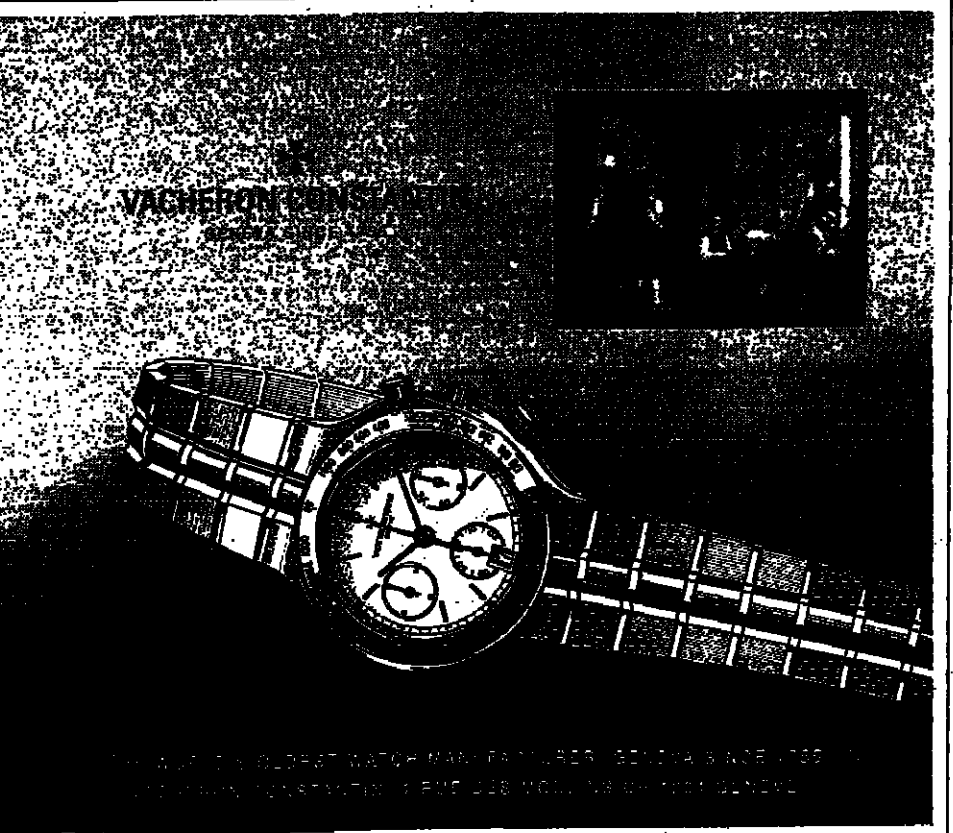
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RECRUITMENT

JOBS: Where expatriate workers' religious convictions can increase their employers' paybills

It all began with the New Testament... explained the patient voice from the German Embassy in London. "You mean when the decree went out from Caesar Augustus that all the world should be taxed?" the Jobs column inquired.

"Well, not precisely at that moment," the unnamed diplomat conceded. "But as a consequence of it, yes."

Now, with today bringing this column's last appearance of the year, it is probably futile to assure readers that the above conversation really occurred, as distinct from being invented to give a Christmassy flavour. Even so, the fact is that what prompted the call to the German embassy was only accidentally connected with the season.

It just so happened that Price Waterhouse was showing off its new system for calculating the costs of sending employees to work overseas. And one of the PW consultants came up with an example. "Suppose you moved someone on a £20,000 salary in Britain to Germany for three years with a guarantee that they'd be no worse off through taxation and so on," he said. "What do you think would be the total outlay?"

Putting your money where your faith is

Then quick as a flash the computer produced the answers. They were that, whereas before Black Wednesday the prospective bill would have been almost £391,000, it is now over £475,000. "Mind you," the consultant went on, "the cost could be more if the people you send don't know about local conditions. For instance, if they belong to certain religious denominations and say so on their registration forms, they'll be liable to the extra taxes the German government collects for the churches."

However familiar that fact may be to readers, it was news to me. My first thought was that perhaps the said taxes varied, with different religions coming to market at different prices. After all, I'd seen something of the sort before: at the start of my national service 40 years back in the navy, when the various chaplains came round in turn describing their schedules for Sunday morning. The Roman Catholics and the Church of England each had pukka parades. While they were marching off to their respective

services, agnostics and atheists were kept busy square-bashing. In the meantime the Methodists and Church of Scotland made their way informally to a short joint service with no sermon, followed by coffee made by the Wrens in attendance. (Whereupon, having not been brought up in any church, I became a Methodist - though I'm ashamed to say a since-lapsed one.)

Could it be, I mused coming back from PW's demonstration, that the Germans operate some comparable arrangement through the tax system? Hence the chat with the diplomat.

Alas he swiftly knocked down my idea about price-competition. The tax was at the same rate regardless of denomination, although in some of the country's states it was a percentage point less than in others.

do not pay unless you positively register yourself to do so."

In any case, he said, the option is open only to Roman Catholics, Jews and certain Protestants. "A church needs many members to make the scheme pay - as the government acts as collector for the churches, you don't think it loses on the deal, do you? And no one pretends that whether you pay counts in heaven; it is solely about money here on earth."

Nevertheless, he added, things can go wrong. After unification, for example, the scheme was not well explained to the former East Germans. "When they came to register, some who had clung to their faith wished to affirm it, and under the old regime it had always been unwise to leave blank spaces on official forms. So suddenly, of the little earnings they had, more was taken. But the government and churches apologised, and let them change things for the next half-year."

Which, this being Christmas, the Jobs column offers as an example to tax-collectors the wide world over.

FINALLY this year to pagan matters - my traditional guide to the cost of acquiring and trying to escape a hangover in 18 international centres. The figures are generously supplied by the Runzheimer consultancy, based in Rochester, Wisconsin.

The first three columns give the "on-cost", the local prices of a litre of alcohol, a particular (though undisclosed) brand of whisky and of vodka, followed by the average of both. The next four cover the "off-cost": 100 branded aspirin, three dozen Alka

Seltzer (except in Tokyo where for some reason they don't seem to be sold) and half a pound of instant coffee - again averaged. The right-hand column lumps the on-cost and off-cost averages together, giving the aggregate price - in money, at least. And now, wishing you all the compliments of the season, I'll hope to meet you again in 1993.

Michael Dixon

THE PRICE OF SEASONAL OVER-INDULGENCE AROUND THE WORLD

City	1 litre Scotch	1 litre Vodka	Average on-cost	100 Aspirin	36 Alka Seltzer	8oz Coffee	Average off-cost	Average full cost
Tokyo	28.84	15.08	22.16	13.28	-	7.05	10.17	32.33
Copenhagen	31.59	22.11	26.85	5.08	3.03	6.83	4.98	31.83
Stockholm	31.14	24.21	27.68	4.38	2.75	5.05	4.06	31.74
Singapore	27.73	22.79	25.26	3.93	3.49	6.03	4.48	29.74
Vienna	19.24	12.22	15.73	6.39	5.77	5.55	5.90	21.63
Cairo	19.46	15.57	17.52	0.94	0.87	4.83	2.21	19.73
Hong Kong	15.69	13.60	14.65	5.79	3.43	3.14	4.12	18.77
London	15.60	13.60	14.60	5.62	3.02	2.95	3.86	18.46
Frankfurt	14.08	8.01	11.05	8.25	7.51	6.38	7.38	18.43
Amsterdam	14.08	11.34	12.71	8.86	4.13	4.02	5.67	18.38
Brussels	15.11	11.41	13.26	4.40	2.83	4.41	4.21	17.47
Paris	13.51	10.38	11.85	6.24	4.47	5.20	5.30	17.15
Sydney	12.29	14.82	13.56	3.03	4.49	2.76	3.43	16.99
New York	14.96	8.34	11.65	5.73	2.52	3.05	3.77	15.42
Milan	9.66	6.22	7.94	9.21	4.81	7.19	7.07	15.01
Toronto	12.72	10.58	11.64	3.06	2.34	2.86	2.76	14.38
Madrid	10.61	6.20	8.41	6.57	4.73	3.68	4.99	13.40
Moscow	8.48	5.32	6.90	4.29	3.06	5.74	4.37	11.27

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Where charity does not begin or end at home

Andrew Jack on the growing links between the accountancy world and voluntary organisations

THE ARCHAIC practices of the lively companies of the City of London may seem far removed from the deprivation of the boroughs just a little further east, but a new scheme has been forging some powerful links between these two worlds.

Chartered Accountants in the Community, launched by the Worshipful Company of Chartered Accountants in England and Wales at the start of the year, has placed senior accountants onto the management committees of charities around the country, including a number in London.

As thoughts turn to charity at Christmas, other accountancy firms, organisations and individual professionals might do well to copy its lead in providing constructive help to organisations beyond their own workplace or normal client base.

Bringing together accountants with local charities has not been entirely straightforward. Mr Alma Munson, chief accountant for the life division of Guardian Royal Exchange, was not quite sure what to expect earlier this year when he joined the board of Hackney Youth Workforce, which provides training and work experience for unemployed people with special needs.

"It's no good standing on your high horse," he says. "Some people might think it's all rather left-wing, having to call the chairman 'chair'. The people are not financially oriented, and don't see it as a business. It's another part of the world."

Mr Graham Finegold, manager of the organisation, also had his doubts. "I was very worried how the staff would react when this City gent

walked through the door in his three-piece suit," he said.

But Munson showed tact and a willingness to learn about the organisation which has gradually earned him respect. He has helped provide financial advice, including co-ordinating the introduction of a computerised accounting system, and in persuading the charity to transfer money from a current account to one paying interest. He has also advised on changing the management structure, by reducing the length of the one unwieldy monthly committee meeting which lasted from 6-11pm, and creating instead a series of specialist sub-committees to help spread the work.

"Alma had very real, identifiable skills at a time when we needed them," says Finegold. "We are trying to buy a property and need to raise £500,000. It is useful to be able to talk to someone who is dealing with that kind of money every day."

The same pattern emerged when Mr Bill Packer, retired national tax director with Touche Ross, linked up with Tower Hamlets Co-operative Development Agency, which provides advice and support to business start-ups.

"I went in with a little apprehension, not quite knowing what I was going to meet," he says. "But they made me welcome. I feel I've been able to make a contribution to this community."

He helped introduce a regular staff appraisal system, and says he has "brought them to address financial problems rather earlier than they might have done before - when the crisis hit".

Mr Gregory Cohn, co-ordinator of

the agency, says: "None of the three professional staff has much financial experience, so it was useful to have someone on the management committee who can discuss finance and act as a support mechanism. Just having someone from outside is constructive."

The original idea for the chartered accountants in the community scheme came from the Action Resource Centre, based in London, which helped launch a similar programme called lawyers in the community about two years ago. ARC matches a large number of potential

'I was very worried how the staff would react when this City gent walked through the door in his three-piece suit'

volunteers each year with charities in need of second-hand or other assistance. Mr Richard Wilkes, immediate past master of the worshipful company, concedes that the idea of the lively body may seem arcane. But he places importance on its role as an organisation with charitable objectives.

It was only founded in 1976, and now numbers 100 members, including Sir Brian Jenkins, last year's Lord Mayor of London. "We do not have a large endowment," says Wilkes. "Instead of money, we've got talent."

Previously it had donated money to help support training overseas and reward achievement in student examinations in England and Wales. Wilkes says the chartered accountants in the community scheme seemed an ideal

way to apply the company's members' own skills more directly.

While the lawyers in the community placements tend to be focused in London and use younger staff from law firms, the accountants scheme is designed to cover England and Wales, and uses what Wilkes calls "the mature chaps" from the lively. About 12 have so far been linked with charities and a number are waiting to be found suitable placements.

Mr David Shaw, almoner or the lively officer responsible for charitable giving, stresses that the scheme is also focused around offering professional, advisory skills, not providing time-consuming day-to-day activities such as doing the bookkeeping.

Some initial delays came less in finding volunteers than identifying suitable placements for them. Now the plan is to expand the scheme until it offers 20 to 30 attachments a year. It will also then be widened beyond the lively company to include other chartered accountants, through the firms and the district societies.

Mr David Hensworth of the Action Resource Centre stresses a number of ground rules for successful placements. He emphasises that the benefits are two-way, with the charity gaining expert assistance, and the accountant learning about voluntary organisations and giving something back to the community.

"Accountants should not go in with pre-conceived ideas thinking it is just about parachuting people in with a bag of solutions," he says. "There is learning to be done. Most voluntary organisations are well run but have a rather different ethos."

On the other hand, charities need to take time on the induction of new committee members. They should not simply use them to provide narrow technical skills, but rather think of the process as a transfer of expertise so the contribution lasts after any individual's commitment.

Graham Finegold adds that charities should be honest about the commitment expected from a committee member and be flexible to accommodate their availability.

The idea of charitable work by accountants is not a monopoly held by the lively company, of course. The Chartered Institute of Management Accountants offers a charity helpline (071-917-9204) to link up local charities with willing, trained volunteers. Many business and firms are beginning to offer their staff on secondments, as well as offering resources or donating money directly.

Few of the accountancy firms are so eager to offer on-going professional advice free to charities, which are increasingly offering substantial prospects for paid work. Mr George Westrop of Touche Ross says that pro bono work tends not to attract the best staff: "If you want something to be badly done, you do it for free."

Nevertheless, Mr Pesh Framjee, head of the charity unit at BDO Binder Hamlyn, says that he actively encourages his staff to serve on management committees in their spare time. That helps them learn about voluntary organisations from the inside, and gives them skills which can be applied to other clients of the firm. Volunteerism can clearly make sound economic sense.

ACCOUNTANCY APPOINTMENTS

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Wandsworth

Wandsworth College, Wandsworth High Street, London SW18 2PP. The closing date for applications is 22nd December.



Ever since the Maastricht treaty was negotiated a year ago, federalism has been a thorny subject in the world of European politics. At last week's Edinburgh summit, it was achieved by evading the issue. But it will bounce back on to the British and Danish agendas in the new year, to universal consternation.

In the world of business, however, federalism is suddenly in high fashion virtually everywhere. On the academic front, the latest issues of two of the world's leading management journals, *California Management Review* and the *Harvard Business Review*, contain long articles by top scholars extolling federalism as the only effective way for companies to be organised.

Countless companies, from ABB to Benetton and BP, and from Coca-Cola to beleaguered IBM, have adopted a variety of new structures which academics – and sometimes the companies themselves – are dubbing "federalism".

But how federal, as opposed to just fashionable, are they? And is there anything that corporate practitioners can teach Europe's sprawling politicians about the realities of international federalism?

First, the sore subject of definition. To Charles Handy, Britain's premier professor of business organisation and the author of a "new federalist paper" in *HBR*, federalism is the best way to combine the autonomy of individual countries, states or business units with the scale benefits of co-ordination.

The principle of federalism, says Handy, implies that power resides fundamentally with the constituent parts. They cede some of that power to the centre for the benefit of all. As such, federalism is distinct from decentralisation, which implies a delegation of power from an all-powerful centre.

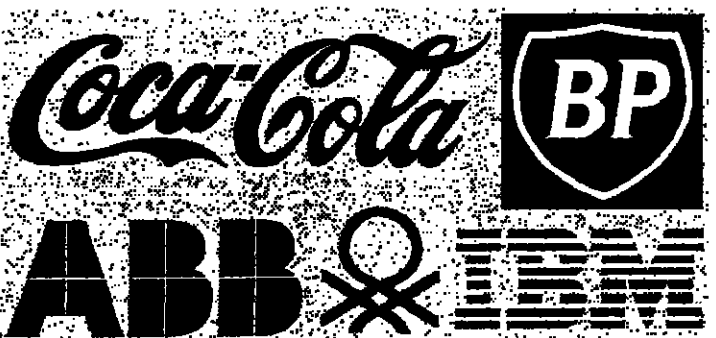
Carlsonian professors James O'Toole and Warren Bennis, authors of "Our Federalist Future" in the latest issue of the *California Management Review*, make a similar point. The ideal federation is non-centralised, they say, rather than decentralised: power is withheld from the centre by constituent units, not handed down from it.

It is not surprising that federalism is now the trend in business, say the duo. For it allows constituent units to maintain their own integrity while they unify for common purposes. They can reap the advantages of smallness and independence on some issues (such as sales and service) with the benefits of scale and integration on others (such as finance and purchasing).

Hence the flood of business organ-

Christopher Lorenz casts a critical eye over new theories of how businesses should be organised

Fashionable federalism



isations which are breaking themselves down into small units. At the same time, their corporate head offices are giving up many of the powers they used to yield when, as at IBM, they treated "their" whole company as a unitary organisation.

Which brings us to the first of several limitations to the federal metaphor as applied to business. In most corporate cases cited in both articles, the process of "federalisation" – if such a word exists – is occurring through the very process of decentralisation that is disparaged by the Californians. How could it be otherwise when the centre of an established, centralised company hands power out to the periphery?

In the case of a newly-designed centre, such as ABB, the Californian duo's preferred notion of non-centralisation could, in theory, apply. But Handy and the Californians – especially the latter – understate the degree of power held by the ABB centre in Zurich. Percy Barnevik, the group's Swedish chief executive, may make a point of talking about central "reporting", rather than "control", but the fact remains that his central "business segment" heads have tremendous muscle to co-act, mould and, if necessary, control people elsewhere in ABB. A different type of new, supposedly "federal", organisation cited by the Californians is Benetton, the Italian clothing combine. This consists partly of subcontracted production (by suppliers) and retailing

(by franchisees), plus centralised finance, design, development, purchasing and planning.

In current management jargon, such a structure is certainly a "federation". But can it really be called a federation when the main task of the suppliers is to serve the centre? Most franchisees are also controlled with iron authority by the central organisation. Is that "federal"?

O'Toole and Bennis also weaken their case by confusing federations with confederations. Handy avoids this studiously. He points out that in confederations, unlike federations, individual states yield virtually no authority to the centre.

A further limitation of the federal metaphor as applied to business is in the degree of clarity and constancy of the separation of powers between centre and periphery. Most political federations have written constitutions, which are hardly ever changed. So do some companies. But this does not mean that, as business conditions alter, the balance of power cannot shift informally between the central authority and the units. It must be able to do so, within outline parameters, if a company is to be capable consistently of striking the optimum balance between integration and autonomy.

In business, power-sharing with the centre will need to vary not only over time, but also as between business units, depending on their

changing competitive, technological and financial circumstances.

Even within a business unit, different value-adding activities – such as design, development, purchasing, production and marketing – will need, over time, to have different degrees of international integration or national differentiation (and semi-independence).

As Handy says, federalism is a complex mix for a complex world: "federalism is and must be flexible; it can never be static".

The list of distinctions between business and political "federations" does not end there. Another, at least between a model business federation and the sort now envisaged by some European politicians, centres on the core federal concept of "subsidiarity" – what sensible US academics prefer to call the principle of "localness".

Unlike all the advocates of business federations, and some of their corporate practitioners, few European politicians outside Germany are prepared to apply the federal principle consistently right down their "organisation". The British government is the prime example, but there are others.

Such inconsistency in a business organisation would render it ineffective, according to Handy, O'Toole and Bennis. For a company to be able to act quickly in today's climate, responsibility and power really do have to be kept at the most "local" (lowest) level possible. As the foregoing makes clear, the meaning of federalism in a business context is at least as hotly argued as it is in the world of European politics. Depending on your point of view, it is either a pure term which is applied far too loosely, or a broad one which comes in various forms.

Either way, the most sensible approach is to define exactly what one has in mind. Some academics distinguish, for instance, between "decentralised federations" (such as Unilever for many years) and "co-ordinated federations" (typified traditionally by Procter & Gamble).

The final point must be a highly practical one: that federations may be the best (or least bad) form of business organisation for the future, but they are "devilishly hard to manage", as O'Toole and Bennis aptly put it. Barnevik at ABB recognises only too well that though power-sharing is a very necessary act within today's organisation, this does not make it a natural one. It has to be worked at – hard.

Barnevik clearly has plenty to teach the British and Danish governments. Perhaps, despite Swiss voting privileges, the next summit should be in Zurich.

Balancing Corporate Power, HBR Nov-Dec 1992. Reprint no 25604. Fax (US) 617-495-6965. ** Summer 1992. Fax (US) 510-642-1312.

Flirting with danger at the office party

Jan Winsten warns that employers may be legally liable if festive celebrations go too far

The office Christmas party is the one time during the year when hierarchical barriers between company employees are traditionally lowered.

Later, cases of innocent flirtation induced by too much alcohol and good cheer often assume legendary status in the unofficial annals of companies large and small.

But there are cases where the recreation can be based on more than embarrassment. Charges of sexual harassment can follow, and there are circumstances in which employers can be held liable.

The Equal Opportunities Commission describes sexual harassment as "unwanted verbal or physical behaviour which, on grounds of sex, adversely affects the victim or threatens the victim's privacy, dignity or self-respect in the workplace".

Sexual harassment can include sexual advances or remarks, or threatening, patronising or humiliating behaviour which affects the victim's work performance or creates a stressful working environment.

But the legal definition of the "work environment" has been broadened. It is increasingly clear, for example, that employers can be brought into cases in which the alleged actions took place while employees were undertaking a broad range of expected duties.

Normal duties such as training fall in the category. But so too do social events, including Christmas parties. The key is whether employees were expected to attend such functions.

That can obviously be a grey legal area. But it may not require evidence of written or verbal orders to staff to attend such a function to show that employees were expected to participate in a particular activity.

Employers are also liable for the actions of employees during the course of their employment, even if they are not aware of the behaviour of those employees. There is a *prima facie* responsibility against which the



Employers may face problems if the laughter turns to tears after the party

employer's only defence is that appropriate preventive action has been taken.

It might not be only politically correct, but also cost effective, for companies to develop a sexual harassment policy. A clear written policy statement needs to be accompanied by appropriate procedures to make clear that all forms of harassment are unacceptable in the work place.

Such policies need to specify that sexual harassment includes unwanted behaviour such as touching, offensive language, jokes and graffiti. Staff training to prevent sexual harassment and counselling for any victims will give a positive message to employees that the company intends to pursue an

anti-discriminatory policy. Companies also need to devise measures to ensure that victimisation does not occur to anyone who reports such incidents.

The Equal Opportunities Commission publishes a free Guide for Employers to the Sex Discrimination Acts of 1975 and 1986, which will fit neatly inside any company Christmas card.

The measures it suggests might frustrate some proposed party games, but they might also protect employers from becoming the unwitting third party in a seamy court case. The author is a social worker in the East Midlands with wide experience in equal opportunities issues.

PROPERTY

Cracks became chasms

It is more than three years since the UK commercial property sector went into decline, but 1992 was undoubtedly the year when the cracks became chasms.

The past year produced a litany of disastrous corporate news. In March, Randsworth, a West End company bought by US investors at the peak of the market in 1989, went into receivership with debts exceeding £350m.

In April, Spayhawk disclosed that its liabilities exceeded its assets by £70m and that it was in talks with its bankers. So too did Heron, the property, finance and trading group, with net debts of £1.8bn.

In May, Mountfield, a small wool manufacturing company that was transformed into one of the most audacious deal-makers on the stockmarket, went into receivership with debts of £400m. Rosehaugh, another notable developer and trader, later went into receivership with debts of £350m.

But undoubtedly the most devastating collapse was that of Olympia & York, the world's largest developer. In May, O&Y filed for insolvency protection in Canada and the US. Within days, Canary Wharf, O&Y's £1.5bn development in London's docklands was put into administration.

In absolute terms, the downturn is the worst the UK has ever experienced. An estimated £90bn has been wiped off the total value of commercial property in the UK, which in 1989 stood at £250bn, according to

Vanessa Houlder on 1992's litany of business failures

figures from surveyors Hillier Parker and the London Business School.

Some 32m square feet of office in central London is unoccupied. Bank debt to property companies stands at more than £35bn. Since April 1990, property businesses have been going bankrupt at the rate of one every 36 hours, according to figures from accountants Touche Ross.

But however cataclysmic this recession may be to its victims, it is worth recalling that the market has been

through some spectacular ups and downs before. The unbridled capitalism of the 19th century unleashed booms and busts every quarter of a century. The break-neck expansion of London was periodically interrupted by mass bankruptcies among property developers. The problems experienced by John Nash, the Prince Regent's architect, to get Regent's Street and Regent's Park built and let "make Canary Wharf seem a passing local difficulty", said Simon Jenkins, the ex-editor of the Times, in a lecture broad-

cast in London last week. In the 19th century London was littered with new developments which, like Canary Wharf, appeared to be white elephants. Parts of Notting Hill, for example, became a ghost town when they were developed in the mid-1900s. It was described by the journal *Building News* as "a graveyard of buried hopes".

There has been no let-up this century in London's expansion or the cycles of boom and bust. The oldest property slump in living memory was the depres-

sion of the 1930s, when the UK economy shrank by a third and property values fell by a quarter, according to a surveyor working at the time.

The second century war also precipitated a "sudden and sweeping" decline in values, according to *The Property Room* by Oliver Marriot. One prominent casualty was Jackie Phillips, one of the biggest pre-war developers, who died on Christmas day 1939 "impooverished, his banking accounts overdrawn and his credit stopped". Widespread disaster in the sector was only averted

by a moratorium on loans by insurance companies, building societies and other lenders.

One of the market's biggest upturns was in the 1970s. This was due in part to the post-war introduction of a planning system which restricted supply and encouraged prices to overheat during periods of prosperity.

In the period of heady development in the early 1970s, property profits rose to a level which Lord Barber, the then chancellor, described as "obscene". In 1973, Clive Jenkins, a trades union leader, said the activities of property developers were "destroying the middle classes, encouraging petty crime and had led to a decline of investment in manufacturing industries".

The downturn, when it came, was abrupt. "It was equivalent to walking out of the house and, before you reach the corner, there is an earthquake", said Willie Stern, a developer whose bankruptcy in 1978 with debts of more than £104m propelled him into the record books.

When Margaret Reid assessed the 1970s property crash for her book *The Second City*, she described it in terms that makes the present downturn seem tame.

"Never since the South Sea Bubble [in the 18th century] had there been such a massive evaporation of speculators' expectations as at that time in the previously euphoric property market."

Since April 1990, property businesses have been going bankrupt at the rate of one every 36 hours

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Little movement

The total return from commercial property in 1992 will probably be close to zero – about half a point better than the total return for the previous year, according to Investment Property Databank, an independent research company.

In the year to November, total returns were 0.3 per cent, while rental values fell by 9 per cent and capital values fell by 8 per cent.

The IPD monthly index recorded little movement in November. The overall equivalent yield remained at 9.5 per cent and the total return for the month showed only a slight improvement, rising to

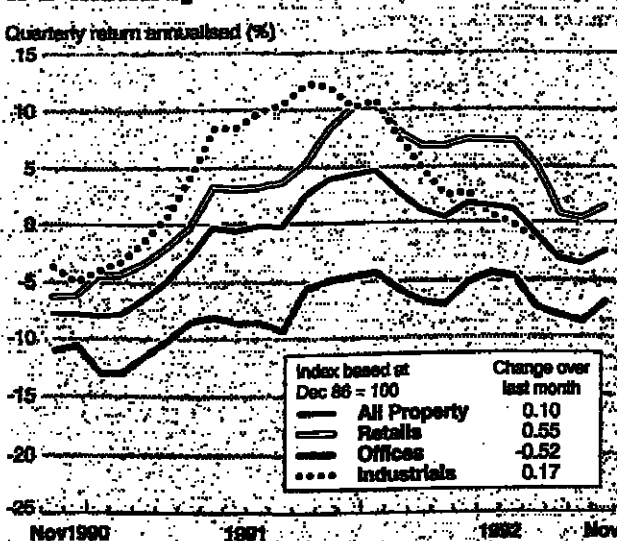
0.1 per cent. Both rental and capital values continued to fall, by -0.9 per cent and -0.7 per cent respectively.

Rentals posted the best results of the three sectors, both in terms of the monthly and year-on-year total returns. The retail sector remains the preferred investment area.

In November, retail yields edged downwards from 9 per cent to 8.9 per cent, while capital values fell by 0.3 per cent and rental values by 0.5 per cent.

Office returns have remained relatively stable, albeit low, over the year. The current year-on-year total return is -0.3 per cent.

IPD monthly index for November



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CONTRACTS & TENDERS



INTERNATIONAL TENDER FOR THE NEW ROAD CROSSING OF THE TAGUS IN LISBON, PRE-QUALIFICATION PHASE

NOTICE

CLARIFICATIONS AND NOTIFICATION APPENDED TO THE TENDER PROGRAMME

According to the Tender Programme for the pre-qualification phase, we inform that the clarifications to the questions received and a notification have been appended to the documents exhibited at GATEL.

Lisbon, 17 of December 1992

LEGAL NOTICES

THE INSOLVENCY ACT 1986

MEMORANDUM OF DECISION & ORDER

Company Number: 08820068

NOTICE OF RECEIPT OF DIVIDEND pursuant to Section 61 of the Insolvency Act 1986 that a dividend of creditors will be paid at 10.00 hours on 18 December 1992 at 10.00 a.m. to the persons mentioned in Section 61 and 62 of the Act.

Creditors wishing to vote at the meeting must lodge a proxy, together with a statement of their claim, at the offices of Robert Phillips, The Customs, Queen's Road, Canary Wharf, London E14 3AQ, not later than 12.00 hours noon on 17 December 1992.

A list of the names and addresses of the company's creditors will be available for inspection, free of charge, at the offices of Robert Phillips, The Customs, Queen's Road, Canary Wharf, London E14 3AQ, between the hours of 10.00 and 12.00 hours.

Dated the 17th day of December 1992

Colin Davies, Clerk

NOTICE OF APPOINTMENT OF JOINT ADMINISTRATORS

Registered Name: TARRAFERN LIMITED

Registered Number: 1231155

Trade description: 25 Houses and outbuildings of John Administration Plc.

Head Office: 100 City Road, London EC1Y 1AU

Office hours: 9.00am to 5.00pm

Date of appointment: 17th December 1992

By whom appointed: Barclays Bank PLC

Names of joint administrators: Mr. Morgan and Mr. H. H. Cooper

Joint Administrators' Residence

COMPANY NOTICE

BANK LEJUM (UK) Plc

US \$10,000,000 Unsecured PRIMARY CAPITAL PLACING DATE NOTICE

The interest rate applicable to the above Notes in respect of the interest period commencing 15th December 1992 has been fixed at 5% per annum. The interest amounting to US \$250,000 per US \$1,000,000 principal amount of the Notes will be paid on 15th June 1993 against presentation of Coupon No. 15.

A list of the names and addresses of the company's creditors will be available for inspection, free of charge, at the offices of Robert Phillips, The Customs, Queen's Road, Canary Wharf, London E14 3AQ, between the hours of 10.00 and 12.00 hours.

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MARCH

12th 1993

Drugs that lighten depression

Paul Abrahams on why the market for anti-depressants is growing so fast

Christmas is not the season of goodwill for all men and women. A recent study in Birmingham suggests that on Christmas day attempted suicides increase by 25 per cent.

Depression is a fatal illness - nearly three quarters of suicides are linked to it. Clinical depression, the persistent and sustained feeling that the self is worthless, the world meaningless and the future hopeless, is the most common emotional disorder.

There is, however, no agreement about the disease's incidence because only about 25 per cent of those depressed visit a doctor. Roger Bickerstaffe, research director at the Belgian group Solvay Pharmaceuticals, reckons a third of the population will need treatment at some time in their lives and that at any one time 5 per cent will be receiving treatment.

The costs of depression are immense. The American Psychiatric Association estimates depressive illness costs the US \$27bn (£17bn) a year, including \$12.7bn through hospitalisation, out-patient treatment and drugs. The Office of Health Economics, a UK think-tank, says the direct costs to the National Health Service are about \$33m a year.

The anti-depressant drug market is changing and growing rapidly. Although 9m prescriptions are issued in the UK every year, most are for old and cheap generic products.

But these older drugs, called tricyclics, are giving way to a new, more expensive generation of medicines called selective serotonin reuptake inhibitors, or SSRIs. Smith New Court, the UK broker, estimates the worldwide market has grown 20 per cent a year over the last three years from \$700m a year to \$1.2bn. Geoffrey Dunbar, director of SmithKline Beecham's central nervous system therapeutic unit, reckons the market could quadruple by the year 2000.

Growth is partly driven by the increased incidence of the illness, according to a study published in this month's issue of the Journal of the American Medical Association. General practitioners may also be more adept at diagnosing and treating the illness which is under-recognised, under-treated and stigmatised, according to the OHE.

There are two main categories of depression. Exogenous or reactive depression is related to outside events such as a close death or losing a job. However, clinicians remain unsure of the causes of endogenous depression not linked to outside events.

"The plain fact is that nobody really knows the causes of depression," admits Bickerstaffe. However, he says the biological infrastructure of the central nervous system appears to affect mood.

The hypothesis is that a shortage of naturally occurring neurotransmitting chemicals - known as monoamines - may lead to depression, says Dunbar.

Between each nerve in the central nervous system is a gap, known as a synapse, he explains. So that a nerve impulse can pass across the synapse between a presynaptic nerve to a postsynaptic nerve, neurotransmitting chemicals are released by the presynaptic nerve into the synapse. The chemicals in the synapse then trigger a signal in the receiving postsynaptic nerve.

A lack of these chemicals such as serotonin, noradrenalin and dopamine, appears to suppress neurotransmitter stimulation and be linked to depression, says Gary Tollefson, executive director of psychopharmacology at Lilly Research Laboratories.

Tricyclics, the most common anti-depressants, are believed to work by correcting the shortage of monoamines in the synapse.

Normally, once the monoamines have done their job, a proportion is

Suicide: an international comparison

Country	Population	Rate per 100,000	Rate per 100,000
Finland	5,300,000	30.1	28.5
Austria	8,113,000	26.1	58.5
Denmark	5,448,000	22.8	14.7
Switzerland	7,063,000	32.5	45.0
France	6,229,000	23.5	13.2
West Germany	7,037,000	23.5	10.0
Canada	29,700,000	20.1	5.0
US	24,078,000	20.1	6,329
England & Wales	51,500,000	11.1	1,288
Italy	5,095,000	11.1	4.4



reabsorbed into the presynaptic nerve. The rest is broken down by enzymes. Tricyclics work by hindering the reabsorption. This increases the concentration of monoamines in the synapse and therefore stimulates the postsynaptic nerve for longer. The drugs are effective for about 70 per cent of patients.

The problem with tricyclics is two-fold, explains Tollefson. First they affect the postsynaptic nerve as well as the presynaptic nerve. They influence other neurotransmission systems, including those for dopamine, histamine and noradrenalin. The result is a series of significant side-effects, such as dry mouth, blurred vision, drowsiness and constipation. Many patients fail to complete the course.

But more important is the toxicity of tricyclics. By taking five to six times the normal dose, patients can kill themselves.

A second class of anti-depressants was developed in the 1980s called monoamine oxidase inhibitors (MAOIs). The MAOIs work by blocking the enzymes in the

synapse that break down the monoamines. This raises the level of monoamines and increases activity in the central nervous system.

However, these drugs also have unwanted side-effects. MAOIs are irreversible, which means the enzyme has to be replaced, which can take four weeks. One problem is that the enzyme which is broken down by the MAOI has other jobs including the breaking down of tyramine chemicals found in some cheeses and wine. Without the enzyme, levels of tyramine can build up. This can lead to increased blood pressure, heart failure, even death.

Recent market growth has been driven by the new generation of drugs, SSRIs, of which four are currently marketed. They are Fluvoxamine developed by Solvay; Prozac sold by Eli Lilly, the American group; Lustral, also known as Zoloft in North America, which is marketed by Pfizer of the US; and Serenat, discovered by Novo Nordisk in Denmark and marketed in most of the world by SmithKline Beecham, the Anglo-American company.

SSRIs also work by inhibiting the amount of serotonin taken back into the nerve terminals and so increasing its availability in the synapse. They are no faster and no more effective than the tricyclics and considerably more expensive. According to the OHE the cheapest tricyclic costs about £2p for 30 days treatment, compared with £33.90 for the most expensive SSRI.

They are, however, far more selective than the tricyclics and do not affect other neurotransmission systems. Dunbar at SmithKline Beecham says clinical trials suggest the drop out rate for SSRIs is 10 per cent less than tricyclics. In addition, they are far less toxic than tricyclics, meaning it is almost impossible to overdose on them.

The leading SSRI is Prozac. Its sales were hit badly in 1990 after the Church of Scientology claimed it induced violence and suicidal tendencies. The allegations were dismissed by the US Food and Drug Administration but the drug's market share fell from 26 per cent in July 1990 to 21 per cent in April the following year. Nevertheless, Prozac's sales reached \$610m last year and may reach \$1bn this year.

Prozac's rivals are building up sales fast. Zoloft was launched in February but already has sales of about \$185m. Serenat is not yet marketed in the US where it will be known as Paxil, but had 20 per cent of the UK market by value during the first six months of this year.

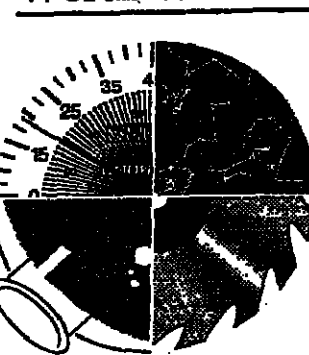
Meanwhile, drug groups are investing heavily in the area. Bickerstaffe at Solvay reckons 11 anti-depressants are ready to be or have been submitted to licensing authorities. A further 30 are in development. Two SSRIs, from American Home Products and Bristol Myers Squibb, will shortly be launched in the US.

A number of companies, including Roche and Ciba-Geigy of Switzerland, are working on a new class of MAOIs, called reversible inhibitors of monoamine oxidase type A (RIMA). Unlike earlier generations of MAOIs, they do not bind irreversibly to the enzyme necessary to break down tyramine and can be used without dietary restrictions.

Researchers are also looking to synthesise drugs that affect only targeted receptor cells. In addition, they are searching for compounds that replicate or block the neuro-peptides capable of modulating the neurotransmitters.

The attractions of the anti-depressant market are not limited to its size and rapid growth, says Tollefson. Research on the central nervous system for depression will have spin-offs in other illnesses, such as Parkinson's, Alzheimer's and schizophrenia. This series on new drugs looks next month at combating skin problems.

Worth Watching · Della Bradshaw



Jingle bells of the mobile kind

THIS year's high-tech Christmas present in the UK could well be the personal mobile phone. Exploiting the low-use consumer tariffs introduced earlier this year by the two cellular operators, Cellnet and Vodafone, both Motorola and Sony have developed mini phones intended for personal rather than business use.

The big advantage for the consumer is the price - £249.99 for the Motorola model and £325 for the Sony one - and the ability to purchase them off the shelf in high-street shops. The Motorola phone has even gone as far as using standard long-life batteries, rather than the heavy-duty rechargeable packs used with older mobile phones, in order to make it appealing to the consumer.

Add a cable to attach the phones to the cigarette lighter and both can be used in the car. Motorola: UK, 0500 555555. Sony: UK, 0635 573322.

Japanese in your stocking

THE perfect gift for the international business person who has everything could be the latest English-to-Japanese and Japanese-to-English translation system.

On sale in Japan from December 2, the Duet Q notebook computer from electronics group Sharp is no larger than an A4 file folder yet has a basic dictionary of 79,000 Japanese words and 70,000 English ones.

The machine uses a translation algorithm known as the parallel sentence structure system, which analyses the structure of the sentence rather than just translating individual words. Translations performed on the machine, which runs under the

Unix operating system, can be fed into most office computer systems for further editing.

At ¥3,280,000 (£17,354) for a basic model, however, the Duet is only likely to appear in the most exclusive of stockings. Sharp: Japan, 06 625 3007.

Medieval fantasy

IN Japan, video games are the order of the day, writes Emilio Terazono.

Earlier this month, the entire stock of one software game - 900,000 copies - was sold on the first day it appeared in the shops. Final Fantasy V, from software group Square, is for use on Nintendo's Super Famicom or Super NES handheld computers. It is set in medieval times with four knights trying to conquer a monster.

Square expects the game, priced at ¥9,800 (£51.65), to have final sales of 3m. Square: Japan, 03 5488 1535.

Screens have never looked so good

THE computer buff who is having problems with his or her visuals may appreciate a pair of clip-on spectacles that convert fuzzy vision into clear vision.

The designers, Direct Perception of London, say that by clipping Compu-vision over normal distance glasses, bifocals or varifocals, they can be brought to focus accurately at the special distance of computer screens - about 60 to 80cm.

The lenses cover just the top half of the glasses and cost £5 a pair. Direct Perception: UK, 061 518 2685.

Bingo lingo

FREERHAPS you'd like to give your employees language lessons for Christmas.

Language teacher Bruce Nicol has developed a way of teaching English, French or German in a high-tech method based on the game of bingo. BI-LINGO teaches grammar and a minimum of 3,000 words through repetition and exploiting the individual's desire to win.

Nicol adapts the game to suit a company's individual needs. Nicol: UK, 0424 451376.

PEOPLE

Vardey and Balfour join exchanges

A pair of investment bankers has slotted themselves into the hierarchy of two very different stock exchanges - apparent further indications of just how tough the climate in City firms has become.

Giles Vardey (left), who left his position as head of continental equities at Swiss Bank Corporation in May, has joined the board of the London Stock Exchange in the newly created position of markets development director, while Charles Balfour (right), who until now has been a London-based director of Italian investment bank Cragnotti, will become the next managing director of the overseas arm of Nasdaq, the US over-the-counter market.

Turnover of senior management under London Stock Exchange chief Peter Rawlins has been rapid, and the new job Vardey has plumped for is expected to be tough. "I think he will be under more pressure to deliver than he expects," was the comment from one



market source. "Why study history? - there is not a great deal of future in it," Vardey responds.

For the past couple of years, the exchange has come under heavy fire from its members for failing to take much account of their views. Vardey's appointment appears to be a, very belated, acknowledgement of this lack of liaison as the institution moves towards the creation of a trading infrastructure to house the UK national and so-called

European inter-professional markets. Vardey's assignment is to work through the detail of members' trading and business requirements, and, above all, to sell the changes to the industry.

Famous among other things for his flamboyant traces, Vardey, 36, had previously been at Salomon - twice, the second time as head of continental equities. He was at County NatWest in between the Salomon stints, including as managing director of European

equities. Asked why he did not move to another investment bank after SBC, he stresses the importance of the exchange taking on more market practitioners.

Meanwhile, Balfour, 41, who has been working at Cragnotti since 1981 as head of mergers and acquisitions and corporate finance, points out that cross-border business has been extremely slow. However, the "mutual parting of the ways" came, he claims, because he would have had to go to Italy "for it really to be a success and I didn't want to do that". Of the "three or four job offers" he received, Nasdaq appealed the most. He succeeds Lyndon Jones, who founded the London end of Nasdaq and is now with the Swedish derivatives market OM.

Educated at Eton and the Sorbonne, Balfour had spells at Hoare Govett, Hill Samuel and Dillon Read before joining Banque Paribas where he stayed from 1979 until 1991.

Non-executive directors



■ Ian Vallance (above), chairman of British Telecommunications, at the ROYAL BANK OF SCOTLAND.

Lord Abrie, chairman of General Accident, and Ronald Noel-Paton, a director of General Accident, are to resign because of a conflict of interest between General Accident and RES's Direct Line.

■ Anthony Barry, chief executive of ORR, at GREENCORE, replacing William Attley, who has resigned.

■ David Dare and Frank Edwards have resigned from BMEC INDUSTRIES.

■ Stephen Sherwood at BLACKLAND OIL.

■ Stephen Lewis, an associate of Shaw and Co, at EXPLAURA.

Keys departs from SBJ

Tony Keys is to part company with Steel Burdill Jones, the insurance broker whose recent expansion he has helped to orchestrate.

Keys, now 51, leaves SBJ in May next year, after over four years with the group. He says the departure is entirely amicable and is part of an overall management and boardroom reorganisation designed to equip the company for a period of slower growth and consolidation.

David Barcroft Jones, group chairman, is also retiring to devote more time to interests outside the city. Clive Richards, currently a non-executive

director, takes over as chairman, and Michael Blackburn and Oliver Stocken join as non-executive directors.

SBJ, which was listed in 1986, initially earned most of its profits from broking in the controversial spiral reinsurance market - in which Lloyd's syndicates and companies reinsure each other's exposures to catastrophe losses. Keys and George Boden, who took over as finance director and chief executive, respectively, in 1988, managed the group's successful diversification, buying subsidiaries in energy and other commercial

insurance broking businesses.

However, as trading conditions have become tougher, growth has slowed and one recent acquisition - that of the Regis Low energy brokerage - has not gone according to plan. "I'm good at doing deals, developing systems, winning new business," says Keys, "I don't enjoy repetition and consolidation which are now necessary to deliver results for shareholders."

Next year he plans to set up a consultancy but recognises that competition could be tough; he is relaxed about prospects. "I'll set up a little office in EC3. But if the phone doesn't ring it will be a sweet shop in Somerset."

Kerridge: new Ransomes chairman

John Kerridge, who left Fisons, the pharmaceuticals and scientific instrument group, for reasons of ill-health, has found enough energy to extend his interests in gardening.

Having already been deputy chairman, he is now to become chairman of Ransomes, the lawnmower group, which is based in Ipswich near his home. He succeeds Astley Whittall who will retire at the age next April.

Kerridge left Fisons, troubled by difficulties with the US Food and Drug Administration,

last January. At that time, the company said his departure was due to a heart condition. Bob Dodsworth, Ransomes' chief executive, says there is considerable difference between the stress of being a chief executive and a non-executive chairman.

Kerridge will have an interesting challenge helping turn Ransomes round; last year it made a loss of £45m. During the first half of this year it returned to the black, making pre-tax profits of £2m, but passed its maiden dividend



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The Gift of the Gorgon

in passing that we know they will return with a vengeance. Then, at the start of Act Three, Edward arrives, paler than before: "I slept little last night." Helen replies, warningly: "And less tonight!" It is a credit to Dench that the audience does not guffaw.

A niggling problem for the observer is the degree to which *The Gift of the Gorgon* means to be autobiographical. Like the Dionysiac characters in so many Shaffer plays, Edward is a florid theatrical conception, entertaining but not persuasive. And so one wonders unprofitably: why does Shaffer need to present such characters?

Peter Hall directs, and shares responsibility for the play's flaws and virtues. Pennington is engagingly vivid as Edward, but he leaves us always aware of his virtuosic vocal technique. Northam's Philip is expert but deliberate. Only with Dench does art become transparent. Her playing blazes with truth and simplicity. She is both still and intense, detached and immersed.


Alastair Muir

The Adventures of Mr Brouček

Max Loppert on the ENO's new production of Janáček's opera

Otherwise, the cast, which includes such company stalwarts as Bonaventura Bottone, Paul Napier-Burrows, Arwel Huw Morgan and Christopher Booth-Jones, tended not to make a strong impression with words and notes. This seemed true even of Graham Clark in the title role, a wonderful tenor-singing-actor already at home with bloated-stomach and wonky-umbrella routines but notably rusty inside the music.

Of course, this may well alter with practice and wearing-in; and no opera-lover in search of unstated operatic pleasures should dream of staying away. Already, Mackerras paces the two parts as though their shape and content were as simple as *Bohème's*; the wealth of knowledge, experience and simple "knack" in the musical unfolding is summed up in the blissful quiet enchantments of the Act 1 aria "O mio babbino caro". Other singers also praise the new ENO *Brownie*. ENO's great Janáček conductor and his splendidly responsive orchestra would provide rare enough.



um Frederick Yeames
e good

the imagery of Christ's Agony in the Garden for Cromwell praying outside his tank. But by 1980, when the songwriter Frederic Weatherly ("Roses of Picardy", "Danny Boy") based "The Young Royalist" on Yeames's picture, the Royalist boy lip-tremulously heroic and the Roundhead captain no

Changes similarly occur in the remodelling of the Tussaud tableau. In 1933-80, the boy - true to the picture - is represented as a nine or 10 year old.

His is therefore an adult moral dilemma: is it permissible not to tell the truth? In the 1980-89 version he has become a little boy of five, and the Round-heads are simply big bullies.

A recurring theme is the triumph of human kindness over sectarian loyalties. Thus William Shakespeare Burton portrays a young Puritan woman helping a wounded Cavalier

while her brother/husband disapprovingly looks on. More often than not, however, these genre scenes are no more convincing than costume dramas; Frederick Goodall's choco-

late-box "Puritan and Cavalier" seems absurd enough to be a parody of the genre at its worst. As history paintings in the noble sense they fail miserably. This fascinating show

reveals how the fame of "And When..." became self-perpetuating. What it cannot explain is why this picture, rather than any other, should have assumed its position of

920. Ends Jan 17. The main
useum is closed on Thurs, the
o site on Tues

Paris Figures du Moderne:
works by Kandinsky, Franz
c, Nolde and other
ressionists, Ends March 14.

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Mon (36 rue Jacob)

Janice Watson

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The Arts Council announced presents yesterday in 1993-94 for its slate of clients, and managed the misery fairly equitably.

The Council's grant government of £226m per cent increase over year, but by cutting its overheads to the bone to serve some clients at that.

The Big Four - in the House, Covent Garden the RSC, (£21.47m); the Theatre (£28.17m); and (£11.65m) - got a 2.5 per cent rise. Indeed there was a 10.5 per cent rise.

The South Bank received a 10.5 per cent rise to £13.42m.

The conclusion of success dealt with local authorities ensured more substantial increases for the Birmingham (£10.5 per cent), Coventry (9.8 per cent), Palace (a 13.6 per cent) and the Hampstead Theatre.

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**INTERNATIONAL
ARTS
GUIDE**

An important exhibition of some of watercolour's most famous exponents, entitled The Great Age of British Watercolours 1750-1880, opens at the Royal Academy of Arts in London on January 15.

The exhibition will include 300 works by Turner, Girtin, Constable, Blake, Samuel Palmer, John Sell Cotman and others. It traces the developments of an era when both the role of landscape painting and the perception of the natural world underwent revolutionary and lasting changes. Nowhere were these changes more closely mirrored than in the status and developing technique of British watercolours.

11. A specially reduced combined ticket will be available to include the current Sickert show, which runs till February 14, and the exhibition devoted to Georges Rouault's Early

Years, which opens on March 11.

Advance booking is available via Ticketmaster (071-378 4444 or First Call (071-240 7200).

As a result of a restoration programme being undertaken by the authorities in Naples, visitors to the Italian city have a rare chance to see inside some of its most historic churches.

These rare artistic opportunities include the interiors of Pietrarsanta and St Severino a Sossio, the Pio Monte della Misericordia, San Maria le Nova and S. Giovanni a Carbonara.

Each Saturday till the end of June, there will be guided tours for two of the churches on the list of 26, while on the first and third Saturday of every month a number of classical music will be held in one of the churches.

The restoration programme - initially confined to dusting and washing monuments housed in the churches - is part of a wider plan to restore Naples' historic centre and to bring it into public use as an artistic and historical heritage which has been shut up and neglected for too long.

EXHIBITIONS GUIDE

AMSTERDAM
Rijksmuseum North
Netherlandish Art 1580-1620:
350 masterpieces. Ends March
7.
Also Discarding the Brush: Ga

Qipfel (1680-1734) and the Art of Chinese finger painting. Jan Feb 28. Closed Mon
Van Gogh Museum Glasgow 1900. Ends Feb 7. Daily
BARCELONA
Museu Picasso Picasso: the Ludwig Collection. Ends Jan 15. Closed Mon (Carrer Montcada 15-19)
Fundacio Joan Miro Gilbert George: 25 large-format pieces by the British duo. Ends Jan 10. Closed Mon
BERLIN
Neue Nationalgalerie Pablo Picasso: After Guernica. Ends Feb 21. Closed Mon
Martin-Gropius-Sau American 1400-1900: a vast survey of American culture from the time of Columbus' voyage of discovery to the present day. Ends Jan 3. Closed Mon
Nationalgalerie Art in Germany 1905-37. Ends Jan 3. Closed Tues
Brucke Museum Painting and Sculpture of the Brucke. Ends April 4. Closed Tues
BONN
Kunst und Ausstellungshalle From Cezanne to Pollock. Ends Jan 31
Alte Museum Architecture of the Nineties: plans, models and sketches by Frank Gehry, Helmut Jahn, Gustav Peichl and other contemporary architects. Ends Jan 31. Closed Mon
DRESDEN
Zwinger French porcelain in Dresden: 50 pieces dating from the visit to Paris in 1809 by August I of Saxony. Ends April 16. Closed Fri

Albertainum Jacques Callot: collection of prints marking 400th anniversary of the birth of the great French etcher. Nancy. Ends Jan 10. Closed Mon
DALLAS
Museum of Art Pissarro: 6 urban paintings from the years 1893-1905, devoted to subjects with the artist treated in a serial procedure, making adjustments to his position in front of the motif and noting changes in weather, lighting and season. Ends Jan 31
FRANKFURT
Jahrhunderthalle Joan Miró: etchings and prints from the period 1967-81. Ends Jan 10. Daily
Schirn Kunsthalle Edward Hopper (1882-1967): 160 paintings, watercolours and drawings by the realist painter of urban America. Ends Feb 1. Daily
Stedel Honore Daumier: 1: drawings by the great French 19th century cartoonist. Er Jan 17. Daily
THE HAGUE
Mauritshuis The Mystery of Ball Unravell'd: the technical and historical investigation of a 17th century painting.
An exhibition resulting from museum's study of the Ball in the Court of Isabella and by Frans Francken II, show that this portrait of the Bruck court around 1610 originated in various phases. Ends Feb 21. Closed Mon
LAUSANNE
Fondation de l'Hermitage David to Picasso: 200 paintings

drawings and sculptures covering 150 years, selected from the rich collection of the Musée de Grenoble. Among artists represented: Matisse, Gauguin, Modigliani, Renoir, Corot, Delacroix, Degas, Magritte and Ernst. Ends Jan 21. Closed Mon

Musée d'Art Contemporain
Matisse: 70 works by the founder of the postmodern movement, illustrating the different stages in his work over the past 30 years. Ends Jan 31. Daily

LEIPZIG
Museum der Bildenden Künste
Ernst Ludwig Kirchner: 80 works, including drawings and many from private collections, covering the career of the German Expressionist painter. Ends Jan 31.

Also Rolf Szymanski (b. 1913) sculptures and drawings. Leipzig-born artist now in Berlin. Ends Jan 17. Closed Mon

LONDON
Royal Academy of Arts
134 works from collections worldwide. Ends Feb 14.

National Gallery
Munch
Frieze of Life. American bookshop through Call 071-497 9977. Ends Tilián's Portrait of a Young Girl acknowledged as the most beautiful male portrait by a private owner, is now shown under a loan agreement with Halifax trustees. Daily

Barbican Border Crossings
Scandinavian Artists. Ends 7. Daily

Design Museum Scan design in Britain 1930-50. New Directions in Scandinavian Design. Ends Feb 28. Mon

Tate Gallery Grand Portraiture in Britain from Dyck to Augustus John. A New Age. Also Turner's Perspective. Ends Jan 11.

MANHATTAN Kunsthalte Manet: Modern History, focusing on Manet's career as a political artist. Ends Jan 17. Closed Mon

MUNICH Kunsthalte der Hypo-Kulturstiftung From the Great: an exhibition illustrating the 18th century Prussian king's relationship to art and artists. Ends Feb 1. Daily

NEW YORK Museum of Modern Art Ends Jan 12. Closed Wed that admission is by ticket; tickets: call Ticketmaster 4545

Metropolitan Museum Royal City of Suse: An Eastern Treasures in the East. Ends March 3

Also Masterworks from 100 paintings and drawings spanning the period from Renaissance to the 19th century. Includes celebrated works by Rubens, Goya, Delacroix, Courbet and others. Ends Feb 17. Closed Mon

Guggenheim Museum Rauschenberg, the early work. Ends Jan 24

The SoHo site has the murals which Chagall painted for Moscow's Jewish Theater.

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FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700

Friday December 18 1992

French franc and D-Mark

IS THE franc fort policy going to collapse? This hitherto unthinkable question is gaining greater force and in the process is becoming less and less unthinkable. Yet should the relationship between the French franc and the D-Mark fall, far more than just the exchange rate mechanism would be endangered.

The weakness of the French franc this month - the first such weakness since after the ERM's "Black Wednesday" - is not explained by the economic fundamentals. The problem is the slow growth imposed on France by the Bundesbank's disinflationary policies. French unemployment is expected to have risen in 1991, 1992 and 1993. Investors doubt whether the commitment to the ERM parity will stand the strain, especially with a parliamentary election due next March.

How can France respond? Realignment would be folly. A small realignment would do nothing to lower French interest rates, while providing a trivial gain to competitiveness. A big realignment on its own might be still worse for interest rates, would destroy credibility and would improve economic performance too slowly. Waiting a few more months for lower German interest rates would be far more sensible.

Floating the exchange rate would allow lower interest rates. Given the sound fundamentals of the French economy, floating might lead to no more than a trivial depreciation, even with lower interest rates. The franc might even strengthen. Granting early independence to the Banque de France would reinforce that possibility.

Yet floating the exchange rate, while economically justifiable, would destroy the logic of the Maastricht treaty. Given long-standing French detestation of floating exchange rates, agreement to a float is unimaginable.

Alternatively, the link with the D-Mark could be tightened. This would at least help lower French rates of interest to German levels. But that link could not be made more credible by France alone. The Germans would have to make an open-ended commitment to support of the franc. That, in turn, would demand a joint monetary policy, which would represent an immediate move to economic and monetary union (Emu).

Unfortunately for France, Germany will not concede Emu tomorrow, which leaves soldering on as the least bad choice. This is not a hopeless course. German inflation is falling, as is German unemployment. Provided monetary growth slows, German interest rates should also fall, perhaps quite sharply, during 1993.

Soldering on has an important additional advantage. Up to now Mr Kohl has been able to have his pro-European cake and eat it. But if the French franc were in imminent danger of crashing out of its bands, he would have to make some choices. He could promise the Bundesbank the fiscal policy it demands before lowering interest rates; he could commit Germany to an immediate mini-Emu; or he could let the franc depart.

France is doomed to play its present risky game. It could yet be saved by German recognition that its closest ally cannot be allowed to fail.

Monopoly game

IT IS EASY to understand why the British government is setting up a national lottery. If people are keen to play a game which leads to cash being channelled to a variety of good causes, this has obvious attractions over raising money through direct taxation.

What is much harder to understand is why a Conservative government, which has pioneered privatisation and liberalisation, plans to set up a lottery as a quasi-state monopoly. The experience of other industries from telecommunications to airlines is that state monopolies are inefficient, unimaginative and lead to the government controlling a larger proportion of national life than is desirable.

Advocates of the national lottery may say that it does not amount to nationalisation by the back door because operating it will be contracted out to the private sector. But the government will still pick the franchisee and the money for good causes will be channelled through a fund controlled by the National Heritage Secretary.

Advocates of the lottery may also try to argue that it will not be a monopoly, because charities and local authorities are allowed to run their own small lotteries, while football pools provide punters with an opportunity for a flutter very similar to the one which will be provided by the national lottery. The snag is that both charity lotteries and the pools will be competing on a playing field tilted sharply in the national lottery's favour. The maximum prize

for a charity lottery at £25,000 pales in comparison with the prizes of £1m and more that the national lottery will offer. Meanwhile, pools companies pay out roughly half their takings in tax and donations to good causes and are tightly regulated in how they can promote their games.

It would be far better for the government to throw open the market to any competitors which could show they would run lotteries honestly and fairly. Applicants could include pools companies, charities and perhaps even government departments.

At the same time, the government should create a level playing field. One way of doing this would be to set a standard tax rate of, say, 50 per cent on all lottery takings. Any donations to charities or other defined good causes would be fully deductible from this tax and the profit or loss (after donations, tax, prize money and administration costs) would accrue to the private operators.

One could expect three main advantages from such a competitive market in lotteries. First, the profit motive would drive down administration costs. Second, a free market would allow punters to choose where their money went by playing those games which sponsored their favourite causes. Finally, since the money for good causes would not flow through a fund controlled by a government minister, there would be no danger of the Treasury consolidating it into public funds at some future date.

Deal in the air

ALTHOUGH British Airways yesterday secured one big advance in its global strategy, the purchase of a stake in Qantas, the prospects are not bright for its plan to buy 44 per cent of USAir, the sixth largest American carrier.

The proposed deal is on Mr John Major's agenda for this weekend with President George Bush, but the signs are that insufficient progress has been made at lower levels to permit the two leaders to provide the final push. BA and USAir have said the deal will lapse on December 24 if it is not approved by them.

If the bid fails, it will be a pity. Opportunities to shift the logjam preventing Britain and the US from securing what they both say they want - a liberal agreement on transatlantic air services - do not present themselves every day. The UK government's desire to see BA establish itself in the US market should have been and perhaps still can be the occasion for Washington to prise open the British air market to the advantage of consumers in both countries.

The three largest American airlines have led resistance to the deal because they fear that BA, which is gaining increasing freedom to operate within the EC, is skilfully aiming to establish itself, from its powerful Heathrow base, as the world's leading airline.

This, they say, is not fair since US airlines are restricted in Britain and the rest of the EC.

They also argue that the BA-USAir deal would be illegal in allowing effective control of a US carrier to pass into the hands of foreigners. This latter issue is of the type which makes lawyers rich, since both sides have a plausible case.

The UK's latest bid to advance the argument is to offer a three-stage liberalisation, first involving immediate access for US carriers to Britain's regional airports, conditional only upon approval of the BA-USAir deal. This would be followed by the opening up of transatlantic routes to Gatwick and Stansted airports. In return for the US easing its rules on foreign ownership of US airlines. Finally, at an unspecified date, the two countries would complete an "open skies" agreement, in which US carriers would have unrestricted access to Heathrow.

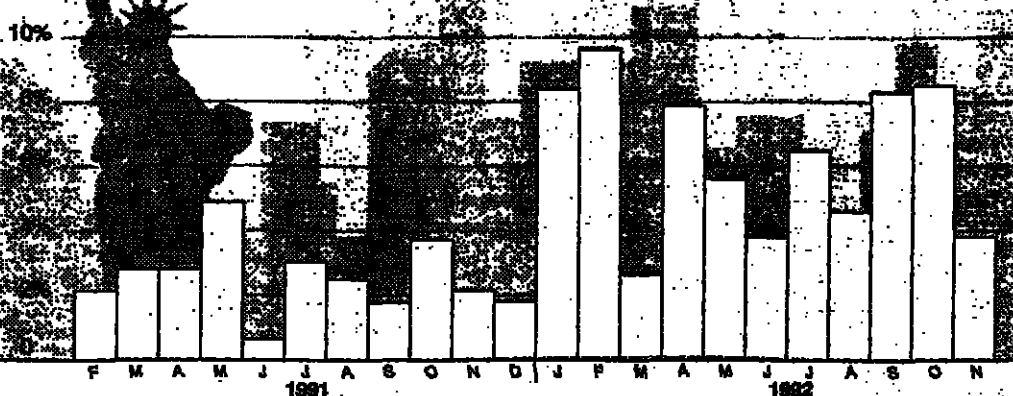
Although the US airlines have overrated their argument, there is no doubt that they have a case on the most crucial issue, access to Heathrow, where congestion is so great and BA's grip so firm that even a formal lifting of restrictions would not guarantee access to adequate take-off and landing slots. Although BA regards its Heathrow position as non-negotiable, Mr Major should not hesitate to place it on the table. If the BA-USAir deal can be the trigger for a big bang in liberalising transatlantic air services, it is worth fighting for. If not, not.

US retail sales: a happy new year?

Underlying sales growth

Comparison of sales at stores open for more than one year

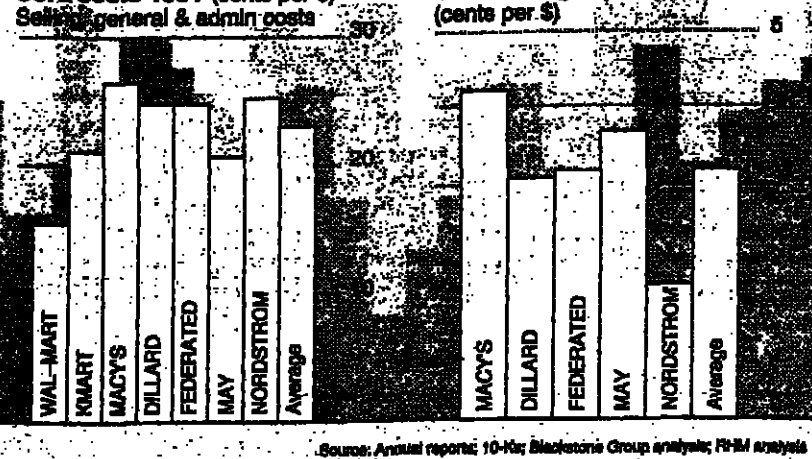
(Salomon Bros Index)



Compu costs 1991 (cents per \$)

Selling general & admin costs

Advertising costs 1991 (cents per \$)



Only one is selling Christmas trees on New York City's West Side docks in a makeshift stall he built just after Thanksgiving Day. Trade, he claims, has been steady so far. But suddenly a freezing sleet storm descends. "Just what we don't need," he mutters grimly, from the depths of a large sou'wester.

A Manhattan tree-seller is a minuscule part of the vast US retail sector, but such sentiments could have come as easily from the nation's largest store chains. They are putting a brave face on the holiday season - the month between Thanksgiving and Christmas Day, during which retailers make up to 40 per cent of their annual sales and 50 per cent of their profits. But lingering hopes that 1992 would be the year when holiday shoppers returned in force have now largely been abandoned, and everyone is hoping that vagaries, such as the weather, do not work against them.

Even if the holiday season meets retailers' expectations, the longer-term outlook is mixed. On the plus side, the wave of bankruptcies and reorganisations in the late 1980s and early 1990s means that some companies are now more efficient, while pressure from the discount-store sector has forced all chains to examine their operating practices and cost structures. On the minus side, the retail industry is over-supplied with space, while consumer confidence, which is closely associated with the shaky job market, is at a delicate stage of recovery.

Progress for much of the past year has been patchy for the nation's shopkeepers. According to a Salomon Bros Index, monthly same-store sales growth - that is, at stores which have been operating for more than a year - ranged from only 1.6 per cent to 9.6 per cent in the first 11 months of 1992.

Nevertheless, the figure has topped 5 per cent in seven of these months, a rate of underlying sales improvement not seen last year. Given that the US inflation rate has been less than 4 per cent all year, this suggests that some headway, albeit modest, is being made. By contrast, however, in the early 1980s comparable store sales growth during the Christmas period reached double-digit figures.

Individual retailers, releasing their own monthly sales figures, provide more details. After the weak 1991-92 holiday season, most started this year in fairly cheerful fashion - partly because their sales looked good compared with the same period of 1990-91 when the Gulf war was about to begin. Same-store sales growth flagged during the summer, but picked up with "back-to-school" purchases in Sep-

Not such a bleak midwinter

Many US retailers feel optimistic about the Christmas season, but the longer-term outlook is still uncertain, says Nikk Tait

tember. It remained relatively buoyant in October and November.

Sears Roebuck, one of the largest and oldest US retailers, which sells everything from furniture to fashion, exemplifies the trend. In January and February, monthly comparable sales growth ran at 7 to 8 per cent, but by June and July the retailer was posting declines of 2.6 per cent and 2.3 per cent respectively. In August, matters turned positive again, and over the past three months there has been an average comparable store sales gain of almost 5 per cent - a revival which Mr Arthur Martinez, the new head of merchandise operations, described as an encouraging portent for the holiday season.

In the more specialised fashion sector, The Limited also moved from comparable sales gains of 4 and 5 per cent in the first two months of the year to declines in May, June and July. It, too, found autumn more clement, and by November underlying sales growth was 5 per cent.

In large part, this pattern can be attributed to trends in the US economy, rather than any retailing initiative. Unemployment rose early in the year, and then declined modestly in the autumn. Consumer confidence, which sagged mid-year, perked up last month. Consumer credit has been falling steadily by October, instalment debt accounted for 16.5 per cent of personal disposable income, compared with 15.5 per cent three years ago.

But retailers are aware that results to date fade in importance compared with those achieved in the holiday season. This began encouragingly - despite the torrential rain which poured down on Macy's Thanksgiving parade. One of the largest US cheque acceptance companies - which verifies and guarantees cheque payments - calculated that day-after-Thanksgiving retail sales were up by about 5.1 per cent nationally.

Since then, the retail industry has been waiting expectantly - largely because, with Christmas Day falling on a Friday, the selling period starting at Thanksgiving is two days longer this year than last. And as Minneapolis-based retailer Dayton Hudson points out, this means that some promotional releases, in newspapers and other media, have been delayed. As a result, reliable assessments of trading cannot be made until after this weekend.

Even so, some geographical nuances are already apparent. Virtually all the "national" chains say that the west coast is proving to be worse than expected, while the south-east is beating expectations. Carter Hawley Hale, the Los Angeles-based fashion-store chain, which has just emerged from bankruptcy with an approved reorganisation plan, makes 87 per cent of its sales in California. Conditions, it says bluntly, are "extremely tough".

Macy's, the large New York-based department store group, sends the same message: Florida and Georgia are buoyant, and New York City and Washington DC are encouraging. But California remains "very poor", because consumer confidence remains even lower there than in many other parts of the country.

But even if, nationally, holiday sales growth turns out to be merely respectable, Wall Street expects many retailers to see more significant progress in profit terms. Most chains have assumed that holiday sales growth will be modest and have therefore ordered stocks conservatively. There are even tales of big catalogue operators scrambling for merchandise, because there are not enough goods to go round.

Retailers also believe that price-cutting, although still prevalent, is slightly less fierce than a year ago. Nevertheless, savings of 40 to 50 per

cent on a wide variety of merchandise were being touted by A&S, the east coast department store chain, and Macy's. Earlier in the season, some retailers concentrated on promoting modestly priced items. The classic Neiman Marcus catalogue, for instance, began with several pages of "gifts under \$25" and "gifts under \$50" - which bought anything from a doleful egg box to a leather compact disc carrier.

In addition, three years in a tough trading environment have made most store chains acutely conscious of their cost-base - they recognise the need to employ no more than the minimum of additional staff at Christmas, time synchronous with achieving better stock control and so on. "Even if they only get 3.4 per cent sales growth, I think it's going to be a good Christmas for most retailers," predicts Ms Barbara Wedelstedt, analyst at McCarthy, Crisanti and Maffei, the high-yield securities specialist.

So, assuming there are no unpleasant surprises between now and the new year, does this mean that the US retail sector - which led the nation's economy into recession - is heading for a robust 1993?

Not entirely. First, most store analysts say that there is still an oversupply of retail space in the US. Although expansion has slowed since the 1970s and early 1980s, consultants at Deloitte & Touche calculate that retail space has increased by 17 per cent since 1985. "More space will have to go out of the market," comments Mr Irwin Cohen, a partner at Deloitte and chairman of the accountants' retail and distribution services group.

Again, this is partly a regional problem, and in certain areas the battle for space is still fierce. Only last month, two medium-sized discount retailers, Caldor and Bradlees, fought in a bankruptcy court for the leases on half a dozen stores formerly occupied by Alexander's, the now-defunct New York City

department store group - a battle won by Caldor.

Second, although sizeable retail groups such as Federated Department Stores, Revco and Carter Hawley Hale have emerged from bankruptcy protection during the past 12 months after restructuring their operations and balance sheets, several retailers still have to complete this process.

Macy's, which filed for bankruptcy protection at the beginning of 1992, is perhaps the best known. The company recently presented a business plan to its creditors. It called for a leaner operational structure, more focus by specific stores on local customer demands, and sharper retailing techniques. Most retail observers warn that these measures will do little more than bring the group up to date with rivals such as Dillard's, which employ more sophisticated retailing methods. Creditors, meanwhile, reckon that it could be another 18 months before the bankruptcy shield is shed.

But Macy's situation is better than that of a handful of other store groups. For example, Ames Department Stores, a general merchandise chain which now has 369 outlets, has flourished in bankruptcy for more than two years, closing more than 800 stores in the process. In the face of continuing losses, its board asked for the chief executive's resignation earlier this month as part of a management shake-up.

More fundamentally, perhaps, the challenge to the rest of the retail sector from the discount chains shows no sign of easing. Discount chains such as Wal-Mart and Kmart have significantly lower cost-structures and offer cheaper prices. Some observers, however, believe that the department stores have begun to get the measure of their opponents. Last autumn, these more traditional retailers ran limited, discount-chain-style promotions of "back-to-school" goods, to entice price-conscious shoppers into their stores.

Finally, even if the recession has ebbed in the US, retailers are not certain that consumer demand will pick up significantly next year. The optimists argue that households have been postponing spending decisions for several years, so that a large amount of "pent-up" demand is waiting to be released.

Some big retailers are much more cautious. "I see 3, 4, 5 per cent growth for the next couple of years," says Mr Joseph Antonini, head of Kmart. "I don't see a robust economy and the reason for that is the job situation. I think it's improving, but I don't think you're going to see 6, 7 or 8 per cent growth rates. As retailers we have to accept this and make money within that type of environment."

Serbia's stark choice

Sunday's elections could determine whether the Bosnian conflict spreads into a wider Balkan war, says Laura Silber

AFTER more than a year of war and economic decline, Serbs are facing a choice between continuing international isolation and a chance for a fresh start.

Sunday's parliamentary and presidential elections in Serbia and Montenegro, which comprise the unrecognised Yugoslav federation, could determine whether peace can be returned to Bosnia; they could also determine whether the conflict spreads into a wider Balkan war.

The contest for Serbian president appears simple. Some 6.3m voters will choose between Yugoslav Prime Minister Milan Panic, the Belgrade-born California millionaire who promises peace and prosperity, and Mr Slobodan Milosevic, the incumbent. Mr Milosevic promises the same, but since coming to power in 1987 his aggressive territorial expansionism has led to the disintegration of the former Yugoslavia and pushed Serbia relentlessly into war and economic chaos.

If Mr Milosevic is re-elected, his policy of confrontation in Bosnia is unlikely to change, possibly provoking ethnic violence in Serbia itself. If Mr Panic is elected he will try - however improbably - to negotiate a peace in Bosnia by disavowing Mr Milosevic's ambitions of creating a "greater Serbia".

The alternatives facing voters should therefore be clear. But in Serbia's distorted political landscape, where paranoia and a sense of victimisation prevail, the race is wide open.

Amid mounting international demands to prosecute Serbian leaders as war criminals for their "ethnic cleansing", Mr Milosevic will cling to power at all costs. If he fails to gain the 50 per cent majority required to win outright in the first round of elections, western diplomats fear Mr Milosevic will provoke ethnic violence in Serbia to rally Serbs around him. If he is defeated

in the run-off, he could refuse to cede power and unleash a wave of violence which could spill into Kosovo in southern Serbia where Serbs and ethnic Albanians are in conflict, and even beyond the rump of Yugoslavia.

Clashes in these regions could draw in neighbouring Albania, Macedonia or Hungary, and could even touch off a chain reaction eventually affecting Greece and Turkey. By stoking unrest, Mr Milosevic would be throwing down a blatant challenge to any successor regime.

If Mr Milosevic and his so-called Socialists (the former communists) with their ultra-nationalist allies win a controlling majority in parliament, the war in neighbouring Bosnia will continue and ethnic cleansing will gain momentum in Serbia.

The Serbian president can call on the support of officials, police and bosses of state companies who will lose their jobs if he is defeated. Well-armed fighters loyal to the Serbian president stalk the streets of Belgrade with impunity. If Milosevic's regime is deposed the tens of thousands of paramilitaries would join the 40,000-strong Serbian police force in its defence. The top echelon of the Yugoslav army has given support to the federal government in Belgrade under Mr Panic.

State television is Mr Milosevic's most important weapon. Praise for the Serbian president, coupled with vicious attacks on Mr Panic, have bolstered Mr Milosevic and spread the notion that his rival is a CIA agent, conspiring to tighten United Nations sanctions and give away Kosovo - seen by Serbs as the seat of their civilisation - to Albania.

Few know of Mr Panic's dynamic campaign, partly because independent television, the only service to which he has access, does not broadcast beyond Belgrade. He tells cheering crowds he will make them rich, so he can hand over their

taxes to the state. This slogan would not win voters in the west, but it offers a semblance of normality in a climate of fear.

Predictably, state television paints a fanciful picture of Serbia's economic recovery under the embargo. Mr Milosevic fills the screen each night, boasting of oil discoveries and defiantly pledging that Serbs will never bend to the will of the international community.

Except for a flourishing arms industry, the real economic picture is a grim contrast with Mr Milosevic's claims. Living standards have plummeted and industry is on the brink of collapse. Inflation is running at 30 per cent a month and the average monthly salary is about \$80, a tenth of what it was five years ago in real terms. In an effort to lure voters, workers have been given holiday bonuses, and pensions have been paid out in full for the first time in many months.

Before the election campaign, the Serbian opposition, disorganised and quarrelsome, had been a thin reedy voice, defending itself against the charge of betraying Serbia. Now, Depos, the main opposition coalition, and the Democratic party, a centrist group, have rallied behind Mr Panic but, alas, suffer from lack of access to the state media. The opposition, working on a shoestring budget, is optimistic, however, saying they will split the vote with the Socialists.

Opinion polls, many of which are unreliable because polling is still undeveloped, predict Mr Panic will coast to victory on the back of support in the opposition stronghold of Belgrade and a few other urban and among national minorities, which make up a third of Serbia's population.

For all the risks of civil war, the stark choice facing Serbia is embodied in Mr Panic's campaign slogan: "It's now or never."

It's said that to consistently produce great wine you need a lifetime of experience. Luckily we've had two.



WINE MAKER'S NOTES

Exhibits natural apple, citrus fruit aromas and flavours of medium light intensity. Has a crisp, dry finish that's easily drinkable. Appropriate with mild cheeses, lamb, poultry, pork or veal. Addictive! 100% Chardonnay, Dry 10g/100ml, pH 3.35. Minimum 6 months in bottle before release.

THE WINES OF Ernest & Julio Gallo

Joe Rogaly

It's a wonderful life



Mr John Major's political career looks far more promising this Christmas than it did a year ago. Oh yes it does. A brief recapitulation will make the point.

In December 1991 the prime minister was rightly given credit for his part in negotiating the then newly minted Maastricht deal. Against all expectations, he achieved terms that had been agreed in advance by the entire cabinet. He thought that the package had therefore been pre-sold to parliament and the people. It was, he said, "game, set and match" for Britain. That should have given him a warm glow. If so, it did not last. Before Christmas day dawned Mr Christopher Patten, then chairman of the Conservative party, had warned Mr Major that he could lose the forthcoming general election.

What was worse, the Treasury thought so too. The contest could not be postponed for more than six months. There was scant reason to assume that the recession would end before the government's time was up. Without some indication that an economic upturn was on its way the Conservatives' chances of survival seemed to the party's leaders to be slim. There was no precedent for a fourth election victory in a row. It did not look like one would be set in 1992. Labour was apparently more popular than it had been since 1979. Its leader, Mr Neil Kinnock, was confident; its shadow ministers looked like winners. In contrast, the government appeared tired, devoid of new ideas, ready to be replaced after nearly 13 years in office.

We may therefore conclude that the prospect for Mr Major last Christmas must have seemed awful. It was just a year since he had stepped into Number 10 Downing Street. The prime minister had conducted himself well during the Gulf war, but had achieved little else, apart from the necessary abolition of the poll tax. Losing the election would cost him his job as Conservative leader. He faced an ignominious end to a brief spell as the unknown prime minister. If history remembered him for anything, it would be for failing his party.

As we know, the nightmare did not come true. The triumph was Mr Major's. On April 9 the electorate demonstrated, conclusively, that it would not contemplate a Labour government, not even one formed by Mr Kinnock's remodelled party. Less than 35 per cent of the votes cast were for Labour. That is a smaller proportion than was achieved after the winter of discontent in 1979. No wonder it now

After snatching defeat from the jaws of victory, Major's new year prospects look surprisingly rosy



looks like the party of permanent opposition. Even a Clintonesque change of policy following a report from the its new Commission for Social Justice might not save it. The Tories scored a fraction under 43 per cent in April, virtually the same as in 1987 and 1988. The events of the recent autumnal horribles aside, there is now becoming the party of permanent complacency.

This simple arithmetic transformed the outlook for Mr Major. He became Conservative prime minister in his own right, not merely the fortunate victor of a party leadership

contest. He could appoint his own cabinet, promote his own policies, lead Britain towards Europe in the manner of his own choice, rather than that of his predecessor. He could look forward to being prime minister in the year 2000, presiding grandly over celebrations financed in part by the proceeds of the new national lottery announced yesterday.

His success in Edinburgh last weekend may have closed a chapter which, in time, could shrink to a footnote

He can still do so, in spite of everything that has happened since the election. His reputation has been torn to shreds

More to the point, he can assume that most people will feel better off next Christmas. When the measures of economic optimism are once again positive, some of his popularity will be regained. The press has (so far) failed to dislodge the chancellor; for his part Mr Norman Lamont, who looks understandably tired, can tell himself that the economic cycle has not been abolished, that the September 16 devaluation, plus lower interest rates, plus a US recovery, must have a beneficial effect

on the British economy.

Most of Mr Major's colleagues believe that the government's recovery began six weeks ago, following the prime minister's parliamentary victory by a majority of three in the celebrated vote on the bill to ratify the Maastricht treaty. If you accept this, the period of maximum demoralisation is seen to have been only seven weeks. It began when Britain fell out of the exchange rate mechanism on September 16 and ended on November 4, when the Tories scraped home late at night in the Commons. During all that time no minister or official apologised for the sudden collapse of the government's European and economic policies. The administration has simply resorted itself. If fate has no more shocks in store, Mr Major's second Maastricht success, in Edinburgh last weekend, will be seen to have closed a chapter that, in time, could shrink to a footnote.

Yet we have all, the prime minister included, learned a great deal. Mr Major and his colleagues have been given the roughest possible lesson in the realities of governing with a majority of only 21. Since any dozen Tories can, in cahoots with the opposition, topple the government, the Cabinet must proceed with caution. This suits Mr Major's temperament. The chancellor's Autumn Statement introduced a cautious incomes policy for public sector workers, with hopes of a knock-out to the private sector. It threw in a timid U-turn towards an industrial policy. When Mr Michael Heseltine has completed his review of pit closures it will doubtless contain a reference to "energy policy", an interventionist phrase until recently abhorred by Tory ministers. Social security remains sacrosanct, and uncut. Thus have Mr Major's Conservatives moved to the left, say, Mr Bill Clinton's Democrats.

The country now perceives the prime minister's principal mission, it seems to say, that a stubborn defence of what has become indefensible, a reluctance to move ahead of his party, and an assumption of grandeur combined with a deficiency of grand ideas. It is also aware of his strengths, which lie in the area of one-to-one negotiations, deal-making, attention to detail and willingness to consult his colleagues. Once the unknown Mr Nice Guy, Mr Major has become the all too well-known flawed politician. He cannot be cast in the heroic mould of his predecessor, which is a great relief. He is down to size: an ordinary chap who made a dreadful mess of his extraordinary job a month or so ago and is now recovering. We are getting to know him better. That is just as well. He could be around for many more Christmases to come.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Fax 071 873 9398. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

Carlton TV committed to current affairs

From Mr Peter Ibbotson.

Sir, As a one-time member of the This Week production team, I share some of Christopher Dunkley's sadness at the passing of the programme ("Sad goodbye to long-term survivors", December 16). A pity, though, that despite information made available to him on This Week's final edition, he sketches a less-than-accurate picture of the plans of Carlton, which takes over from Thames on January 1.

The Good Sex Guide is not Carlton's "top-ranked" factual programme. As he knows, the major current affairs programme which we will supply to ITV is Storyline, commissioned from a former World in Action producer of considerable experience. It will be broadcast at 19.30 on Thursdays for the first seven weeks of 1993, returning later for a further six editions, and we hope thereafter on a more regular basis. That decision is for the network, and not for Carlton to make. And the Cook Report has not been scheduled for this slot.

Last, it seems that nostalgia breeds anachronism. It is a long time since any UK current affairs programme found it editorially or financially sensible to base its agenda on flying out crews "to cover any trouble spot in the world". As successive editions of Panorama and This Week have discovered over the past 15 years, the revolution in satellite news-gathering and the multiplication of other news-based factual programmes have made instant reaction a rare feature of the flagship titles.

That is, of course, part of a broader debate about the role and scheduling of factual programmes. Suffice it to say that Carlton has every intention to offer current affairs programming of quality and substance from January 1993. Peter Ibbotson, director of corporate affairs, Carlton Television, 101 St Martin's Lane, London WC2N 4AZ

Zero rating would unlock cash and cut out red tape

From Dr Bernard Juby.

Sir, The government could unravel a veritable Gordian knot of red tape (The Growing Business: "Untying the tangle of red tape", December 15) by extending the principle of zero rating value added tax on imports from EC member states - due to be introduced on January 1 - to credit transactions between registered traders in the UK.

This would not only unlock the many millions of pounds currently churning back and forth in the system (since the only time that Customs and Excise collects and keeps the

money is at the final point of sale to a non-registered trader) but would also radically reduce the potential fines, penalties and imprisonment currently inherent in the system, even for simple, unpremeditated error.

Who knows, the money thus unlocked could even help to stimulate Britain's sluggish economy. Bernard Juby, chairman, trade and industry policy unit, Federation of Small Businesses, 140 Lower Marsh, Westminster Bridge, London SE1 7AE

Statistical change-over

From Mr W McLennan.

Sir, I would like to correct some impressions given in Economic Viewpoint (December 14) about trade statistics.

First, Intrastat, the new trade system, is a European Community-wide system developed by the European Community. Decisions were taken Community-wide not to overlap the new and the old customs-based trade statistics systems. The reason for doing so was not to impose a very onerous reporting burden on the bigger companies which will now be filling out the monthly trade statistics returns.

Second, it is grossly unfair to infer that this decision not to overlap the two systems is in any way related to what has happened to the UK economy at the moment. I simply draw your attention to the fact that this pause in publication of economic trade statistics was first announced in February this year.

Third, to be certain that statistical returns of the Intrastat system are complete and accurate, the period up to June will be used to check intensively that the data meet our usual high-quality standards, including checks against equivalent VAT returns. If other member states actually do publish statistics before the UK, users would be advised to check their quality very carefully.

W McLennan, director, Central Statistical Office, Great George Street, London SW1P 3AQ

Prof Godley's uncanny record of economic forecasting

From Mr Andrew Boitho.

Sir, Professor Wynne Godley's forecasting record stretches beyond having been uncannily right about Britain's balance of payments, unemployment and growth in the 1980s (Monday Interview, December 14).

In 1972, when editor of the OECD's Economic Outlook (and hence responsible for forecasting), I was visited by Prof Godley, who predicted that the OECD area would soon face a massive term of trade deterioration, with serious consequences for inflation and real incomes. The hypothesis struck me, and several of my

colleagues with whom I checked it, as utterly implausible - the terms of trade had hardly moved for some 15 to 20 years and even if they were going to worsen on this occasion, the impact of any change could only be small.

I wish I had listened to him - the OECD secretariat would have been able to warn member countries more forcefully of the impending 1973 inflation instead of underestimating it by the then very large margin of nearly 4 percentage points. Andrew Boitho, fellow and tutor in economics, Magdalen College, Oxford OX1 4AU

Merit of positive manufacturing trade balance

From Mr Michael Wilmut.

Sir, In a detailed account just published of policy changes which have taken place since sterling's exit from the ERM, the Treasury states that, prior to this, there was a clear and unambiguous target for policy to aim at - sterling's position within its ERM bands. Now, though, the new regime is of necessity more judgmental.

I have two points to make. It was not true that the unambiguous target for policy was sterling's position within

its ERM bands. The unambiguous target was the reduction of inflation, and the method used was the holding of sterling's position in the ERM bands. It is not true that the new regime has to be a clear and more judgmental; indeed, it is especially important now that a new clear goal for policy is put in place.

It has been heartening to see that the regeneration of manufacturing in Britain is now almost on the government's agenda, but it is too vague a

goal currently stated.

I suggest that what is required is a new central objective to create a positive and sustainable trade balance in manufacturing by the end of this parliament. The merit of such a target is that, as the trade balance improves, so will money market perceptions of sterling improve, in turn leading to a reduction in inflation as sterling improves. Michael Wilmut, 38 Beaufort Gardens, London SW1P 1PP

OBSERVER

Busting the opposition

■ Elections in east Asia are assumed to be very much male affairs. Hence no surprise that posters for the seven presidential candidates in today's South Korean election depict one middle-aged politician after another - all short hair-cuts dressed in business suits.

The only hint of femininity in the placard for Kim Ok-sun is her pink tie. A former opposition MP, the 58-year-old Kim is making history as the first woman to run for president in her country. Ever since she entered politics in the 1980s, she has donned masculine attire in an attempt to blend in. "Men's suits and ties are the uniform of politics," is her view.

Contrast the approach of Hsu Hsiao-dan, a candidate in parliamentary elections tomorrow, this time in conservative Taiwan, where breasts - her own - have featured at the forefront of her campaign, which is running the slogan "let Taiwan be as firm as my breast and politics as honest as my body".

Accused by an opponent of having starred in a pornographic movie, Hsu exposed a breast at a political rally to demonstrate she did not have the film star's prominent mole. In her first, unsuccessful, election race in 1989, she bared her breasts for democracy more regularly, but has since toned down the act. However, she still pledges to strip off in parliament if it would aid the passage of a bill.

Easy come

■ So what does the man who beat Europe's central banks during the autumn currency crisis do with his money?

Today George Soros, the Hungarian-born American financier, will give away \$50m to help Bosnia. It will be administered by the UN High Commissioner for Refugees.

While it is impossible to think of a more generous single donation by a private individual, the sum of money is overshadowed by the profits that Soros and his fellow investors are rumoured to have made on Black Wednesday. Forbes magazine estimates that Soros made \$1.5bn in September's currency upheavals by selling \$7bn of sterling short and buying \$6bn of D-Marks.

Gafta's new pew

■ After three moves in one year, the UK's grain and feed merchants have found a final resting place for Gafta, their trade association - a disused 150-year-old chapel on the outskirts of the City of London. Unfortunately, the symbolism of this week's grand opening was spoiled when John Gummer, Britain's saintly minister of agriculture, failed to turn up. He was detained on EC business and left it to one of his deputies, Earl Howe, to give the blessing.

Dreaming spiral

■ Oxford must be mortified by the Universities Funding Council's assessment of research quality. Oxford lags far behind Cambridge, and barely nosed ahead of University College, London, in the number of its centres judged to be conducting research of an international standard.

The dreaming spires house the largest history and French departments in the country. Both are judged inferior to their Cambridge counterparts. Oxford's historians are even



'Only one illegal trading day till Christmas'

ranked behind the hot polloi at Birmingham.

In politics and international relations, Oxford is outscored not just by the LSE and King's, London, but by Essex, Hull and Manchester. It is a similarly sorry tale in sociology, statistics, music, agriculture, education and business/management studies.

Cherwell sources were quick to point to excessive teaching loads, and were none too polite about the assessment exercise itself. They may have a point there.

Also, whingeing will not get the Campaign for Oxford far in its quest for business and alumni millions. Perhaps the accumulated reserves should be spent on a Brummie historian or two...

Family affairs

■ Minorco may be a publicly quoted company but it has been wrestling with a common family problem for some time - whether to choose Harry Oppenheimer's former son-in-law or his grandson to run the business. Harry O is 84 and long since

retired from Anglo American Corporation, which controls Minorco. But his family company still effectively controls Anglo, South Africa's biggest business, and no important decision is taken without consulting out his grandson, or it would not be surprising if the old man had a hand in ensuring that former son-in-law Hank Slack, 41, is made chief executive of a streamlined Minorco. Slack has been chairman of its management committee since 1989.

Roger Phillimore, a 42-year-old godson, has decided to call it a day and go off "to dabble in the arts", something he has long wanted to do. Tony Lee, who along with Slack and Phillimore, had been dispatched from Anglo in 1988 to shake up Minorco, has been offered a job back at Anglo's headquarters in Johannesburg. The three young Turks arrived at Minorco with a bang - making a \$2.9bn bid for Consolidated Gold Fields. But after this failed, they lost their adventurous spirit. Minorco's shares remain at a discount of about 40 per cent to net asset value - the same ratio as when they started out. Having, in effect, three managing directors couldn't have helped.

No comment

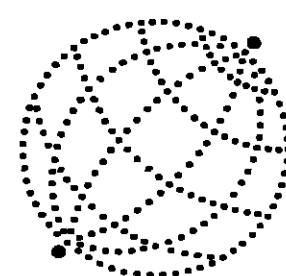
■ In search of an economical way of preparing your Christmas gifts in this recession-hit year? Homes and Gardens magazine has a festive tip in its January edition: "Try using pages of the Financial Times tied up with upholstery webbing for a stylish and economical wrapping idea."

According to Observer's calculations, using the FT for wrapping paper works out at around 3p a sheet, or less than half the cheapest available on London's Oxford Street.

EXPATRIATE AND SPOUSE BRIEFING COURSE A NEW PROGRAMME FOR 1993

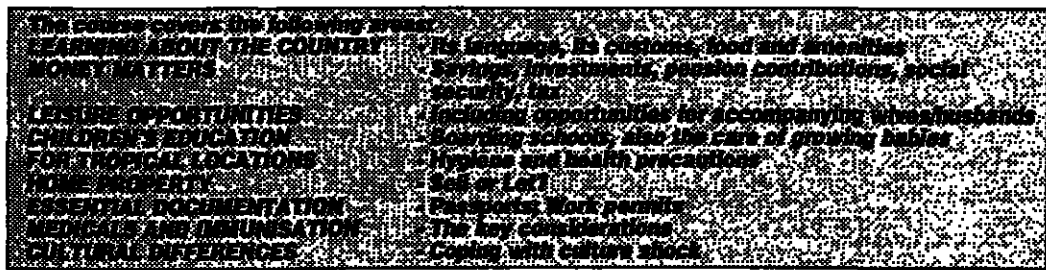


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Resident Abroad, the Financial Times Magazine for expatriates, together with Employment Conditions Abroad, have developed a day long briefing course designed to answer the key questions an individual or a couple face when taking a job overseas.

The courses, which will be held regularly at ECA's offices, will be of particular interest to companies wanting to offer help to members of staff faced with an overseas appointment. It is designed to help them settle in their new environment more comfortably and answer any questions/concerns before arrival, allowing the individual to get the most from the new appointment.



For details on the courses please complete the coupon below highlighting the country/countries where your staff locate and the age group of people involved. Courses will be thematic to suit locations, professions and the age group of individuals. They will begin in January 1993. The cost is £250 for an individual, £350 for a couple.

Telephone: 071 351 7151 Fax: 071 351 9396

Return to: Liz Bowen-Jones, Employment Conditions Abroad, Anchor House, 15 Britten Street London SW3 3TY ENGLAND

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EXPATRIATE BRIEFINGS FROM THE EXPERTS

French try to keep a cool head as the franc falters in the ERM

James Blitz in London and Alice Rawsthorn in Paris on the bid for parity

THE French government yesterday issued a strong rallying call in defence of the franc's existing parity against the D-Mark, but decided not to raise official interest rates.

Mr Pierre Bérégovoy, the French prime minister, told a news conference in Paris, at which he was expected to announce an interest rate rise, that the existing parity against the D-Mark was inviolable.

"This government must keep its cool," he said, "I am absolutely against any talk of devaluation or of floating the European currencies."

In Frankfurt Bundesbank President Helmut Schlesinger said he still saw no reason to change European exchange rate mechanism parities involving the French franc. He added, however, that it was up to each country to take care of its own currency.

The franc, which has fallen this week to within one centime of its ERM floor against the D-Mark, slipped momentarily against the German currency yesterday.

The French government has for five months defended the "franc fort", the cornerstone of its economic policy, against intense currency speculation.

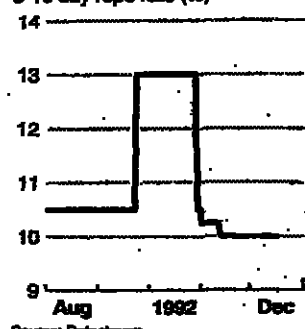
But Mr Bérégovoy's words could not mask what one dealer called the franc's "significant loss of credibility" in recent weeks.

Some analysts believe that a devaluation of the franc is a possibility next year. The move would seriously damage the ERM, whose cornerstone was the fixing of the D-Mark and franc parities in 1978. It might even call into question the entire project of European Monetary Union, of which the ERM is the foundation.

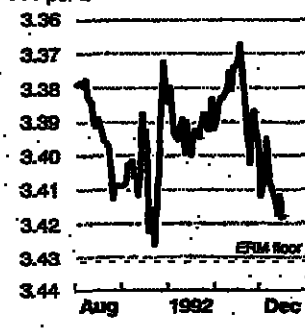
Some foreign exchange dealers

France

5-10 day repo rate (%)



FFr per DM



are bracing themselves for what could be a New Year of intense speculation against the franc, now the weakest currency in the ERM. Currency trading is thin, but the pressure on the franc has remained intense in recent days. Yesterday, the currency dipped below the FFr3.42 level against the D-Mark, a centime above its ERM floor of FFr3.40.

The currency has also fallen this week through the critical level of minus 75 percentage points on the ERM's "divergence indicator". This measures a currency's relative strength against the Ecu. Once a currency has reached this level, it is presumed that its central bank should defend it by intervention and by raising interest rates.

Currency pressure has also forced France's state-owned banks to raise base rates by 0.55 percentage points in the wake of rises in money market rates.

"The French government is clearly concerned about industrial communications equipment market, so the base rate increase is a blow," said Mr

Christopher Potts, chief economist of Banque Indosuez in Paris. Dealers are now wondering whether the pressures on the currency will intensify in the New Year. A devaluation of the franc would threaten the ERM because, by all reasonable standards, it should not be taking place.

On the economic fundamentals, the franc should be a candidate for revaluation against the D-Mark. France's year-on-year consumer price inflation is 2.1 per cent, well below western Germany's level of 3.7 per cent. France also enjoys a healthy annualised trade balance of FFr4.7bn.

Germany, meanwhile, appears to be entering a serious recession. The Ifo institute claimed this week that German GDP could fall by 0.5 per cent next year.

However, the franc is falling victim to the same belief in the inviolability of the D-Mark that was at the root of the September currency crisis.

"The German currency is being bought by dealers not because of

the economic fundamentals, but because of the belief that the German currency will never be devalued," says Mr Paul Chertkow, global currency strategist at UBS Phillips and Drew in London. Consequently there is no risk in investing in three-month D-Marks.

Compounding the faith in the German currency is uncertainty that the French government can go on defending the franc's existing parity by raising interest rates. A further tightening of monetary policy would be uncomfortable, since French unemployment is at 10.4 per cent.

Miss Alison Cottrell, an economist at Greenwell Montagu in London, believes that the unwillingness to raise official interest rates may create tensions between the Bundesbank and the Bank of France. She believes the Bundesbank will support the franc through intervention only if France plays by ERM rules and tightens monetary policy first.

Mr Chertkow, of UBS Phillips and Drew, is more optimistic. However, he also believes that there is a 30-to-40 per cent chance that market pressure on the franc will overwhelm the combined efforts of the Bundesbank and Bank of France next year.

In this situation, France and Germany will resort to temporary suspending the ERM for a limited period.

"Devaluation would be the death-knell of the system," he says. "But a suspension of the ERM would allow the market to determine what the fair value for currencies is."

Editorial Comment, Page 14
Government bonds, Page 21
Currencies, Page 26

EC takes final steps towards a single market

By Andrew Hill in Brussels

EC MEMBER states gave the final impetus yesterday to a barrier-free European market and made preparations for lifting border controls on goods on January 1.

In their last meeting before the market is formally opened, EC internal market ministers agreed 12 measures, bringing the total of 282 measures to just short of the full programme of single market legislation proposed in 1985.

But European consumer groups are complaining that there will be no genuine free market for EC citizens because of gaps, inadequate redress mechanisms and delays in implementation of existing legislation.

In a report issued yesterday the Bureau Européen des Unions de Consommateurs, the European consumers' organisation, warned that "substantial barriers" remained, and said there was a risk that safety and quality standards would be lowered.

Mr Karel Van Miert, EC commissioner responsible for consumer policy, admitted there were still some omissions, particularly in the field of consumer protection, but added: "It would be unfair to say that what has been done isn't, globally speaking, in the interests of consumers."

The measures agreed yesterday

included legislation which should open up a Ecu15bn (£12bn) market for "medical devices", ranging from condoms and bandages to X-ray machines and surgical instruments. National officials said that by value it was the largest remaining gap in the market.

The new system will lay down mandatory requirements on safety and performance and do away with national controls. Ministers also formally agreed the establishment of an EC medicines agency which will centralise authorisation of new specialised medicines. It will be possible to market ordinary medicines throughout the Community on the basis of authorisation by a single member state.

Frontier controls on goods should be lifted on January 1, in spite of the fact that a definitive system for monitoring the free movement of certain products will not be in place - notably works of art and "dual-use" goods, which could be used in military or civilian fields.

● The Commission said yesterday it would look into French complaints that non-EC countries discriminate against Community telecommunications equipment manufacturers, although legislation opening up the Community market for public contracts is still likely to come into force on January 1.

Nato divided over strength of action needed on Bosnia

By Robert Mauthner in Brussels

FOREIGN MINISTERS of the 16-member Nato alliance last night reached a shaky compromise on further action to be taken against the Bosnian Serbs, but their final declaration papered over deep differences on the nature and severity of that action.

The declaration said the United Nations Security Council would "shortly consider" the adoption of a resolution on the enforcement of the ban on military flights, which France originally hoped to propose on Sunday or Monday.

But, following tense talks between ministers meeting without their officials, the declaration became much weaker in its final version than originally intended by a small group of countries led by France and the US.

Britain and other countries were instrumental in inserting the proviso that a UN resolution on the enforcement of the flight ban should "bear in mind the need to continue the current humanitarian effort in Bosnia".

However, Mr Lawrence Eagleburger, US secretary of state, warned that humanitarian aid might have to stop if the UN took steps to enforce the ban.

Britain had earlier warned that military action against the Bosnian Serb militias could provoke

attacks on aid convoys.

A further note of restraint was struck in the subsequent phrase that "should such a resolution be adopted, and should violations of the flight ban continue thereafter, we would be prepared to support the UN in enforcing that resolution." That fell well short of the calls for action which had been voiced by some countries.

Earlier in the negotiations, Mr Roland Dumas, the French foreign minister, supported by his US, Dutch and Turkish colleagues, proposed that the Security Council should vote as early as Sunday or Monday on a tough resolution enforcing the no-fly zone in Bosnian air space, imposed by the council in October.

However, the 12 other Nato members opposed any military steps which could endanger the lives of troops of the UN protection force and humanitarian aid workers and prevent aid convoys from reaching their goal.

Those countries supporting military measures all said they were thinking in terms of action by aircraft. All members of the alliance agreed that the enforcement measures should not involve new ground troops.

Mr Radovan Karadzic, the Bosnian Serb leader, warned in a letter to the UN of retaliatory action should the flight ban be enforced by military measures.

Palestinians quit peace talks

Continued from Page 1

ories, Mr Rabin added: "We chose the way which involves the least violation of human life and property." The High Court panel backed his decision by 5-2.

Palestinians said the expulsions went beyond the harsh policies of the previous government led by the hardline Likud party and undermined the credibility of Mr Rabin's commitment to the peace talks.

The decision was supported by ministers from Labour's left-liberal Meretz coalition partners

who had strongly opposed the 88 previous deportations carried out during the five years of the Palestinian uprising, or Intifada, in the occupied territories.

They said the move against Hamas, which opposes the peace talks, would strengthen the position of the Palestine Liberation Organisation to continue the talks after the Clinton Administration takes over in January. But Mr Ghassan al-Khatib, from the Palestinian delegation, said it would be hard for his colleagues to return to the negotiating table.

New German takeover rules

Continued from Page 1

ment of shareholders. He said that companies should agree to disclose stakes when they reach 5 per cent. German banks would also agree to be bound by an equal obligation to identify stakeholding in German companies.

"It would cost very little for companies to comply with such proposals, in relation to the damage that is done to the equity market as a result of the current state of affairs," he said. "The general perception of the public is that shareholders are not held

in great esteem. This would help rebalance everything in the direction of shareholders. We need something to show that the shareholder matters."

Mr Strenger's remarks reflect his concern, as head of Germany's leading provider of investment funds to private individuals, that Germans are averse to investing in equities. The number of German shareholders is much lower than in the UK or the US as Germans prefer buying bonds - only 10 per cent of DWS's DM58bn portfolio is invested in equities.

THE LEX COLUMN

Bad checks at Barclays

It almost beggars belief that a once great bank like Barclays could have run up an exposure of £440m to a single customer on the basis of little more than an expectation of indefinitely rising property values. Had its loans to Imry been syndicated, the bank would not be in the embarrassing position of making a £240m provision - enormous by any banking standard, except perhaps on sovereign debt.

If the recriminations are likely to reverberate, the bank has at least found an orderly way of sorting out the mess. Having written off the money it lent to Markchief to buy Imry in 1989, it is left with an exposure of £176m to a property company with sound management, net assets of £70m and a portfolio worth about £300m which is pretty well fully let.

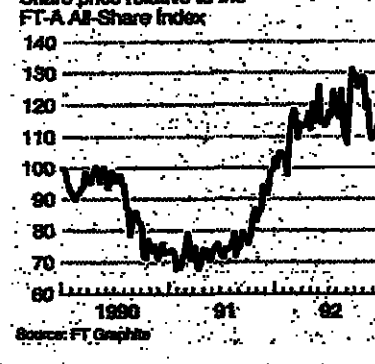
Since Barclays is now the beneficial owner of Imry, it stands to benefit from any property market recovery. Liquidation would have been a more likely result had Imry borrowed from a syndicate. Cynics would say Barclays, too, could have chosen this route but it would then have had to make an even larger provision. It may look silly yet again if the property market continues to fall, though the existing provision covers a quarter of its remaining exposure.

Besides, there are some more immediate consequences. To restore confidence in its management, Barclays must find a banker of stature to work alongside Mr Andrew Buxton. Its 1992 dividend decision has also become even more agonising. The £165m provision to be charged in the current half is larger than the market had generally expected. Since there has been no discernible improvement in the lending climate since Black Wednesday, provisions may tip the bank into pre-loss for 1992 instead of allowing a small profit. That would make a maintained payout harder to justify.

FT-SE Index: 2740.3 (+7.5)

British Airways

Share price relative to the FT-SE All-Share Index



unlikely to rise heavily over the next few years, it has attractive routes in the lucrative Bangkok-Singapore-Hong Kong triangle.

But BA is paying a full fare. A cash outlay of £291m looks expensive for an investment that would have generated profits of just £3m last year, before financing costs. The deal is likely to be dilutive before contributing usefully by 1995. BA is in for the long haul. It helps, though, that the Australian government's A\$1.35bn recapitalisation plan for Qantas will sweeten the national carrier's profits by about A\$120m.

As for the USAir deal, that appears to rest with Mr John Major's negotiating skills over the weekend. If the two deals were to come off, BA's debt-to-capital ratio would rise to nearly 70 per cent which is close to its limit. A rights issue at the current stage of the cycle would represent poor timing. But airline industry investors must have realised by now that unpredictability is its only certainty.

Pension Funds

Regardless of the compensation scheme eventually recommended by the Goode committee, a minimum solvency requirement for pension funds is sure to follow. The limited compensation scheme proposed by the National Association of Pension Funds yesterday does not actually require underpinning by a solvency standard. But a safety net which also covered poorly-managed pension funds most certainly would. The NAPP is not alone in conceding that a solvency standard is overdue. The danger is this could be a double-edged sword.

British Airways

British Airways is flying high in its quest to be global. The airline's victory in the auction to buy 25 per cent of Qantas is a welcome flip, although bad news about its proposed \$750m investment in USAir may sour the party.

Qantas is undoubtedly desirable. It has a productive young fleet compatible with BA's. It still has to squeeze significant benefits from its acquisition of Australian Airlines. And although Qantas's European traffic is



"For some reason, I can never take the Chairman's end-of-year strategic review as seriously as I should."

There are good moments to make serious points, and there are bad moments. And on that basis, we'll say no more - except to offer you our best wishes for Christmas and the New Year.

CHARTERHOUSE

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World Weather	°C	°F	World Weather	°C	°F
Algeria	15	59	Frankfurt	8	46
Amsterdam	7	45	Geneva	8	46
Athens	12	54	Glasgow	7	45
Bahrein	23	83	Helsinki	15	59
Bangkok	21	80	Hong Kong	17	63
Barcelona	11	52	London	8	46
Beijing	6	43	Madrid	14	57
Bombay	15	59	Moscow	12	54
Buenos Aires	12	54	Munich	5	41
Cairo	15	59	Nairobi	14	57
Canton	10	50	Osaka	16	61
Cebu	28	82	Paris	14	57
Chengdu	10	50	Perth	16	61
Chicago	11	52	Prague	22	72
Copenhagen	6	43	Rangoon	22	72
Dallas	15	59	Riyadh	21	70
Dublin	8	46	Rome	14	57
Edinburgh	8	46	Sao Paulo	14	57
Hankow	15	59	Seoul	14	57
Hong Kong	17	63	Stockholm	12	54
London	8	46	Sydney	22	72
Los Angeles	15	59	Taipei	16	61
Lyons	14	57	Tokyo	16	61
Madrid	14	57	Winnipeg	14	57
Moscow	12	54	Yokohama	16	61
Munich	5	41			

INTERNATIONAL COMPANIES AND FINANCE

Pepsi wins its battle with Perrier over marketing

By Alice Rawsthorn in Paris

PEPSI-COLA, the US soft drinks group, has won its long-running battle to reclaim control of the marketing and distribution of its brand in France from Perrier, the French mineral water company recently taken over by Nestlé of Switzerland.

The battle between Pepsi and Perrier began three years ago when Pepsi sought to rescind a contract struck in 1982 which gave the mineral water company full control over the production, bottling and sales of Pepsi-Cola in France.

Perrier started a legal fight to try to prevent Pepsi from ending the contract. However, Pepsi claimed it needed to regain control of its brand in France because Perrier was not managing it properly.

Pepsi said that its volume share of the French market had fallen from 17 per cent to 7

per cent over the past 10 years.

The companies yesterday announced an agreement whereby Pepsi will regain the rights over marketing and distribution, but Perrier will continue to produce and bottle Pepsi-Cola in France.

Pepsi recently struck similar deals in Spain and Germany, although it stressed that it would not pursue the same strategy in every country and that marketing and distribution would continue to be organised according to the requirements of individual markets.

In spite of yesterday's agreement, the legal skirmish between Pepsi and Perrier will continue.

A French commercial court next month will decide whether compensation should be awarded and the case will then be taken to an appeal court in May.

Meanwhile, Nestlé has closed

the final chapter in the Perrier takeover by taking full control of Demilac, the investment vehicle through which it orchestrated the bid last year.

This involved Nestlé buying the 50 per cent of Demilac owned by Indosuez, the French bank that partnered it in the bid, for an undisclosed sum.

The Swiss group maintained throughout the takeover that its eventual aim was to buy out Indosuez, whose participation in the bid was critical in smoothing Nestlé's relations with the French industrial establishment.

Nestlé has reorganised its French interests into Nestlé France, which will control its food brands - including Chambourcy yoghurt and Rowntree sweets - under Mr Yves Barbeux, and Nestlé Sources, a company controlling its mineral waters headed by Mr Serge Milhaud.

Daf seeks financial aid and cuts forecast

By John Griffiths

DAF, the financially-troubled Dutch truckmaker, has secured additional loans of £190m (\$108m) and has begun negotiations to obtain yet further financial aid.

The company also said that the weakening west European truck market had forced it to reduce its profit forecast for the year.

At the time of the interim results, Daf forecast a net loss of £100m. The group yesterday said that the loss would be greater, but gave no details.

It also warned that it may be necessary to make provisions in this year's accounts if the restructuring proposals are put into effect early in the new year.

Daf is in renewed talks with the Dutch and Belgian governments and its banks which could lead to any of the parties taking or expanding equity stakes in the group.

While no details have been given, these proposals are intended to lead to further significant cost-cutting and involve further substantial job losses.

While Daf would not comment yesterday on the precise amount of the extra funds it is seeking, its main trade union, Industriebond FNV, claimed that the loans could only guarantee Daf's survival until February.

Some industry analysts suggest that Daf is seeking up to £150m.

German TV stake for CNN

CNN, the international television news network, has acquired a 27.5 per cent stake in N-TV, which operates Germany's only all-news television station, AP-DJ reports from Berlin.

Mr Karl Ulrich Kuhlo, the founder of N-TV, said the deal resulted from "short and intensive" talks, and expressed satisfaction that CNN "will be a component of our future planning".

Spain secures deal from Kuwaitis

By Peter Bruce in Madrid

THE SPANISH government says it has persuaded the Kuwait Investment Office to prevent any further corporate collapses in its troubled Spanish empire and to reverse its nomination of the accountants KPMG Peat Marwick as "special representatives" to replace Kuwaiti management at the KIO's Spanish holding company, Grupo Torras.

Mr Claudio Aranzadi, industry minister, also told parliament the KIO had promised to inject \$45m into the failed Torras chemicals group, Ercros.

Madrid had been trying to block the KIO's decision to withdraw from its direct investments in Spain.

It failed when, on December 5, Torras called in receivers. Kuwaiti managers, who had been running the group for six months, left Madrid and appointed KPMG to replace them while court-appointed receivers wound up the company.

A few days after the Torras filing, its large property group, Prima, also applied for receivership, prompting fears that Spain's biggest paper producer, Torraspapel - which is 90 per cent owned by Torras - would

also collapse.

Mr Aranzadi said he had been assured by the KIO that Torraspapel would not go into receivership. It has debts of around \$1bn.

He said the KIO had also promised to replace the KPMG partners running Torras with a new board comprising two Spaniards and two Kuwaitis.

The receivers may decide not to place it into bankruptcy, as more than 70 per cent of Torras' debt is to the KIO itself. KPMG urged the KIO to convert this debt into equity a year ago and receivers may take the same view.

It is also not clear, and KIO

and Torras representatives and advisers were not available to comment yesterday, whether the \$40m promised is new money or part of an earlier offer to pump \$80m into Ercros to help it pay salaries.

Three months ago, the KIO promised to inject \$140m into its troubled Spanish companies but later decided to withdraw.

● A recent article in the FT on the KIO's investments in Spain referred to the Bank of Kuwait and the Middle East as "troubled". This bank, like most Kuwaiti banks, has had difficulties recovering from the Iraqi invasion.

Kolbenschmidt hit by restructuring

By Christopher Parkes in Frankfurt

KOLBENSCHMIDT, the vehicle components maker, plans to shift parts of its manufacturing capacity out of Germany and close unprofitable divisions in an attempt to stay competitive.

The company, which yesterday announced losses of DM89m (\$57.23m) for 1992 after barely breaking even in the previous year, said the deficit stemmed mainly from restructuring measures, including the loss of 500 jobs.

It expected performance in the new financial year to be affected by the increasing signs of falling sales and production in the automotive industry.

The attractions of Germany as a manufacturing site were endangered by high wages, short working hours and heavy taxation.

The group had also to adapt to changing demands from vehicle makers intent on

reducing the number of suppliers and components.

This meant companies such as Kolbenschmidt would have to supply fully-assembled modules and systems rather than individual parts.

The company, part of the Metallgesellschaft group, makes engine blocks, pistons, steering wheels, airbags and bearings.

Group sales rose marginally to DM1.5bn, although turnover in all divisions except airbags and steering wheels fell.

Gota Bank's shares worthless says SE Banken

By Christopher Brown-Humes in Stockholm

PROSPECTS for a reconstruction of Gota Bank, Sweden's fourth-largest, improved yesterday when Skandinaviska Enskilda Banken, the country's leading commercial bank, acknowledged that its Gota shares were worthless.

SE Banken made its gesture conditional on the administrator of Gota AB, the holding group which collapsed in September, handing the shares over to the state.

Five years ago, SE Banken lent SKr1.1bn to Gota AB in return for all Gota Bank's shares as collateral.

SE Banken stressed it had not abandoned hopes of getting back a substantial amount of its original loan.

Devenish sees profit rise as defence against bid

By Roland Rudd in London

J. A. DEVENISH, the UK public house operator, yesterday said its 17 per cent increase in pre-tax profits for the year ending September 30 put it out of reach of its rival, Boddington, which last year launched an unsuccessful bid.

Profits rose to £13.6m (\$21.4m) from £11.6m on increased sales from continuing activities of £72.7m against £62.4m.

Mr Michael Cannon, chairman, said he regarded Boddington's decision to hold on to its 19.5 per cent stake as "hostile" and said Devenish had already prepared its defence against a possible second bid from Boddington.

"I think our result has made it too expensive for Boddington to try for us again. But we are

prepared to fight off any cheap bid," he said.

Mr Denis Cassidy, Boddington's chairman, said he could draw no "particular significance" from Devenish's results. Boddington is to keep its 19.5 per cent stake in Devenish for "strategic reasons".

He said Devenish's operating profit was only marginally ahead in spite of an increase in its pubs from 376 to 632.

Devenish's pre-tax profits were boosted by an increase in the share of associated undertakings and a £1.2m fall in the interest charge to £3m.

The final dividend is to be increased to 6.35p from 5.05p giving a total of 7.85p - a 25 per cent increase on the previous year. Fully-diluted earnings per share rose to 18.73p from 16.02p.

Ciments Français told to make bid

By Alice Rawsthorn

CIMENTS Français, the troubled French cement group, is being forced by the French stock market authorities to mount a bid for Guinot, the construction company embroiled in the recent scandal over Ciments Français' off-balance sheet dealings.

The Conseil des Bourses de Valeurs, the body that regulates the Paris stock market, yesterday announced that it had instructed Ciments Français to make the bid after considering a report by the Commission des Opérations des Bourses, the market watchdog, into the cement company's investment in Guinot.

The critical issue in the Guinot affair was whether the Ciments Français stake in the company was raised above the 33.3 per cent level at which, under French law, any investor must mount a full bid.

The official reports have concluded that Ciments Français did acquire more than a third of Guinot's equity and therefore must make an offer.

Ciments Français has been clouded by controversy since October when the scandal over its off-balance sheet dealings first surfaced. Mr Pierre Conso, who chaired the company at the time of the transactions, has resigned.

Italo-Franco cruise venture set up

By Haig Simonian in Milan

COSTA CROCIERE, the stock market listed Italian cruise group, has reached an agreement with Chargeurs and Accor of France to create Europe's first cross-border cruise venture.

The two French companies, which jointly own the Compagnie Française des Croisières, the parent of the Croisières Paquet company, will buy a stake of 28 per cent in Costa Crociere through a reserved rights issue worth L80bn. The combined cruise group will have 11 liners, offering almost 9,000 beds, and annual sales of around L600bn (\$425m).

The deal, which is expected to be concluded by the end of next month, is a further step in Costa Crociere's shift away from the US market towards the Mediterranean and northern Europe. The company, which has invested heavily in new vessels, now operates eight liners, four of which have been built in the past two years.

Paquet, which is well established in France, has three cruise ships targeted to the top end of the cruise market.

Successful conclusion of the deal will reduce the Costa family's stake in Costa Crociere to 31 per cent from 40 per cent at present. The company, Italy's

biggest cruise line and the European leader in terms of market share, raised group sales by 8 per cent to L386bn last year while net earnings surged 36 per cent to L23.6bn.

● Istituto Finanziaria Italiano (IFI), the financial holding company of Italy's Agnelli family, suffered a sharp drop in net profits to L146bn (\$104m) in the six months to September 30 from L212bn in the same period the previous year.

The fall stemmed from the steep decline in dividends received from the Fiat cars group, in which IFI has a stake of around 45 per cent both directly and through subsidiaries.

French hotel and casino group slips 4.6%

By Alice Rawsthorn

SOCIÉTÉ des Bains de Mer, the company that controls most of the grand hotels and casinos in Monaco, suffered a slight fall in net profits during the first half of the year.

The company, which owns the Hotel de Paris in Monte

Carlo as well as the main casino, saw net profits slip by 4.6 per cent to FF107.6m (\$20.24m) in the six months to September 30 1992 from FF112.6m in the same period last year.

By contrast, interim turnover rose by 5.6 per cent to FF1.56bn.

● Rhône-Poulenc Rorer, the US-based pharmaceuticals subsidiary of Rhône-Poulenc, France's flagship chemicals group, made a profit of \$258m from the sale and leaseback of its headquarters to an unidentified US investment group. The proceeds will be used to reduce the company's debt.

NEW ISSUE

This announcement appears as a matter of record only.

December, 1992



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October 1992

PIRELLI FINANCIAL SERVICES COMPANY N.V.

NOTICE OF ADJOURNED MEETING

of the holders of the outstanding

ECU 75,000,000 8 PER CENT. GUARANTEED NOTES DUE 1993

or

PIRELLI FINANCIAL SERVICES COMPANY N.V.

Unconditionally guaranteed by PIRELLI SOCIÉTÉ GÉNÉRALE S.A.

Notice is hereby given that a Meeting of the holders of the above Notes (the "Noteholders") convened by the Issuer for Tuesday, 8th December, 1992 by the Notice dated 16th November, 1992 and published in the Financial Times and the Luxembourgian Wort on that date was adjourned through lack of a quorum and that the adjourned Meeting will be held at the offices of Linklaters & Paines, Harrington House, 59-67 Gresham Street, London EC2V 7JA on 30th December, 1992 at 12.30 p.m. (London time) for the purpose of considering and, if thought fit, passing the following resolution which will be proposed as an Extraordinary Resolution in accordance with the provisions of the Trust Deed (the "Trust Deed") dated 18th August 1988 made between the Issuer, Pirelli Société Générale S.A. as Guarantor and The Law Debenture Trust Corporation p.l.c. (the "Trustee") as trustee for the Noteholders.

Extraordinary Resolution

"That this Meeting of the holders of the outstanding ECU 75,000,000 8 per cent. Guaranteed Notes due 1993 (the "Notes") of Pirelli Financial Services Company N.V. (the "Issuer") constituted by the Trust Deed dated 18th August 1988 (the "Trust Deed") made between the Issuer, Pirelli Société Générale S.A. as Guarantor and The Law Debenture Trust Corporation p.l.c. (the "Trustee") as trustee for the holders of the Notes (the "Noteholders") hereby:

- (1) assents to the release of the guarantee of Pirelli Société Générale S.A. contained in the Trust Deed and the substitution for Pirelli Société Générale S.A. as the Guarantor in respect of the Notes by Pirelli SpA and agrees that Pirelli SpA shall become the "Guarantor" for all purposes in respect of the Trust Deed, the Notes, the Coupons or otherwise;
- (2) assents to the modification of the Terms and Conditions of the Notes as printed on the reverse of them and in the Second Schedule to the Trust Deed and the provisions of the Trust Deed as set out in the draft Supplemental Trust Deed in the form of the draft produced to this Meeting and for the purposes of identification signed by the Chairman of it (the "Supplemental Trust Deed");
- (3) authorises and requests the Trustee to concur in the modifications referred to in paragraphs (1) and (2) of this Resolution and, in order to give effect to it, forthwith to execute the Supplemental Trust Deed with such amendments (if any) to it as the Trustee shall require; and
- (4) sanctions every abrogation, modification, compromise or arrangements in respect of the rights of the Noteholders and the holders of the coupons relating to the Notes against the Issuer and Guarantor involved in or resulting from the modifications referred to in paragraphs (1) and (2) of this Resolution."

Background to the proposal

Under the terms of the Trust Deed dated 18th August 1988, Pirelli Société Générale S.A. has guaranteed all payments due under the Trust Deed and, together with the Issuer, has given various covenants and a negative pledge. Pirelli Société Générale S.A. is now wholly owned by Pirelli SpA which has decided to take over the responsibility for granting guarantees for the debt of its subsidiaries, a responsibility which previously had been delegated to Pirelli Société Générale S.A. In view of this decision, Pirelli SpA has also decided to substitute itself as Guarantor for all existing debts previously guaranteed by Pirelli Société Générale S.A. It has therefore proposed the substitution of itself as the Guarantor of the Issuer's obligations under the Notes.

Pirelli SpA has certain existing secured debt and financial covenants and wishes therefore to amend the Terms and Conditions of the Notes and Trust Deed (including the negative pledge and financial covenants) relating to the Guarantor as set out in the Explanatory Memorandum dated 16th November, 1992 referred to below.

The Issuer has accordingly convened a Meeting of the Noteholders by the above Notice to request their agreement by Extraordinary Resolution to the matters contained in such Extraordinary Resolution.

The Issuer considers that the proposed modifications contained in the Extraordinary Resolution set out above are fair and reasonable in the circumstances and, accordingly, the Issuer strongly urges all Noteholders to vote in favour of the Extraordinary Resolution.

The attention of Noteholders is particularly drawn to the quorum required for an adjourned Meeting which is set out in paragraph 2 of "Voting and Quorum" below.

Copies of the Trust Deed (including the Terms and Conditions of the Notes) and the draft Supplemental Trust Deed referred to in the Extraordinary Resolution set out above will be available for inspection and copies of the Explanatory Memorandum which includes an explanation of the proposals and financial information of Pirelli SpA, will be available for collection by Noteholders at the specified offices of the Paying Agents set out below.

In accordance with its normal practice, The Law Debenture Trust Corporation p.l.c. as Trustee for the Noteholders expresses no opinion as to the merits of the proposals but on the basis of the information given in the Explanatory Memorandum (which it recommends Noteholders to read carefully) it has no objection to the Extraordinary Resolution being put to Noteholders for their consideration. However, the Trustee has not analysed the credit standing of Pirelli SpA or been involved in negotiating the proposed modifications to the Trust Deed and recommends Noteholders who are unsure of the impact of the proposals to seek financial advice.

Voting and Quorum

1. A Noteholder wishing to attend and vote at the adjourned Meeting in person must produce at the adjourned Meeting either the Note(s), or a valid voting certificate or valid voting certificates issued by a Paying Agent relating to the Note(s), in respect of which he wishes to vote.

A Noteholder not wishing to attend and vote at the adjourned Meeting in person may either deliver his Note(s) or voting certificate(s) to the person whom he wishes to attend on his behalf or give a voting instruction form (on a voting instruction form obtainable from the specified offices of the Paying Agents set out below) instructing a Paying Agent to appoint a proxy to attend and vote at the adjourned Meeting in accordance with his instructions.

Notes may be deposited with any Paying Agent or (to the satisfaction of such Paying Agent) held to its order or under its control by Codel S.A. or the Operator of the Euro-clear System or any other person approved by it, for the purpose of obtaining voting certificates or appointing proxies, not later than 48 hours before the time appointed for holding the adjourned Meeting (or, if applicable, any further adjournment of such Meeting), giving voting instructions in respect of the relative Meeting. Notes so deposited or held will not be released until the earlier of the conclusion of the adjourned Meeting (or, if applicable, any further adjournment of such Meeting) and the surrender of the voting certificate(s) or, not less than 48 hours before the time for which the Meeting (or, if applicable, any adjournment of such Meeting) is convened, the receipt(s) issued in respect thereof.

2. Voting certificates issued and voting instructions given and the appointment of proxies for the Meeting convened at the offices of Linklaters & Paines, Harrington House, 59-67 Gresham Street, London EC2V 7JA at 12.30 p.m. on 30th December, 1992 will be valid for the adjourned Meeting unless they are, in the case of voting certificates, surrendered before, or, in the case of voting instructions and forms of proxy, revoked or amended by the time being 48 hours before the time for which the adjourned Meeting is convened.

3. The quorum required at the adjourned Meeting is two or more persons present in person holding Notes or voting certificates or being proxies whatever the principal amount of the Notes so held or represented.

4. Every question submitted to the Meeting will be decided on a show of hands unless a poll is duly demanded by the Chairman of the Meeting or by one or more persons holding one or more Notes or voting certificates or being proxies or holding or representing in the aggregate not less than one-fifth in principal amount of the Notes for the time being outstanding. On a show of hands every person who is present in person and produces a Note or voting certificate or is a proxy shall have one vote. On a poll every person who is so present shall have one vote in respect of each ECU 1,000 principal amount of Notes so produced or represented by the voting certificate so produced or in respect of which he is a proxy.

5. To be passed, the Extraordinary Resolution requires a majority in favour consisting of not less than three-quarters of the votes cast. If passed, the Extraordinary Resolution will be binding on all the Noteholders, whether or not present at such Meeting and whether or not voting, and upon all the holders of the coupons relating to the Notes.

Principal Paying Agent

Union Bank of Switzerland
Bahnhofstrasse 45
CH-8001 Zurich

Paying Agents

Union de Banques Suisses
(Luxembourg) S.A.
36-38 Grande Rue
L-2011 Luxembourg

Morgan Guaranty Trust Company of New York
Avenue des Arts 35
B-1040 Brussels

Union Bank of Switzerland
London EC2M 2 RH

Pirelli Financial Services Company N.V.

18th December, 1992

INTERNATIONAL TAXATION

The FT proposes to publish this survey on

February 18 1993.

Should you be interested in acquiring more information about this survey or wish to advertise in this feature, please contact: Sara Mason

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payable on 18th June 1993

will be USS 104.90 per

USS 5,000 Note.

The Yasuda Trust and

Banking Company, Ltd.

London Agent Bank

Amexco may sell Shearson stake

By Alan Friedman
in New York

AMERICAN EXPRESS, the financial services and travel group that is searching for a successor to Mr James Robinson, the chairman and chief executive, is considering the sale of majority control of its wholly-owned Shearson Lehman Brothers stockbroking and investment banking subsidiary.

Although the group declined to comment yesterday, executives are said to have prepared a plan under which shares in Shearson could be offered to the public.

A company insider, who asked not to be named, warned yesterday the plan was not the only option for Shearson, which has proved an expensive albatross for the American Express group.

The share plan is likely to be discussed by the board of American Express in January. If it is approved, it could result in a hefty one-time write-off charge by American Express, estimated at between \$1bn and \$2bn.

Although Shearson made \$63m of net profits in the first nine months of 1992, it suffered a \$25m loss in its most recent quarter, to September 30, com-

pared with \$63m net income in the third quarter of last year.

The only comment American Express would offer yesterday was to say its strategic goal remained bringing Shearson back to the point where it could achieve a single-A credit rating as a stand-alone company. The present rating of Shearson's senior long-term debt by Moody's, the rating agency, is single-A.

The board is also wrestling with the question of a replacement for Mr Robinson, who last month said he would give up his job as chief executive during 1993. He helped to build up Shearson

during the 1980s through a series of acquisitions, beginning with the 1985m acquisition of Shearson in 1981.

Part of Shearson was sold to the public in 1987, but by 1990 its problems caused American Express to inject \$1bn of new capital and to buy back its publicly-quoted stock.

The American Express board is believed to be divided over the choice of Mr Robinson's successor with some directors in favour of Mr Harvey Golub, the group's president, and others opposed. Mr Golub is believed to be the personal choice of Mr Robinson, who is heading the search committee.

Short Bros in link with French aero group

By Paul Sells,
Aerospace Correspondent

SHORT BROTHERS, the Belfast aerospace company owned by Bombardier of Canada, yesterday forged a strategic alliance with the French company of France to develop, produce and market engine nacelles for aircraft and aero-engine manufacturers.

The companies have formed a jointly-owned company called International Nacelle Systems (INS), which will be based in Paris.

The alliance, which the two companies say will strengthen significantly their position in the nacelle market, reflects the increasing trend of international collaboration and concentration in the aerospace industry.

This trend is expected to intensify as the industry continues to restructure itself in the face of the post cold war decline in the defence sector and the recession in the civil aircraft sector.

Shorts has already collaborated closely with Hurel-DuBois, a manufacturer of lightweight aircraft structures as well as nacelles and engine thrust reversers controlled by the French Compagnie de Navigation Mixte commerciale.

The two companies were selected last month by BMW Rolls-Royce, the aero-engine joint venture between the German carmaker and the UK aero-engine group, to provide nacelles for their new BR700 aero engine family.

The two companies are also in the process of establishing an aero engine podding facility at Toulouse, in south-west France, where the European Airbus consortium is based. This facility will fit nacelles to engines and supply aircraft makers, especially Airbus, with complete powerplants.

Reebok writes off \$135m for restructuring

By Karen Zagor in New York

REEBOK International, the US sports shoe maker, unveiled a substantial fourth-quarter restructuring charge and said it would put its Boston Whaler and Ellesse USA subsidiaries up for sale. Reebok is also writing-off the carrying value of its Avia unit.

The company said it would take after-tax charges of about \$135m, or \$1.45 a share, against fourth-quarter earnings. This will more than offset one-time gains of \$29.6m recorded in October on the sale of Reebok's CML Group.

Reebok earned \$74.4m, or 80 cents, in the 1992 third quarter and \$67.7m, or 53 cents, in the 1991 fourth quarter.

Reebok said the restructuring charges were mostly non-cash in nature and operating income should stay on target.

Mr Paul Fireman, chairman and chief executive, said Reebok had also considered divesting Avia but decided that its strategic value and improving prospects were sufficiently strong to retain the business.

Reebok also plans to move its international headquarters in the UK to London from Bolton.

P&G disposals to reach \$1.2bn

By Karen Zagor in New York

PROCTER & GAMBLE, the US consumer products giant, yesterday said it expected to complete the sale of its commercial pulp businesses early next year, bringing the total price for its pulp plants and timberlands to \$1.2bn.

The company had previously announced the sale of pulp mills, saw mills and 175,000 acres of Georgia timberland

to Weyerhaeuser for \$600m.

The additional \$600m comes from the sale of its Memphis, Tennessee, cotton linter plant.

The sale from the sale will be offset by the reduction in pulp sales to outsiders.

About half of the company's pulp output is sold to P&G itself.

In March, P&G said it was selling its large interests in the pulp business to concentrate on its core consumer businesses.

US Pru to take over O&Y's Aetna Centre

By Robert Gibbons
in Montreal

PRUDENTIAL of America is due to file a motion in an Ontario court today to take over Toronto's Aetna Centre from Olympia & York Developments.

Prudential holds a C\$185m (US\$144.5m) first mortgage on the building.

Lawyers for Prudential said an agreement was struck between both companies. The insurance company wants to take back the building immediately and try to replace a tenant moving out next spring.

O&Y on Wednesday filed

Amax raises \$340m through private offering

By Laurie Morse in Chicago

AMAX, the US metals and mining company, has sold 7m shares of series A convertible preferred stock in a private offering, raising about \$340m.

Proceeds will be used to reduce debt. The company has \$2.2bn in long-term debt and other obligations.

After 60 days, the preferred stock will be convertible into Amax common stock at a rate of 2.5397 shares of common for each share of preferred.

The shares have an annual dividend rate of 4%.

A battle of beer giants brews in Argentina

Brazil's Brahma is muscling in on Quilmes home territory, John Barham reports from Buenos Aires

IT IS high summer in the southern hemisphere, the peak season for beer drinkers in Argentina. This summer will also mark the first battle between two beer giants, Argentina's Quilmes brewer and Brazil's Brahma.

Brahma, which in September began trucking its beer in bottles all the way from Brazil, is already reckoned to hold about 1 per cent of the Argentine market, and is aiming for 3 to 4 per cent share over the next two years.

Imports began surging into Argentina last summer, when trade liberalisation combined with local industry's lack of capacity, allowed foreign can sales to take about 3.5 per cent of the market. But consumers' initial excitement over a wealth of exotic new labels is fading, leaving Brahma and Quilmes to do battle alone.

As well as defending its dominant 64 per cent of the market, Quilmes, whose Bermuda-based parent company is 15 per cent owned by Heineken of the Netherlands, also imports Heineken, sales of which are roughly equivalent to Brahma's.

Mr Pedro Algorta, general manager of Quilmes' Argentine

operating arm, says Brahma does not bother him much: "When the consumer is doing well, the company does well. Our biggest project is to keep up with the demand."

Beer production in Argentina has risen by about 50 per cent to 7.96m hectolitres in 1991, from 5.45m hectolitres in 1989. Per head consumption of 24.6 litres a year is now comparable with other Latin countries.

The Bermuda parent - most of whose sales are in Argentina - reported sales up 25 per cent in the first half of 1992 to \$203.9m, and net income up only 2.6 per cent to \$20.1m. It had sales of \$364.3m for all 1991, up 34 per cent over 1990, while net income rocketed to \$39.4m from \$16.1m.

It is adding capacity with a new \$70m brewery and is building a \$35m malting facility. It has invested \$41m over the past five years in upgrading plant. Foreign analysts rate Quilmes' management highly, praising its approach to widening margins by improving

quality and introducing new technology rather than raising prices.

Quilmes has spread itself abroad. Last year, it began tackling Chile's monopolised market with a brewery in Santiago and now claims 15 to 20 per cent of Chile's rapidly-growing market.

Quilmes also owns small beer and soft drinks companies in Paraguay and Uruguay.

Understandably, Mr Algorta is non-committal on the possibility of entering the troubled Brazilian market. But Quilmes could import Brazilian Kaiser beer into Argentina. Kaiser is owned by its ally Heineken and Brazilian Coca-Cola bottlers.

Many Argentine beer executives are deeply suspicious of Brahma's arrival on the scene. They wonder how it can truck beer 1,500km to Buenos Aires and still make money.

They claim that Brahma must be dumping beer that it cannot sell in its depressed home market, or is

receiving covert subsidies.

Mr Ingo Ostrovsky, Brahma's public affairs manager, tells a different story: "Brazil always had a beer shortage, so we never had the opportunity of exporting. Now we have projects to increase capacity and dedicate ourselves to foreign markets. We would be exporting even without the crisis in Brazil. The original idea is to export 10 per cent of output to neighbouring countries."

He says rebates on most of the 151 per cent in taxes it pays on factory gate prices enable it to sell beer in Buenos Aires at about the same price as in Brazil.

From a marketing point of view, Brahma is also helped by the fact its bottles are one-third smaller than those of its local competitors which means they sell for slightly less than Quilmes bottles of almost one litre even though Brahma's beer is actually more expensive.

Brahma has started an advertising campaign and is working hard on supermarket

outlets. It already knows the Argentine market well through its local partner, Lendrina SA, with which it owns a malting plant in Buenos Aires province.

Analysts speculate that if all goes well, Brahma will seek a firmer foothold in Argentina, possibly by buying a smaller brewery. That should not be too difficult. Brahma had net income of \$73m on sales of \$1.8bn in 1991, although sales this year are down by over 20 per cent.

The advance of beer in Argentina has come at the cost of dwindling wine sales, with consumption halving to 50 litres per head in the last 20 years.

The dwindling appeal of wine is forcing some wineries to diversify into beer and mineral waters. Mr Roberto Loba, managing director of winery Finca Filchman, started a side-line distributing German Beck's beer two years ago. This summer he will start selling American Coors beer.

Filchman could well increase its presence in beer. That is a fine aspiration, but it will take many a long hard summer before it can take on Quilmes and Brahma.

NOTICE TO THE HOLDERS OF

FBG (U.K.) PLC

(formerly: Elders (U.K.) PLC)

£ 85,000,000

7% Subordinated Convertible Bonds due 1997

(the «£ Bonds»)

and

USS 75,000,000

5% Subordinated Convertible Bonds due 1997

(the «US\$ Bonds»)

Unconditionally guaranteed on a subordinated basis by, with non-detachable subordinated conversion bonds issued by, and with conversion rights into Ordinary Shares of

Foster's Brewing Group Limited

(formerly: Elders (U.K.) Limited)

Notice is hereby given that, pursuant to paragraph (d) of the Redemption terms of the £ Bonds and the US\$ Bonds (together, the «Bonds»), the holder of any of the above Bonds will have the option to have such Bonds redeemed by FBG (U.K.) PLC at 118% of their principal amount (for the £ Bonds) and at 125% of their principal amount (for the US\$ Bonds) on 5th March, 1993 provided that all unexercised coupons pertaining thereto are attached and surrendered therewith.

To exercise such option, the Bondholders must deposit their Bond to be redeemed (together with the form of election of early redemption) on such Bond duly completed, in the case of a £ Bond, with any Paying Agent or, in the case of a US\$ Bond, with the Registrar or the Transfer Agent at the address mentioned on the Bonds, at any time between January 19, 1993 and February 3, 1993 (both dates inclusive).

Any Bond so deposited may not be withdrawn without the prior consent of FBG (U.K.) PLC.

Luxembourg, December 18, 1992

The Principal Paying Agent
KIL Kredietbank
Luxembourg

Mabon Securities Corp.

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SEVENTH ANNUAL RESEARCH CONFERENCE

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Special Thanks to Our Keynote Speakers:
Alfred M. Zelen, Chairman, The Gillette Company
Peter Lynch, Treasurer, The Fidelity Group of Funds

MABON SECURITIES CORP.
Member New York Stock Exchange

Grand Hyatt Hotel, New York, New York
December 18, 1992

Gestetner improves 21% to £27m

By Paul Taylor

GESTETNER Holdings, the international office equipment distributor which has recently been the subject of bid speculation, yesterday reported a 21 per cent increase in full year pre-tax profits to £27m.

Turnover for the 12 months to October 31 was flat at \$900.3m (\$286.3m). A maintained final dividend of 6.4p makes an unchanged 8.2p total. Basic earnings increased to 22.3p (16.4p); fully diluted the figure was 12.1p (11.6p).

Mr Basil Sellers, chairman, would not comment on the bid rumours which have helped underpin a rise in Gestetner's share price in recent months. Yesterday the stock closed up 2p at 153p.

Last year he persuaded Ricoh, the Japanese office equipment manufacturer, to pay 250p per share for a 24.2 per cent stake in the group.

Commenting on the results Mr Sellers said that trading conditions in Gestetner's European markets had continued to

be difficult. However, sales in its international and North American regions were "pleasing".

Second-half earnings were more than double those in the first half "reflecting a continuing improvement in the trading performance of the group".

The group's core office automation products business reported a marginal increase in sales to £73.9m (£72.6m) and trading profits of £41.3m (£34.1m). Gross margins continued to slip reflecting reduced sales of older high margin products and the group's policy of reducing product prices to maintain market share. However, cost cutting in 1991 resulted in significantly lower operating expenses.

Copiers now account for 62 per cent of office equipment sales although digital duplicator sales are also rising.

The group's photographic products business suffered the effects of the recession with sales, adjusted for currency translation effects, falling 6 per cent to £166.4m and trading profit dropping to £4.7m



Basil Sellers: would not comment on bid rumours

(£3.9m). The camera business, which is being sold, had sales of £81.4m and trading profits of £1.1m. Mr Sellers said the sale of this business, announced in September, should be completed next month. The photographic supplies business, which is being retained, had sales of £28m and posted trading profits of £3.6m. The effective devaluation of

sterling in September had little impact on shareholders' funds, which rose to £262m (£250.3m) although gross assets and gross liabilities increased significantly. Net debt, including £37.9m of convertible unsecured loan stock, increased from £84.4m to £94.7m. The £30.3m increase mainly reflected a translation adjustment of £29.4m on net foreign debt.

COMMENT

Gestetner's results were somewhat better than expected although there are still a few black spots like Canada. Revenues from service contracts and supplies have provided some protection from the recession, as has the opening up of new markets in Latin America and Asia. With almost 95 per cent of its sales outside the UK the group is especially vulnerable to currency fluctuations. If rates stabilise around current levels the profit and loss account should be a big beneficiary this year, even without an economic upturn in Europe. Currency translation accounts for all of the 12 percentage point increase in gearing to 36 per cent at year end. Results for this year are difficult to predict, but £35m pre-tax and fully diluted earnings of 15p are at the top end of expectations.

At those levels the stock is trading on low prospective P/E of 9.8, but if no real bidder emerges the stock may not go much higher.

Restructuring lifts Devenish

By Roland Rudd

A RESTRUCTURING and expansion of the pub estate helped J4 Devenish, the West Country-based pub operator, overcome a disappointing holiday season in Cornwall to increase its operating profits from £16.8m (£16.5m).

Devenish withdrew from wholesaling and brands at the time of the failed bid from Boddington last year and used the £25m proceeds to buy an extra 45 pubs.

After lessening 115 pubs from Whitbread for eight years it increased its estate from 376 to 532 houses. Earlier in the year it bought 28 Roast Inns and Henry's Cafe Bars from Whitbread for £18.9m.

Capital expenditure rose from £3.5m to £38m. Devenish believes its operating profits from pubs would

have been £700,000 greater if had not been for the disappointing summer in Cornwall, where a third of its estate is based.

Profits from property disposals fell from £1.78m to £763,000. Devenish's 30 per cent stake in the wholesaling businesses sold to Free traders was responsible for increasing its share of profits from associated undertakings to £476,000 (£208,000).

Extra provisions of £1.4m put aside at the time of the sale were not needed and therefore gave rise, after defence and aborted disposal costs, to an extraordinary credit of £446,000 compared to a £5.14m charge. Borrowings increased from £14.8m to £34.5m, giving gearing of 24.6 per cent.

Devenish's decision to refocus its business and concentrate on

pubs produced a satisfactory result in a difficult year. It would be hard, even for its potential adversary Boddington, to fault the strategy - not least because it argued for it last year when it made its failed bid. Investors will have to decide whether to take the more charitable view, that the present management can build on its performance, or the more cynical, which suggests that it has produced a one-off improvement in the face of another possible bid. Whichever view they take the shares look good value. Either the concentration on pubs will continue to boost profits or Boddington will make another bid. With forecast pre-tax profits of £14.5m, excluding property disposals, the shares - which rose 5p to 250p - are on a prospective multiple of 13.5, a slight premium to the sector average.

Merrydown shares rise 10% on listing news

By Peggy Holtinger

SHARES IN Merrydown Wine jumped 10 per cent to 248p as the USM-quoted cider company announced plans for a full listing and the purchase of the Schloer and PLJ brand names for a minimum of £32m.

The group said it intended to move to the official list on January 19 under the new name of Merrydown.

Mr Richard Purdey, chairman, said the transition had been inevitable, given the likely closure of the Unlisted Securities Market next year.

The acquisition of Schloer would give the group 29 per cent of the bottled fruit drink market, complementing its Piernont and Sorrelle products. Merrydown will pay Smith-

Kline Beasam an initial cash consideration of £4.35m for the brand names, to be funded by the issue of 2.73m shares. At 205p each, the share issue will raise £5.1m after expenses. A further £3.4m will be paid over three years.

The share capital will increase by 34 per cent as a result of the deal. Mr Purdey said the group would "work hard to ensure that shareholders' faith is repaid by a very considerable increase in earnings."

The brands are expected to make a marginal contribution in the year to end-March.

Mr Purdey said Merrydown would concentrate on expanding the ranges and increasing marketing. Sales of Schloer in 1991 were about £6.5m, and £817,000 for PLJ.

NEWS DIGEST

SEP jumps and plans £3m placing

SEP Industrial Holdings, the USM-quoted group which has interests in manufacturing, distribution and international trading, reported a sharp jump in pre-tax profits from £214,000 to £380,000 for the year to September 30.

The group also announced a placing and open offer of 23.4m new ordinary shares to raise £3.2m and said that it planned to seek a full listing for its shares.

Mr Paul Formby, chairman, said the result reflected the improved contribution from the distribution activities, loss elimination and interest savings arising from a reduction in group indebtedness. It was achieved on reduced turnover of £24m (£24.5m) but the interest charges were just £577,000 (£1.57m).

Earnings per share came to 1.42p (0.37p) and a proposed final dividend of 0.25p (0.2p) brings the total to 0.65p (0.3p).

Proceeds from the placing would assist the funding of the group's expansion programme. Mr Formby said, as well as any requirement for additional working capital. The shares will be placed at 14.5p on the basis of one new share for every two held.

Overseas boost for Learmonth Burchett

A buoyant performance overseas and steady results from the UK, enabled Learmonth & Burchett Management Systems to report pre-tax profits of £283,000 for the six months to October 31, compared with losses of £281,000.

The USM-quoted supplier of

information technology services also announced that it was raising a net £3.5m by a 1-for-4 rights issue of 3.47m shares and a 10 per cent increase to 588,000 shares. Both offers are at 100p a share. The shares gained 10p to close at 129p.

The proceeds would be used to redeem the cumulative convertible redeemable preferred ordinary shares and the cumulative redeemable preference shares and to eliminate most of the group's borrowings.

Turnover in the period under review rose 6 per cent to £10.7m (£10.1m) of which the overseas contribution increased from 30 per cent to 40 per cent. US sales advanced by 30 per cent.

Earnings per share were 3.1p (losses 1.7p). The company said it was not in a position to pay an interim dividend, but if the expectations for the full year were realised it would be able to recommend a payment at the year end.

Westport returns to the black

In a "difficult business climate" Westport Group, the USM-quoted exhibition, photographic services and markets specialist, turned round from pre-tax losses of £373,000 to profits of £111,000 in the half year to October 30.

Turnover improved by 9 per cent to £7.9m (£7.31m). Earnings per share amounted to 0.03p (0.19p) loss.

Looking ahead, Mr Ralph Kanter, chairman, said he anticipated the group returning to profit for the full year. Losses were £225,000 in 1991-92.

Tinsley Robor reduces losses

Tinsley Robor, the specialist printing and packaging company, reduced its pre-tax losses

from £388,000 to £182,000 in the six months to September 30. This was struck after a rise in operating profits to £226,000 (£200,000), a fall in interest charges to £268,000 (£328,000), and a provision for a single bad debt of £195,500.

Mr John Rose, chairman, said that trading conditions had remained "difficult across the whole group with continued severe pressure on margins". However, turnover advanced 15 per cent to 12.4m, with most of that growth coming from the music sector.

Losses per share shrank to 0.38p (1.37p) and there is no interim dividend (0.75p).

Multitone little changed at £875,000

Multitone Electronics yesterday reported little changed pre-tax profits of £875,000 against £884,000 in the first half to October 31, in what it described as further worsening trading conditions.

Sales of the paging systems and equipment maker, rose 6 per cent to £14.1m (£13.4m) and development was increased to £1.1m (£946,000).

A higher interim dividend of 1.5p (1.25p) is payable from earnings per share of 4.03p (3.73p).

Optometrics falls to \$29,000

Optometrics Corporation, the USM-quoted optical systems specialist based in Massachusetts, saw pre-tax profits for the six months to September 30 fall from \$77,000 to \$29,000 (£19,000).

The company also announced the acquisition of Intercon, a US distributor of scientific instruments. No price was disclosed.

Turnover for the half year was \$1.76m (£1.56m) and earn-

ings per share came out at 0.05 cents (0.6 cents).

The company has called an extraordinary meeting to increase the authorised share capital from \$120,000 to \$200,000 and allow the company to buy up to 10 per cent of its capital in any fiscal year.

GWR more than doubles to £721,000

Pre-tax profits of GWR Group, the USM-quoted independent radio contractor, more than doubled from £339,000 to £721,000 in the year to end-September.

The result was struck on turnover up by £1.14m to £3.64m. Earnings rose by 95 per cent to 15.5p per share and the final dividend of 4p (3p) raises the total for the year to 7p (4p).

Amberley incurs £79,000 loss

Amberley Group, a provider of building preservation services, ran up a loss of £79,000 pre-tax for the half year ended September 30. That compared with previous profits of £75,000.

First half turnover totalled £1.62m (£1.59m). Losses per share were 1.44p (0.59p) earnings.

Barcom back in black with £0.7m

In a year of change and development, Barcom, the civil engineering and plant hire concern, maintained its recovery to finish the 12 months to September 30 with a pre-tax profit of £702,000, against a restated £4.82m loss.

Sales totalled £11.5m (restated £5.34m) and earnings per share were 9.3p (23.5p) losses. A dividend of 1.25p (nil) is recommended. Exceptional credits came to

£204,000 (£1.71m) debits comprising profits on sale of freehold properties. Last year's figures were restated to account for the disposal of Venture Plant (Scotland) as an extraordinary charge instead of an exceptional item.

Shoptite progress pushes shares up 8%

Shares in Shoptite Group jumped 8 per cent, from 52p to 57p, as the grocery and vehicle retailer announced record pre-tax profits of £2.7m for the year to November 1.

The Isle of Man-based group, which also has property interests, reported the rise from a previous £1.1m on sales well ahead at £87.5m (£85.4m).

The progress was attributed to its performance in Scotland. However, the rapid expansion there pushed gearing to 66 per cent, breaching the group's ceiling of 60 per cent.

Earnings per share jumped from 8.7p to 18.9p. The final dividend is increased to 5.5p, which together with the maiden interim of 2p makes a total of 7.5p (5.2p).

TGI sharply lower at £0.35m

Pre-tax profits of TGI, a designer and manufacturer of loudspeakers and related equipment, fell from £671,000 to £248,000 over the six months to September 30.

The corresponding figure included exceptional gains of £451,000 on the disposal of the Havant property.

Turnover was little changed at £16.1m (£16.82m). However, the prior year figure was boosted by an Indonesian contract.

Earnings declined to 1.5p (2p) but the company is resuming interim dividends via a distribution of 0.5p.

NOTICE OF ADJOURNED MEETING

of the holders of the outstanding
US\$ 50,000,000 Guaranteed 7 per cent. Convertible Bonds due 1995

Pirelli Financial Services Company N.V.

Unconditionally guaranteed by
Pirelli Società Generale S.A.

Notice is hereby given that a Meeting of the holders of the above Bonds (the "Bondholders") convened by the Issuer for Tuesday, 8th December, 1992 by the Notice dated 16th November, 1992 and published in the Financial Times and the Luxembourg Gazette on that date was adjourned through lack of a quorum and that the adjourned Meeting will be held at the offices of Linklaters & Paines, Barrington House, 59-67 Gresham Street, London EC2V 7JA on 30th December, 1992 at 12 noon (London time) for the purpose of considering and, if thought fit, passing the following resolution which will be proposed as an Extraordinary Resolution in accordance with the provisions of the Trust Deed (the "Trust Deed") dated 5th August, 1985 made between the Issuer, Pirelli Società Generale S.A. as Guarantor, Società Internazionale Pirelli S.A. and The Law Debenture Trust Corporation p.l.c. (the "Trustees") as trustee for the Bondholders.

Extraordinary Resolution

"That this Meeting of the holders of the outstanding US\$ 50,000,000 Guaranteed 7 per cent. Convertible Bonds Due 1995 (the "Bonds") of Pirelli Financial Services Company N.V. (the "Issuer") constituted by the Trust Deed dated 5th August 1985 (the "Trust Deed") made between the Issuer, Pirelli Società Generale S.A. as Guarantor and The Law Debenture Trust Corporation p.l.c. (the "Trustees") as trustee for the holders of the Bonds (the "Bondholders") hereby:

- (1) assents to the release of the guarantee of Pirelli Società Generale S.A. contained in the Trust Deed and the substitution for Pirelli Società Generale S.A. as the Guarantor in respect of the Bonds by Pirelli SPA and agrees that Pirelli SPA shall become the "Guarantor" for all purposes in respect of the Trust Deed, the Bonds, the Coupons or otherwise;
- (2) assents to the modification of the Terms and Conditions of the Bonds as printed on the reverse of them and in the First Schedule to the Trust Deed and the provisions of the Trust Deed as set out in the draft Supplemental Trust Deed in the form of the draft produced to this Meeting and for the purposes of identification signed by the Chairman of the (the "Supplemental Trust Deed");
- (3) authorises and requests the Trustee to concur in the modifications referred to in paragraphs (1) and (2) of this Resolution and, in order to give effect to it, forthwith to execute the Supplemental Trust Deed with such amendments (if any) to it as the Trustee shall require; and
- (4) sanctions every abrogation, modification, compromise or arrangement in respect of the rights of the Bondholders and the holders of the coupons relating to the Bonds against the Issuer and Guarantor involved in or resulting from the modifications referred to in paragraphs (1) and (2) of this Resolution."

Background to the proposal

Under the terms of the Trust Deed dated 5th August 1985, Pirelli Società Generale S.A. has guaranteed all payments due under the Trust Deed and, together with the Issuer and Società Internazionale Pirelli S.A., has given various covenants and a negative pledge. Pirelli Società Generale S.A. is now wholly owned by Pirelli SPA which has decided to take over the responsibility for guaranteeing the debts of its subsidiaries, a responsibility which previously had been delegated to Pirelli Società Generale S.A. In view of this decision, Pirelli SPA has also decided to substitute itself as Guarantor for all existing debts previously guaranteed by Pirelli Società Generale S.A. It has therefore proposed the substitution of itself as the Guarantor of the Issuer's obligations under the Bonds.

Pirelli SPA has certain existing secured debt and financial covenants and wishes therefore to amend the Terms and Conditions of the Bonds and Trust Deed (including the negative pledge and financial covenants) relating to the Guarantor as explained in the Explanatory Memorandum dated 16th November, 1992 referred to below.

The Issuer has accordingly convened a Meeting of the Bondholders by the above Notice to request their agreement by Extraordinary Resolution to the matters contained in such Extraordinary Resolution. The Issuer considers that the proposed modifications contained in the Extraordinary Resolution set out above are fair and reasonable in the circumstances and, accordingly, the Issuer strongly urges all Bondholders to vote in favour of the Extraordinary Resolution.

The attention of Bondholders is particularly drawn to the quorum required for an adjourned Meeting which is set out in paragraph 2 of "Voting and Quorum" below. Copies of the Trust Deed (including the Terms and Conditions of the Bonds) and the draft Supplemental Trust Deed referred to in the Extraordinary Resolution set out above will be available for inspection and copies of the Explanatory Memorandum which includes an explanation of the proposals and financial information of Pirelli SPA, will be available for collection by Bondholders at the specified offices of the Paying Agents set out below.

In accordance with its normal practice, The Law Debenture Trust Corporation p.l.c. as Trustee for the Bondholders expresses no opinion as to the merits of the proposals but on the basis of the information given in the Explanatory Memorandum (which it recommends Bondholders to read carefully) it has no objection to the Extraordinary Resolution being put to Bondholders for their consideration. However, the Trustee has not analysed the credit standing of Pirelli SPA or been involved in negotiating the proposed modifications of the Trust Deed and recommends Bondholders who are unsure of the impact of the proposals to seek financial advice.

Voting and Quorum

1. A Bondholder wishing to attend and vote at the adjourned Meeting in person must produce at the adjourned Meeting either the Bearer Bonds, or a valid voting certificate or valid voting certificates issued by a Paying Agent relating to the Bearer Bonds) or be a holder of a Registered Bond, in respect of which he wishes to vote.

A holder of Bearer Bonds not wishing to attend and vote at the adjourned Meeting in person may either deliver his Bearer Bonds or voting certificates to the person whom he wishes to attend on his behalf or give a voting instruction form (a voting instruction form obtainable from the specified offices of the Paying Agents set out below) instructing a Paying Agent to appoint a proxy to attend and vote at the adjourned Meeting in accordance with his instructions. A holder of Registered Bonds not wishing to attend and vote at the Meeting in person may appoint a proxy by executing and delivering a form of proxy in the English language (in a form available from the specified office of the Transfer Agent set out below) to appoint any person to act on his behalf in connection with any Meeting.

Bearer Bonds may be deposited with any Paying Agent or to the satisfaction of such Paying Agent held to its order or under its control by Codel S.A. or the Operator of the Euro-clear System or any other person approved by it, for the purpose of obtaining voting certificates or appointing proxies, and forms of proxy may be delivered to any Paying Agent by holders of Registered Bonds for the purpose of appointing proxies, not later than 48 hours before the time appointed for holding the adjourned Meeting (or, if applicable, any further adjournment of such Meeting), giving voting instructions in respect of the relative Meeting. Bearer Bonds so deposited or held will not be released until the earlier of the conclusion of the adjourned Meeting (or, if applicable, any further adjournment of such Meeting) and the surrender of the voting certificates or, not less than 48 hours before the time for which the Meeting (or, if applicable, any adjournment of such Meeting) is convened, the receipt issued in respect thereof. Any proxy appointed by a holder of a Registered Bond shall be deemed to be the holder of the Registered Bond so long as the appointment remains in force.

2. Voting certificates issued and voting instructions given and the appointment of proxies for the Meeting convened at the offices of Linklaters & Paines, Barrington House, 59-67 Gresham Street, London EC2V 7JA at 12 noon on 8th December, 1992 will be valid for the adjourned Meeting unless they are, in the case of voting certificates, surrendered before, or, in the case of voting instructions and forms of proxy, revoked or amended by the time being 48 hours before the time for which the adjourned Meeting is convened.

3. The quorum required at the adjourned Meeting is two or more persons present in person holding Bonds or voting certificates or being proxies or representatives whatever the principal amount of the Bonds so held or represented.

4. Every question submitted to the Meeting will be decided on a show of hands unless a poll is duly demanded by the Chairman of the Meeting or by one or more persons holding one or more Bonds or voting certificates or being proxies or holding or representing in the aggregate not less than one-fifth of the principal amount of the Bonds for the time being outstanding. On a show of hands every person who is present in person and produces a Bearer Bond or voting certificate or is a holder of a Registered Bond or is a proxy or representative shall have one vote. On a poll every person who is so present shall have one vote in respect of each US\$ 1,000 principal amount of Bonds so produced or represented by the voting certificate so produced or in respect of which he is a proxy.

5. To be passed, the Extraordinary Resolution requires a majority in favour consisting of not less than three-quarters of the votes cast. If passed, the Extraordinary Resolution will be binding on all the Bondholders, whether or not present at such Meeting and whether or not voting, and upon all the holders of the coupons relating to the Bonds.

Principal Paying Agent

Kreditbank S.A. Luxembourggoise
43 boulevard Royal, L-2955 Luxembourg

Paying Agents

Kreditbank N.V.
Arenbergstraat 7, B-1000 Brussels

Swiss Bank Corporation
Aeschenvorstadt 1
CH-4002 Basle

Kreditbank N.V.
7th Floor, Exchange House
Princes Street, London EC2A 2HQ

Kreditbank N.V., New York Branch
125 West 55th Street, New York, N.Y. 10019
(also Transfer Agent)

Pirelli Financial Services Company N.V.

18th December, 1992

Notice of Interest Rate

To the Holders of

The United Mexican States Collateralized Floating Rate Bonds Due 2019

NOTICE IS HEREBY GIVEN that the interest rates covering the interest period from December 16, 1992 to June 16, 1993 is detailed below:

Series Designation	Rate	Interest Amount	Interest Payment Date
DMK Discount Series	9.51563 Pct. P.A.	DMK 48.11 Pct DMK 1,000	June 16, 1993

December 18, 1992

CITIBANK, N.A., Agent

1st ANNOUNCEMENT

On behalf of one of our Clients we inform you, that the following ORIGINAL WARRANTS were lost viz:

86643 + 86644 + 86645 + 86646 + 86647 = 5 x 84 bags of Robusta Coffee IVORY COAST R.G. II. These warrants were issued by "CARGO TERMINAL TRANSITVEEM BV."

As per Art. 51 of the "Warehousing-Conditions" filed with the Registries of the District Courts at A'dam/R'dam on 10-02-1955, anyone who wants to lodge a claim on said lots of Coffee is kindly requested to let us have proof in writing before January 16th, 1993.

Borsboom Luke & Murcott bv, Strevelsweg 700/208 3083 AS Rotterdam

FBG (UK) PLC

NLG 100,000,000

2.75 per cent

Subordinated Convertible Bonds due 1997

Unconditionally guaranteed on a subordinated basis by, with non-detachable subordinated conversion bonds issued by, and with conversion rights into Ordinary Shares of

FOSTER'S BREWING GROUP LIMITED

Redemption at the Option of the Bondholders

Notice is hereby given that in accordance with the Trust Deed dated 5th March, 1987, each Bondholder may redeem such Bond on the fifth day of March, 1993 at 120% of its principal amount provided that all uncashed coupons appertaining thereto are attached or surrendered therewith. To exercise this option the Bondholder must deposit such Bond with the form of election of early redemption enclosed on each Bond duly completed, with Credit Suisse Plc, Boston, New York, New York 10017, 125 West 55th Street, New York, New York 10019, or any other Paying Agent. Such deposit can take place as from January 19, 1993 until February 2, 1993.

Amsterdam/Midlands
December 17, 1992

Financial Trust B.V.
Trustee

FBG (UK) Plc
Issuer

First Technology rises sharply to £807,000

Mr Westlake said there were signs that the fall in car sales in Europe had flattened out while in the US, the big three car makers were reporting a

● **COMMENT**
Chastened after its unsuccessful trip down acquisition lane, First Technology appears to be

Pre-tax profits are likely to be £1.7m this year, giving 8.4p of earnings, and a prospective multiple of 12 that is still undemanding.

Investment income fell to £3.34m (£3.58m).

However, the sector as a whole could lose sales of up to £450m, jeopardising 5,000 jobs and £400m in capital invest-

Company	Revenues at risk (£m)	Company's sales to NHS (£m)	% of company's NHS sales
Schering-Plough	8.5	12	70
Marion Merrell Dow	16	42	38
Schering	18	48	37
Wyeth	13	50	26
Boehr	20	87	23
Lederle	11	51	21
Glaxo	38	280	14
Pfizer	8	60	13
Wellcome	10	95	10
SmithKline Beecham	1	140	0.7

Schering of Germany's British arm could experience a 37

**eczema treatment Bethnovate,
Bayer's anti-fungal Canestan,
Wellcome's decongestant**

It points out that since seven therapeutic categories were blacklisted in 1985, only three products have been granted

Laurence Scott companies.

This has aroused considerable disquiet among investors about the way that trust man-

making a total of 6.7p (6.4p).

share 1.04p (1.64p)

medium to long-term performance as "a sound prospect", he observed that the short term depended "upon there being no interruptions to

and, especially, from plastics where the Trisport subsidiary introduced with great success into the US a new range of systems for golf footwear.

some resilience, although it suffered from depressed trading levels.

TELETAŞ A.Ş.

Hüseyin Rahmi Gürpınar Sok. No: 2, 06680 Çankaya-Ankara/TURKEY Tel: (90-4) 439 99 16 - (90-4) 441 15 00 Fax: (90-4) 439 84 77

CONTRACTS

Supplying Aberdeen harbour scheme

A contract worth about Nkr400m (£23.1m) for fabricating the drilling module for the Heidrun production platform has been awarded to KVAERNER ROSENBERG.

Placed by Conoco Norway Inc, the development operator for the Heidrun field off central Norway, the contract will be executed by the Kvaerner Egersund yard in Egersund south of Stavanger.

An average of 300 people will be employed on the module over an 18-month period, with the workforce expected to peak at around 600 next summer. Work will begin immediately and last until July 1994.

The Heidrun contract gives Kvaerner Egersund a good base workload up to spring 1994, and raises the yard's order backlog to about Nkr800m (£28.2m).

Refurbishment

NICO CONSTRUCTION (EUROPE) has won four refurbishment and fit out contracts in central London worth £10.2m.

The first includes the completion of the third phase of an upgrading programme at BP Oil's Britannic Tower in the City and significant refurbishment of building services and bespoke internal fitting out at Devonshire House for Hamilton Oil Company.

The fit out contracts include a former listed church in Victoria for Intergraph (UK) and restaurant facilities for the Royal Mail at Mount Pleasant.

Airport terminal

Eglinton Airport near Londonderry is being given almost £5m by the European Regional Development Fund to help build a new terminal building and road access.

Derry City Council expects 120 new jobs to be created by the end of the decade.

Paint agreement

MANDERS has won a long-term agreement to supply own brand paint to the Wickes Group. The contract will be carried from its new plant in Wolverhampton.



The development of a new multi-berth facility at Aberdeen harbour has taken a significant step forward with the placing of the main construction contract.

Valued at almost £3.5m, the contract has been placed by Aberdeen Harbour Board with BIRSE CONSTRUCTION.

Work on the contract will begin early in 1993 for completion towards the end of the year and will employ up to 100 workers at its peak.

The project includes dredging and removing 250,000 cu metres of material, pouring more than 100,000 cu metres of concrete and the installation of

6,500 tonnes of steel piles. The £11m redevelopment of the former shipyard site will create more than 500 metres of quay and five deep-water berths, increasing Aberdeen's capacity to handle shipping by 10 per cent.

A new transit shed will also be built as part of the contract.

Railway projects won by Mowlem

MOWLEM MANAGEMENT has won two railway projects. The largest is a £10m design, manage and construct contract for repairs, refurbishment and upgrading of depots, sheds and sidings at 29 sites throughout the London Underground network.

The work comprises the provision of staff facilities, offices, canteens, storage and toilets. The buildings are between 15 and 100 years old; some will be refurbished while others will be demolished and replaced by new buildings.

All the train sheds will be refurbished and other work includes the upgrading of safety, maintenance and cleaning equipment.

The second, at Upminster in Essex, is a £2.4m contract for a British Rail signalling facility which will centralise and upgrade signalling on the London, Tilbury and Southend railway. The two-storey 1,250 sq metre building will be built on piled foundations, have a steel frame with metal cladding and a roof of pressed metal sheeting.

After Mowlem has completed building works signalling equipment will be supplied and fitted by GEC under a separate contract. Work is due for completion by October 1993.

In Gibraltar Mowlem Management has been awarded a £3.5m contract for the Europa Business Centre. This EC-funded scheme involves the alteration and refurbishment of a former Ministry of Defence dockside warehouse to create a small business centre comprising industrial units, office suites and a training centre.

German power station generator order

GEC ALSTHOM's Man Energie GmbH subsidiary has been awarded a £21m order by RWE Energie AG to design and supply a 155MW steam turbine generator for the KoBra combined cycle demonstration plant which is to be built at the Goldenberg power station south of Cologne.

Man Energie already has overall engineering responsibility for the plant. EVI, another GEC-Alsthom

German subsidiary, has been selected to design and supply components for KoBra's integrated lignite gasification plant.

The KoBra demonstration plant will be the first plant in Germany to produce electricity using both coal gasification and combined cycle technology. It is hoped that the project will lead to further orders for full-scale commercial plants which would herald a new generation of clean, high-efficiency power stations in Germany.

Compared with conventional power stations, the KoBra prototype is expected to attain 30 per cent higher efficiency when it starts commercial operation in 1996.

It will also reduce emissions of sulphur and nitrous oxides to well under statutory levels whilst the improvement in efficiency will lower carbon dioxide emissions.

Equipping the National Grid Company

PEEBLES POWER TRANSFORMERS, a unit of Edinburgh-based NEI Peebles, and REYROLLE PROJECTS, the project management business of NEI Reyrolle, of Hebburn on Tyneside, have won orders worth a total of £2m for a project being carried out by the National Grid Company.

NEI Peebles has won an order worth £5m for what is believed to be the highest rated quadrature booster ever installed in the UK, and probably the largest in the world. The 2,000MVA, 400kV unit will be delivered next year.

In addition, the NGC has placed an order worth more than £3m with NEI Reyrolle, of Hebburn on Tyneside, to supply 420kV gas-insulated switchgear for the same project.

Waste treatment

SIMON-HARTLEY has gained orders worth over £2.5m for waste treatment equipment. The contracts include: £1.5m for a number of stainless steel sluice gates for Beckton Sewage Treatment Works, London; and £700,000 for the supply of electrical and mechanical equipment for a sewage pumping station in Hong Kong.



This information appears as a matter of record only. The bonds described below have already been offered for sale.

New Issue
December 16, 1992

Dresdner Finance B.V.

Amsterdam, The Netherlands

DM 750,000,000
7 1/2% subordinated Bearer Bonds
of 1992/1997 with Warrants attached
to subscribe for Dresdner Bank Shares

under the unconditional, irrevocable and subordinated Guarantee by

Dresdner Bank
Aktiengesellschaft

Issue Price: 115 1/2 %

Dresdner Bank
Aktiengesellschaft

Banque Nationale de Paris
S. A. & Co. (Deutschland) OHG

Commerzbank
Aktiengesellschaft

Goldman, Sachs & Co. OHG

Salomon Brothers AG

CSFB-Effektenbank
Aktiengesellschaft

Merrill Lynch Bank AG

Schweizerische Bankgesellschaft
(Deutschland) AG

Deutsche Bank
Aktiengesellschaft

Morgan Stanley GmbH

Schweizerischer Bankverein
(Deutschland) AG

S. G. Warburg Securities

Westdeutsche Landesbank
Girozentrale

ABN Amro Bank
(Deutschland) AG

Banque Indosuez

Barclays de Zöete Wedd
Limited

Creditanstalt-Bankverein

DG BANK
Deutsche Genossenschaftsbank

Lehman Brothers
Bankhaus AG

NOMURA BANK
(Deutschland) GmbH

Bank Austria
Z-Länderbank Bank Austria AG

Banque Internationale
à Luxembourg S. A.

Bayerische Landesbank
Girozentrale

Dahwa Europe
(Deutschland) GmbH

Robert Fleming
(Deutschland) GmbH

J. P. Morgan GmbH

J. Henry Schroder Wagg & Co.
Limited

YAMAICHI BANK
(Deutschland) GmbH

Bank Brussel Lambert N. V.

Banque Paribas
(Deutschland) OHG

Caisse des Dépôts
et Consignations GmbH

Deutsche Girozentrale
- Deutsche Kommunalbank -

Kleinwort Benson
Limited

Nikko Bank
(Deutschland) GmbH

Vereins- und Westbank
Aktiengesellschaft

Prices for electricity determined for the purposes of the electricity pooling and settlement arrangements in England and Wales. Figures are in pence per kWh for 1992/93.

Period	Pool	Pool	Pool
1/12	22.50	22.50	22.50
2/12	22.50	22.50	22.50
3/12	22.50	22.50	22.50
4/12	22.50	22.50	22.50
5/12	22.50	22.50	22.50
6/12	22.50	22.50	22.50
7/12	22.50	22.50	22.50
8/12	22.50	22.50	22.50
9/12	22.50	22.50	22.50
10/12	22.50	22.50	22.50
11/12	22.50	22.50	22.50
12/12	22.50	22.50	22.50
1/1	22.50	22.50	22.50
2/1	22.50	22.50	22.50
3/1	22.50	22.50	22.50
4/1	22.50	22.50	22.50
5/1	22.50	22.50	22.50
6/1	22.50	22.50	22.50
7/1	22.50	22.50	22.50
8/1	22.50	22.50	22.50
9/1	22.50	22.50	22.50
10/1	22.50	22.50	22.50
11/1	22.50	22.50	22.50
12/1	22.50	22.50	22.50
1/2	22.50	22.50	22.50
2/2	22.50	22.50	22.50
3/2	22.50	22.50	22.50
4/2	22.50	22.50	22.50
5/2	22.50	22.50	22.50
6/2	22.50	22.50	22.50
7/2	22.50	22.50	22.50
8/2	22.50	22.50	22.50
9/2	22.50	22.50	22.50
10/2	22.50	22.50	22.50
11/2	22.50	22.50	22.50
12/2	22.50	22.50	22.50
1/3	22.50	22.50	22.50
2/3	22.50	22.50	22.50
3/3	22.50	22.50	22.50
4/3	22.50	22.50	22.50
5/3	22.50	22.50	22.50
6/3	22.50	22.50	22.50
7/3	22.50	22.50	22.50
8/3	22.50	22.50	22.50
9/3	22.50	22.50	22.50
10/3	22.50	22.50	22.50
11/3	22.50	22.50	22.50
12/3	22.50	22.50	22.50
1/4	22.50	22.50	22.50
2/4	22.50	22.50	22.50
3/4	22.50	22.50	22.50
4/4	22.50	22.50	22.50
5/4	22.50	22.50	22.50
6/4	22.50	22.50	22.50
7/4	22.50	22.50	22.50
8/4	22.50	22.50	22.50
9/4	22.50	22.50	22.50
10/4	22.50	22.50	22.50
11/4	22.50	22.50	22.50
12/4	22.50	22.50	22.50
1/5	22.50	22.50	22.50
2/5	22.50	22.50	22.50
3/5	22.50	22.50	22.50
4/5	22.50	22.50	22.50
5/5	22.50	22.50	22.50
6/5	22.50	22.50	22.50
7/5	22.50	22.50	22.50
8/5	22.50	22.50	22.50
9/5	22.50	22.50	22.50
10/5	22.50	22.50	22.50
11/5	22.50	22.50	22.50
12/5	22.50	22.50	22.50
1/6	22.50	22.50	22.50
2/6	22.50	22.50	22.50
3/6	22.50	22.50	22.50
4/6	22.50	22.50	22.50
5/6	22.50	22.50	22.50
6/6	22.50	22.50	22.50
7/6	22.50	22.50	22.50
8/6	22.50	22.50	22.50
9/6	22.50	22.50	22.50
10/6	22.50	22.50	22.50
11/6	22.50	22.50	22.50
12/6	22.50	22.50	22.50
1/7	22.50	22.50	22.50
2/7	22.50	22.50	22.50
3/7	22.50	22.50	22.50
4/7	22.50	22.50	22.50
5/7	22.50	22.50	22.50
6/7	22.50	22.50	22.50
7/7	22.50	22.50	22.50
8/7	22.50	22.50	22.50
9/7	22.50	22.50	22.50
10/7	22.50	22.50	22.50
11/7	22.50	22.50	22.50
12/7	22.50	22.50	22.50
1/8	22.50	22.50	22.50
2/8	22.50	22.50	22.50
3/8	22.50	22.50	22.50
4/8	22.50	22.50	22.50
5/8	22.50	22.50	22.50
6/8	22.50	22.50	22.50
7/8	22.50	22.50	22.50
8/8	22.50	22.50	22.50
9/8	22.50	22.50	22.50
10/8	22.50	22.50	22.50
11/8	22.50	22.50	22.50
12/8	22.50	22.50	22.50
1/9	22.50	22.50	22.50
2/9	22.50	22.50	22.50
3/9	22.50	22.50	22.50
4/9	22.50	22.50	22.50
5/9	22.50	22.50	22.50
6/9	22.50	22.50	22.50
7/9	22.50	22.50	22.50
8/9	22.50	22.50	22.50
9/9	22.50	22.50	22.50
10/9	22.50	22.50	22.50
11/9	22.50	22.50	22.50
12/9	22.50	22.50	22.50
1/10	22.50	22.50	22.50
2/10	22.50	22.50	22.50
3/10	22.50	22.50	22.50
4/10	22.50	22.50	22.50
5/10	22.50	22.50	22.50
6/10	22.50	22.50	22.50
7/10	22.50	22.50	22.50
8/10	22.50	22.50	22.50
9/10	22.50	22.50	22.50
10/10	22.50	22.50	22.50
11/10	22.50	22.50	22.50
12/10	22.50	22.50	22.50
1/11	22.50	22.50	22.50
2/11	22.50	22.50	22.50
3/11	22.50	22.50	22.50
4/11	22.50	22.50	22.50
5/11	22.50	22.50	22.50
6/11	22.50	22.50	22.50
7/11	22.50	22.50	22.50
8/11	22.50	22.50	22.50
9/11	22.50	22.50	22.50
10/11	22.50	22.50	22.50
11/11	22.50	22.50	22.50
12/11	22.50	22.50	22.50
1/12	22.50	22.50	22.50
2/12	22.50	22.50	22.50
3/12	22.50	22.50	22.50

COMMODITIES AND AGRICULTURE

EC sets banana quota and tariffs

By David Gardner in Brussels

EUROPEAN COMMUNITY farm ministers agreed yesterday to set tariffs on banana imports from Latin America, with a fixed 2m tonnes quota at a reduced duty of Ecu100 (£79.50), and a hefty Ecu850 tariff - about 170 per cent - on imports above that level.

Ministers said the deal should remove one more contentious item from the Uruguay Round world trade reform talks going on at the General Agreement on Tariffs and Trade in Geneva, because the EC has moved from protecting its market through quotas to tariffs, which can gradually be reduced.

But a lawyer acting for Latin American producers said he was "shocked and angry" at this "worst possible disaster", and predicted the deal would be challenged both in the European Court of Justice and within the GATT.

The agreement is supposed to reconcile until now conflicting goals.

The EC was forced to act to complete the single market, by attempting to unify disparate banana regimes across Europe. Yesterday's agreement will come into effect next July, six months after the single internal market starts up - if there are no legal challenges.

But the EC also has to honour its treaty commitments to predominantly Caribbean and African producers linked to it through the Lomé convention.

Lomé has a protocol saying the EC will not place its banana producers "in a less favourable situation than in the past or the present".

The Lomé countries, like the Lomé banana suppliers from EC outlying territories in Martinique and the Canary Islands, produce at near double the cost of Latin American, "dollar zone" banana producers. The former two groups share two fifths of the 3.4m tonnes a year EC market, but "dollar" bananas already have 60 per cent and with their lower costs could fast extend market share in a free-for-all.

The Caribbean producers, which earn up to three quarters of their hard currency from bananas, would be wiped out in an open market and their lobbyists have warned that they would become easy prey to drug traffickers using the eastern seaboard into the US.

Mr John Gummer, UK agriculture minister and current chairman of the EC farm council, said yesterday that Caribbean and Lomé producers "will be absolutely amazed at the excellence of this deal".

In addition to the high tariff above the 2m tonnes quota, the agreement would distribute bananas to sell about a third of the dollar fruit to traditional importers of Lomé and Euro bananas, enabling them to cross-subsidise their own operations.

"This is taking away the right to import from the Latin

Americans and giving it to the Lomé traders," a spokesman for a dollar banana producer said.

Germany, along with Denmark and the Benelux countries, had been expected to resist the plan. They consume cheaper and bigger dollar bananas and operate more open markets for the fruit. Germany, in addition, has its own banana protocol in the Treaty of Rome, guaranteeing unlimited access to the fruit. Bonn yesterday affixed a reserve to the deal, but cannot block it, unless, as one lawyer suggested, it invokes its banana protocol.

The banana deal's passage was eased because it was put into a package of measures, which in part resembled Christmas stocking of concessions to EC farmers protesting against GATT and common agricultural policy price, output and export cuts. The main features of the package, likely to cost some Ecu2.5bn, were:

● Retention for two years of the "switchover" mechanism, compensating farmers for currency movements, once monetary compensatory amounts are abolished with the advent of the single market on January 1. The commission, which also wanted to abolish switchover, estimates that the cost of the last six months' currency movements would be Ecu1.8bn in a full year. One senior Brussels official predicted switchover would push farm spending through its

allowed ceiling in 1994. At last weekend's Edinburgh summit, France, a significant beneficiary, got a clause in the conclusions more or less sanctioning this.

● More money for beef and durum wheat farmers in central and south-west France, sheep and beef farmers in Ireland and sheep farmers in the UK.

● A 900,000-tonne milk quota increase for Italy, provided it reduces its 2.5m tonnes illicit excess by 1.8m tonnes.

● Compensation to Spain for giving up protection against imports it still enjoys as a late-comer to the EC. But Portugal will retain border protection, having complained that compensation offered was insufficient. The commission had estimated the cost of buying off both sets of controls at Ecu500m.

● In the UK interim measures would be necessary from January 1 to ensure that the UK could continue to fulfil its Lomé obligations to traditional suppliers in the Commonwealth Caribbean. Mr David Curry, junior agriculture minister, said in a parliamentary written answer yesterday.

"Under our interim measures, a DTI import licence will still be required for dollar bananas, including those in free circulation in another member state, after January 1, 1993," he said. "It will continue to be an offence to import dollar fruit into the UK without a licence."

Oil market consolidates its gains

By Deborah Hargreaves

THE OIL market consolidated its gains yesterday after Wednesday's rally with the price of North Sea Brent crude oil for February delivery up 15 cents at \$18.45 a barrel.

Some traders believe the market could have reached a bottom after its recent weakness, but there is unlikely to be a strong recovery in price until the market sees evidence of actual production cuts made by members of the Organisation of Petroleum Exporting Countries.

"It's too premature to say the market has bottomed, but I think it has stopped going down for a while," said Mr Andrew Lebow, market analyst at E.D. & F. Man, the international trading house in New York.

Strength returned to the crude market on Wednesday after Nigeria announced it would make a 10 per cent cut in its oil output. Lagos has found difficulty in selling its crude recently and had sold several cargoes on a cut-price basis.

Nigeria said yesterday its cut in oil output would be effective from the beginning of next year and not immediately as some traders had thought on Wednesday night. This had a slight dampening effect on the market, but price still managed to push upwards.

The market was further strengthened by the American Petroleum Institute's weekly report on Tuesday night which showed that US oil refineries had cut their production runs by 500,000 barrels of oil a day. Refineries had been producing a lot of oil products that had built up as stocks declined. These stocks had, in turn, depressed crude prices.

Germany moves to end gold VAT

DEUTSCHE BANK'S vice-president of precious metals Mr Fritz Flass yesterday called for taxes to be lifted on gold in all major European Community countries, including the large British market, as Germany moved to scrap value added tax on the metal, reports Reuters.

"We want a level playing field and are not looking for any competitive advantage over London," he said. "The UK is the London bullion market's support in negotiations with the EC," he said. On Friday the Bundesrat is expected to pass a law freeing all gold bars, granules, legal tender coins, paper-gold and derivatives from VAT.

Chicago Board of Trade may extend trading hours

By Laurie Morse

THE CHICAGO Board of Trade, under pressure from overseas competition and lagging agricultural volume, is considering changing the trading hours for its grain and soybean futures.

While the exchange's frenetic financial futures trading floor has undergone a number of changes in its trading day over the last decade - including the introduction of a night bond session - its 3 hour and 45 minute grain trading session has been sacrosanct. CBOE traders have opened their grain markets at 9:30 central standard time and closed them at 1:15 since 1955.

Plans to break with that tradition have not been favourably received, and the new hours proposals were recently sent back to an exchange committee for further study. "Change for change's sake is not a good idea," says Mr Kai Hachem, vice president for Cargill Investor Services agricultural futures group. "Longer hours do not necessarily increase the world's third-largest futures exchange, recently took over

the helm at London's Futures and Options Exchange. "The Board intends to go after agricultural futures, and now they have Michael Jenkins," says one CBOE official.

Internal pressures may also dictate a change. Globex, the electronic after-hours trading system that the CBOE owns in partnership with the Chicago Mercantile Exchange and Reuters, will eventually list the CBOE's grain and soybean contracts. This has prompted traders to consider spending more time in the pits, particularly to catch the fall-out from government reports.

Critics say the proposed earlier openings would not expand European participation in Chicago's grain markets significantly, and does not address the potential challenge from Tokyo. West coast grain merchants would also be inconvenienced by the hours. However, other traders say the change is inevitable, and that east coast and midwest grain merchants who trade cash grain before the futures opened, would benefit from an earlier opening, as would the CBOE's European customers.

Turkey to resume wheat imports

By John Murray Brown in Istanbul

FOR THE first time since the drought of 1989, Turkey is to import wheat for the domestic market, a direct result of the more active exporting strategy pursued by the country's grain board in 1992.

The decision, announced last week, is not a cause for alarm. However it does underline the structural problems of the Turkish wheat market, where the state is subsidising farmers to produce lower value grains unsuited to the increasingly sophisticated tastes of the domestic consumer. In lifting the restrictions on imports for a 6-month period, Turkey is seeking to make up a domestic shortfall of hard wheats while continuing to export from its reserves to poorer neighbours in the Caucasus and Central Asia.

The move is also the result of a poorer harvest this year and a radical change in the way the government intervenes in the domestic market. Through changes in pricing policy, the Turkish Price Products Office (TMO), halved the amount it bought from farmers in 1992, thus reducing the agency's burden on the central government budget.

On June 1, the first day of the harvest, the TMO announced an average support

price for wheat of TL1,200 (95p) a kilogram. The official price was to be increased by TL150 a kilogram a month to account for inflation. The government promised to pay farmers in full on delivery rather than in instalments as before.

In 1991-92 Turkish production is estimated to have been between 14.5m and 15m tonnes, down from 16m tonnes in 1990-91. Under the price support scheme, the TMO purchased 2.45m tonnes or 25 per cent of the 10.3m tonnes offered by farmers to the market, compared with 4.5m tonnes in 1991. The balance of the crop is made up of wheat retained as seed and animal feed, together with harvest losses.

Equally important, the private sector granaries have been forced to become more active in the cereals market. The move represents a rare example of a state agency withdrawing from a commercial activity better handled by private enterprise.

Moreover the change has been achieved without the government reneging on its election commitment to help the farming sector.

For the last few years in supporting the farmers the TMO has paid well above international prices. Worse still, in both 1989 and 1990 it financed these purchases on the local

market using foreign commercial borrowings. While still higher than world prices, this year's support levels at 58 per cent up on 1991 dropped in dollar terms, given an inflation rate of 70 per cent.

The catch was that the TMO also announced it would sell back the wheat on the open market at 15 per cent above the support price. Merchants thus had an incentive to go directly to farmers at harvest time, incurring the warehousing costs but avoiding paying the TMO premium. "Today it's the private companies which have the stocks, not the TMO," says Mr Ergun Erzurumlu, the TMO deputy head and inventor of this new scheme.

Officials estimate the cost of the 1992 operation at about TL2,900bn, or TL3,000bn if all grains are included. Part of the finance was provided by direct support from the budget.

Two international tenders for a total of 1.5m tonnes raised a further \$215m. Traders say TMO managed the sale well, realising high prices - \$113 a tonne for the first tender in mid-May and \$125 in mid-June.

The TMO now has a contract for 1.1m tonnes with Azerbaijan - 500,000 has already been shipped. Negotiations are continuing on a 2m tonne deal with Uzbekistan, with a similar size offer to Turkmenistan.

UK fishermen fear further cuts in 1993

By James Buxton, Scottish Correspondent

BRITISH FISHERMEN are expecting to be granted a substantial increase in the quantity of haddock they will be allowed to catch in the North Sea next year when the European Community's fisheries council meets in Brussels tomorrow to decide on quota allocations. But they are still looking forward to 1993 with foreboding because they fear that conservation measures to be brought in under the UK government's new fisheries legislation will reduce their fishing and cut their incomes.

The European Commission has been advised by independent scientists that stocks of haddock in the North Sea have recovered from the low levels of 1990 and 1991. This should allow the UK's haddock quota to rise from about 43,000 tonnes this year's of to about 75,000 tonnes.

The cod quota is likely to be close to this year's at about 100,000 tonnes, but there should be higher quotas for pelagic species - mackerel and herring.

Both the UK government and the commission are anxious that the recovery in stocks of haddock, one of the most popular fish among British consumers, should not be dissipated by renewed overfishing. From early next year the government will use new powers to regulate fishing under the Sea

Fish (Conservation) Act, which recently won parliamentary approval. This will oblige fishing boats to spend many days of the year tied up in port, with the catch restriction based on the amount of fishing it did in 1991.

The government believes this will ensure access to fishing is allocated fairly and that supply of fish to the market will be more even, avoiding the glut which led to sharp price falls this year.

Fishermen fear they may have to spend up to 190 days a year in port, which will prevent them catching their quotas. The government will not say what tie-up time is likely next year but insists that all the UK's quota will be caught.

Next year sees the UK introducing a small decommissioning scheme involving 235m over the next three years, which would cut the fleet by between 5 and 7 per cent. Fishermen who last week staged a big demonstration in Edinburgh against the EC's common fisheries policy say it is insufficient.

"The government has a blind adherence to effort limitation as the way of conserving fish stocks, with a totally inadequate de-commissioning scheme. It boils down to de-commissioning by bankruptcy," says Mr Roderick McColl, for the Scottish White Fish Producers' association, which represents a large part of the UK North Sea fleet.

which has an annual capacity of 46,000 tonnes, and its 33.3 per cent stake in Aluminumschmelze Hamburg, a 46,000-tonnes-a-year smelter in northern Germany. No buyers have yet been found.

Austria's only aluminium smelter to close

By Eric Frey in Vienna

AUSTRIA'S ONLY aluminium smelter in Ranshofen is finally set to close at the end of the year. The state-owned aluminium company Austria Metall

(Amag), which operates the smelter, has also put up for sale two international smelting operations in order to reduce its mounting losses.

Over the past few years, Ranshofen's output has been cut to

30,000 tonnes a year from 80,000 tonnes as falling world aluminium prices have made it impossible to turn a profit. In addition Amag is trying to sell its 20 per cent interest in the Australian smelter Boyns,

which has an annual capacity of 46,000 tonnes, and its 33.3 per cent stake in Aluminumschmelze Hamburg, a 46,000-tonnes-a-year smelter in northern Germany. No buyers have yet been found.

WORLD COMMODITIES PRICES

MARKET REPORT

GOLD held above \$338 a troy ounce on the London bullion market as option-writers battled to defend positions. "A lot of \$340 calls are written for the year's end. Therefore if we break above \$340 a lot of people would be forced to cover their short positions on options," one dealer said. Players defending their positions were selling to keep the price down. Two big US commission houses might be forced to cover large short positions if the price rises. A break above \$340 was seen, taking gold to \$342 and possibly \$344 to \$345. On the LME trading

London Markets

SPOT MARKETS
Crude oil (per barrel FOB) (Jan) + or -
Dubai \$16.30-6.40 +0.10
Brent Blend (dubai) \$18.15-6.20 +0.20
Brent Blend (Feb) \$17.15-6.15
WTI (1 pm est) \$19.85-6.70 +1.75

OIL PRICES
(NWE prompt delivery per tonne CIF + or -)
Premium Gasoline \$189-191 +1
Oil Cut \$ \$178-179 +1
Henry Fuel Oil \$171-72
Naphtas \$176-181 +1.5
Petroleum Argus Estimates

Other + or -
Gold (per troy oz) \$338.35 +1.3
Silver (per troy oz) \$7.95-50 +1.6
Platinum (per troy oz) \$365.50 +1.75
Palladium (per troy oz) \$111.50 +1.5

Copper (US Producer) 103.50
Lead (US Producer) 34.60-50
Tin (Kuala Lumpur market) 14,200
Tin (New York) 26,500
Zinc (US Prime Western) 62.00

Cattle (live weight) N/A
Sheep (live weight) N/A
Pigs (live weight) N/A
London daily super (raw) \$210.00
London daily super (white) \$245.00
Tale and Lard export price \$241.00
Barley (English lead) 134.70
Maize (US No 3 yellow) \$155.00
Wheat (US Dark Northern) 114.00

Rubber (Jan/Feb) 62.75
Rubber (Feb/Mar) 63.00
Rubber (Mar/Apr) 62.50
Rubber (Apr/May) 62.25
Rubber (May/Jun) 62.00

Coconut oil (Philippines) \$447.50
Palm oil (Malaysia) \$387.50
Copra (Philippines) \$280.00
Soyabean (US) \$198
Cotton "A" index \$44.25
Wooltops (44s Super) 389p

2 a tonne unless otherwise stated. p=per cent, c=cent, b=barrel, f=futures, y=year, f=Feb, a=Aug, d=Dec, Jan, J=Jan, Mar, M=Mar, Apr, A=Apr, May, M=May, Jun, J=Jun, Jul, J=Jul, Aug, A=Aug, Sep, S=Sep, Oct, O=Oct, Nov, N=Nov, Dec, D=Dec. London market close, m=Malaysia, c=cent, b=barrel, f=futures, y=year, f=Feb, a=Aug, d=Dec, Jan, J=Jan, Mar, M=Mar, Apr, A=Apr, May, M=May, Jun, J=Jun, Jul, J=Jul, Aug, A=Aug, Sep, S=Sep, Oct, O=Oct, Nov, N=Nov, Dec, D=Dec. Gas Oil Price for 3/12/1992 174-175 down 2

In base metals was mostly routine as the market wound down in interest ahead of the holiday season. Three-month COPPER was effectively stalled below \$2,230 a tonne; three-month ALUMINIUM'S attempt to test overhead resistance above \$1,250 a tonne ran out of steam; and ZINC failed to follow through Wednesday's gains. In Chicago WHEAT was mostly lower by midday on commercial house selling after Russia missed another payment. Compiled from Reuters

SUGAR - London FOX (5 per tonne)

Raw Close Previous High/Low
Mar 183.00 183.00 183.00 181.00
May 186.00 187.00 186.00 185.00
White Close Previous High/Low
Mar 247.00 246.00 246.00 245.00
May 250.00 249.00 251.00 248.00
Aug 252.00 251.00 252.00 250.00
Nov 248.00 0 248.00

Turnover: Raw 37 (66) lots of 50 tonnes
White 420 (282) Pans: White (FF) per tonne
Mar 124.00 May 127.50

CRUDE OIL - IPE \$/barrel
Close Previous High/Low
Feb 16.45 16.30 16.50 16.15
Mar 16.45 16.30 16.50 16.15
Apr 16.45 16.30 16.50 16.15
May 16.45 16.30 16.50 16.15
Jun 16.45 16.30 16.50 16.15
Jul 16.45 16.30 16.50 16.15
Aug 16.45 16.30 16.50 16.15
Sep 16.45 16.30 16.50 16.15
Oct 16.45 16.30 16.50 16.15
Nov 16.45 16.30 16.50 16.15
Dec 16.45 16.30 16.50 16.15

Turnover: 1800 (136) 5/tonne
Close Previous High/Low
Jan 172.75 172.25 174.75 172.00
Feb 173.25 173.00 175.75 173.00
Mar 172.25 172.50 174.50 172.25
Apr 173.25 173.50 175.25 173.25
May 169.00 168.75 170.50 169.00
Jun 169.75 169.50 170.75 169.50
Jul 170.25 169.75 171.00 170.25
Aug 170.25 169.75 171.00 170.25
Sep 174.25 174.00 174.00 174.00

Turnover: 12375 (948) lots of 100 tonnes

FRUIT AND VEGETABLES
Supplies of favourite Christmas festive produce will be plentiful over the festive period reports the FFVB. Avocados at 40-65p each (100-120p) and Honeydew melons at £1.30-1.60 each (1.30-1.60) are traditional Christmas staples. Christmas vegetables are reasonably priced this week with Brussels sprouts at 15-25p a lb (15-25p), carrots at 15-20p a lb (15-20p), leeks at 40-50p a lb (40-50p) and parsnips at 20-25p a lb (20-25p). Peas and beans are 15-20p a lb and Monkey nuts are 80-70p a lb (75-90p). Walnuts, Brazil and Hazelnuts will cost around 60-80p a lb (1.15-1.30)

COCOA - London FOX (5/tonne)

Close Previous High/Low
Dec 644 652 653 640
Mar 670 675 677 664
May 687 692 695 684
Jul 703 707 710 701
Sep 718 722 725 720
Dec 741 742 744 736
Mar 761 763 765 755
May 778 779 781 777
Sep 806 807 809 802

Turnover: 3802 (3255) lots of 10 tonnes
ICO indicator prices (\$/tonne per tonne). Daily price for Dec 71 30 (756.50) 10 day average for Dec 16 750.16 (758.17)

COFFEE - London FOX \$/tonne
Close Previous High/Low
Jan 1019 1003 1018 1003
Mar 1037 1027 1037 1025
May 1051 1041 1051 1033
Jul 1068 1058 1068 1040
Sep 1077 1067 1077 1051
Nov 1094 1084 1094 1066

Turnover: 2065 (2265) lots of 5 tonnes
ICO indicator prices (\$/tonne per tonne). Daily price for Dec 161 64.25 (64.15) 15 day average for Dec 161 64.4

POTATOES - London FOX \$/tonne
Close Previous High/Low
Apr 62.3 63.0 62.9 62.3
May 62.3 62.1 62.3 62.1
Jun 62.3 62.1 62.3 62.1
Jul 62.3 62.1 62.3 62.1
Aug 62.3 62.1 62.3 62.1
Sep 62.3 62.1 62.3 62.1
Oct 62.3 62.1 62.3 62.1
Nov 62.3 62.1 62.3 62.1
Dec 62.3 62.1 62.3 62.1

Turnover: 27 (23) lots of 20 tonnes.
Turnover 0 (0) lots of 20 tonnes.

SOYABEANS - London FOX \$/tonne
Close Previous High/Low
Feb 150.00 152.00
Turnover 0 (0) lots of 20 tonnes.

FREIGHT - London FOX \$10/index point
Close Previous High/Low
Jan 1268 1290 1295 1295
Feb 1275 1280 1275 1275
Apr 1270 1255 1270 1259
Jul 1138 1138 1137 1137
Sep 1370 1360 1331 1325
Turnover 76 (80)

GRAINS - London FOX \$/tonne
Close Previous High/Low
Wheat 135.10 135.70 135.20 135.00
Mar 137.25 137.00 137.25 136.50
May 136.75 136.50 136.75 136.25
Jul 136.75 136.50 136.75 136.25
Sep 107.50 107.50 107.50 107.25
Nov 113.25 113.25 113.25 113.25

Barley Close Previous High/Low
Jan 131.00 131.50 131.00
Mar 131.00 131.50 131.00
May 131.00 131.50 131.00
Jul 131.00 131.50 131.00
Sep 131.00 131.50 131.00
Nov 131.00 131.50 131.00
Dec 131.00 131.50 131.00

Turnover: 131 (132) 500, Barley 11 (45).
Turnover lots of 100 tonnes.

PIGS - London FOX (Cash Settlement) pig
Close Previous High/Low
Jan 100.0 100.5 100.0

Turnover: 15 (20) lots of 3,200 kg

LONDON METAL EXCHANGE (Prices supplied by Associated Metal Trading)

Aluminium 92.7% purity (\$ per tonne)
Close Previous High/Low
Dec 1245.5 1245.5 1247/1230 1245.5
3 months 1245.5 1245.5 1247/1230 1245.5
Copper 100% purity (\$ per tonne)
Close Previous High/Low
Dec 1392.0 1392.0 1394/1384 1392.0
3 months 1410.20 1424.5 1422/1411 1415.5
Lead 100% purity (\$ per tonne)
Close Previous High/Low
Dec 287.5 287.5 288.5/286.5 287.5
3 months 287.5 287.5 288.5/286.5 287.5
Nickel 100% purity (\$ per tonne)
Close Previous High/Low
Dec 5750.00 5740.00 5750/5740 5750.00
3 months 5750.00 5740.00 5750/5740 5750.00
Tin 100% purity (\$ per tonne)
Close Previous High/Low
Dec 5885.75 5700.00 5885/5885 5700.00
3 months 5735.00 5700.00 5735/5700 5700.00
Zinc, Special High Grade (\$ per tonne)
Close Previous High/Low
Dec 1025.0 1025.0 1025/1025 1025.0
3 months 1025.0 1025.0 1025/1025 1025.0
LME Closing 675 rate:
3 months: 1.5998 6 months: 1.5490 9 months: 1.5998
SPOT: 1.5734

Turnover: 2065 (2265) lots of 5 tonnes
ICO indicator prices (\$/tonne per tonne). Daily price for Dec 161 64.25 (64.15) 15 day average for Dec 161 64.4

COFFEE - London FOX \$/tonne
Close Previous High/Low
Jan 1019 1003 1018 1003
Mar 1037 1027 1037 1025
May 1051 1041 1051 1033
Jul 1068 1058 1068 1040
Sep 1077 1067 1077 10

MINES - Cont.

Price	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	988	987	986	985	984	983	982	981	980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1200	970	830	8.5	7.7	
1100	830	690	8.4	7.3	
1000	690	550	8.3	7.2	
900	550	410	8.2	7.1	
800	410	270	8.1	7.0	
700	270	130	8.0	6.9	
600	130	0	7.9	6.8	
500	0	0	7.8	6.7	
400	0	0	7.7	6.6	
300	0	0	7.6	6.5	
200	0	0	7.5	6.4	
100	0	0	7.4	6.3	
0	0	0	7.3	6.2	
-100	0	0	7.2	6.1	
-200	0	0	7.1	6.0	
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-400	0	0	6.9	5.8	
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-1000	0	0	6.3	5.2	
-1100	0	0	6.2	5.1	
-1200	0	0	6.1	5.0	
-1300	0	0	6.0	4.9	
-1400	0	0	5.9	4.8	
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-1700	0	0	5.6	4.5	
-1800	0	0	5.5	4.4	
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-2000	0	0	5.3	4.2	
-2100	0	0	5.2	4.1	
-2200	0	0	5.1	4.0	
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-6300	0	0	1.0	-0.1	
-6400	0	0	0.9	-0.2	
-6500	0	0	0.8	-0.3	
-6600	0	0	0.7	-0.4	
-6700	0	0	0.6	-0.5	
-6800	0	0	0.5	-0.6	
-6900	0	0	0.4	-0.7	
-7000	0	0	0.3	-0.8	
-7100	0	0	0.2	-0.9	
-7200	0	0	0.1	-1.0	
-7300	0	0	0.0	-1.1	
-7400	0	0	-0.1	-1.2	

Age	Sex	Height	Weight	Arm span	Hand span	Annual subscription
88	—	329	99	83.3	16.5	—
318	+8	836	272	377.1	17.2	Call +44 71-92
10	—	33	7	2.22	—	—
82	—	388	88½	24.7	†	—
22	—	70	22	21.8	—	—
18	—	71	12	2.18	—	—
213	-2	410	188	20.5	20.8	—
81	—	383	43	17.1	5.5	—

Prices and other stock market information
in the FT Cityline International telephone
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128 for more details.

Offer Price	+ or -	Yield Group
0703	229929	
13.1		-
4.0	-0.2	-
4.0	+0.3	-
5.0	-0.2	-
2.4		-
2.4	+0.6	-
5.1	-0.2	-
3.4		-

10 6	-	Pers Advanced	118 4
10 7	-	Pers Balance	127 9
	-	Pers Defense	124 7

1.11	0.14	-
1.00	-0.4	-
0.91	0.77	-
0.82	0.7	-
0.73	-0.3	-
0705 827733		
1.11	-0.8	-
1.00	-	-
0.91	-0.2	-
0.82	-0.3	-
0.73	-0.1	-
0.64	-0.6	-
0.55	-4	-
0.46	0.2	-
0.37	0.3	-
0.28	-0.1	-
0.19	-0.2	-
0.10	-0.8	-
0.01	-0.2	6.38
0.91	0.3	-
0.82	0.19	-
0.73	0.12	5.90
0.64	-1.1	-
0.55	-0.3	-
0.46	-1.3	-
0.37	0.85	-
0.28	0.3	-
0.19	-	-
0.10	0.5	-
0.01	0.17	-
0.91	0.3	-
0.82	0.4	-
0.73	-3.3	-
0.64	-	-
0.55	-1.5	-
0.46	-1.6	-
0.37	-3.55	-
0.28	-3.8	-
0.19	-1.4	-
0.10	0.3	-
0.01	0.3	-
0.91	-2	-
0.82	-0.1	-
0.73	-0.1	-
0.64	-0.1	-
0.55	-0.1	-
0.46	-0.1	-
0.37	-0.1	-
0.28	-0.1	-
0.19	-0.1	-
0.10	-0.1	-
0.01	-0.1	-

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01	+0.27	-	-
19	-0.47	-	-
19	-0.02	-	-
07	+0.25	-	-
18	+1.02	-	-
10	+2.14	-	-
11	+1.44	-	-
31	-0.40	-	-
27	-1.30	-	-
09	-0.73	-	-
09	-0.04	-	-
09	+0.40	-	-
29	-0.51	-	-
29	-0.03	-	-
9	-1.4	-	-
2	-1.9	-	-
3	-1.3	-	-
7	+0.8	-	-
1	-0.2	-	-
1	-0.2	-	-
4	+0.5	-	-
	-	-
37	+0.03	-	-
22	-0.33	-	-
22	-0.46	-	-
Legend			
06	-	-	-
07	-	-	-
10	-	-	-
26	-	-	-
	1.4	-	-
	-0.03	-	-
	-0.46	-	-
	-0.17	-	-
	+0.16	-	-
	+0.14	-	-
	-0.07	-	-
	-0.30	-	-
	+0.04	-	-
	+0.08	-	-
	+0.03	-	-

+1.5 - Norwich Union Pensions M
+0.7 - Surrey Street, Norwich, NR1 3NG
.....
- Group Postal Pension

1.00	-
0.03	-
-0.11	-
+0.09	-
+0.46	-
-0.17	-
+0.06	-
+0.14	-
-0.07	-
-0.30	-
+0.04	-
+0.08	-
+0.03	-
+0.17	-
-0.09	-
-----	-
-----	-
-----	-
-51.50	-
-1.51	-
1.00	5.91
-0.26	4.62
+0.05	2.03
+0.02	9.89
-0.21	-
-0.17	-
-0.08	-
-0.05	6.88
+0.04	-
-0.11	-
+0.01	-

Ltd	-
+0.02	-
+0.11	-
Fd Ltd	-
Mex Ltd	-
Nor Ltd	-
Sey's Ltd	-
-0.30	-

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3 pm December 17

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Stock	Price	Change	Volume	High	Low	Open	Close	Settle	Dividend	Yield	EPS	P/E	Market Cap	Industry
1 AAAR	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	AAAR	
2 AAB	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	AAB	
3 AAC	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	AAC	
4 AAD	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	AAD	
5 AAE	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	AAE	
6 AAF	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	AAF	
7 AAG	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	AAG	
8 AAH	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	AAH	
9 AAI	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	AAI	
10 AAJ	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	AAJ	
11 AAK	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	AAK	
12 AAL	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	AAL	
13 AAM	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	AAM	
14 AAN	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	AAN	
15 AAO	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	AAO	
16 AAP	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	AAP	
17 AAQ	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	AAQ	
18 AAR	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	AAR	
19 AAS	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	AAS	
20 AAT	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	AAT	
21 AAU	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	AAU	
22 AAV	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	AAV	
23 AAW	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	AAW	
24 AAX	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	AAX	
25 AAY	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	AAY	
26 AAZ	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	AAZ	
27 ABA	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	ABA	
28 ABB	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	ABB	
29 ABC	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	ABC	
30 ABD	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	ABD	
31 ABE	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	ABE	
32 ABF	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	ABF	
33 ABG	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	ABG	
34 ABH	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	ABH	
35 ABI	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	ABI	
36 ABJ	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	ABJ	
37 ABK	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	ABK	
38 ABL	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	ABL	
39 ABM	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	ABM	
40 ABN	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	ABN	
41 ABO	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	ABO	
42 ABP	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	ABP	
43 ABQ	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	ABQ	
44 ABR	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	ABR	
45 ABS	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	ABS	
46 ABT	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	ABT	
47 ABU	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	ABU	
48 ABV	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	ABV	
49 ABW	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	ABW	
50 ABX	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	ABX	
51 ABY	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	ABY	
52 ABZ	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	ABZ	
53 ABA	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	ABA	
54 ABB	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	ABB	
55 ABC	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	ABC	
56 ABD	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	ABD	
57 ABE	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	ABE	
58 ABF	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	ABF	
59 ABG	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	ABG	
60 ABH	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	ABH	
61 ABI	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	ABI	
62 ABJ	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	ABJ	
63 ABK	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	ABK	
64 ABL	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	ABL	
65 ABM	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	ABM	
66 ABN	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	ABN	
67 ABO	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	ABO	
68 ABP	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	ABP	
69 ABQ	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	ABQ	
70 ABR	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	ABR	
71 ABS	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	ABS	
72 ABT	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	ABT	
73 ABU	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	ABU	
74 ABV	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	ABV	
75 ABW	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	ABW	
76 ABX	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	ABX	
77 ABY	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	ABY	
78 ABZ	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	ABZ	
79 ABA	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	ABA	
80 ABB	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	ABB	
81 ABC	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	ABC	
82 ABD	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	ABD	
83 ABE	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	ABE	
84 ABF	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	ABF	
85 ABG	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	ABG	
86 ABH	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	ABH	
87 ABI	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	ABI	
88 ABJ	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	ABJ	
89 ABK	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	ABK	
90 ABL	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	ABL	
91 ABM	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	ABM	
92 ABN	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	ABN	
93 ABO	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	ABO	
94 ABP	1.25	0.00	100	1.25	1.25	1.25	1.25	1.25	0.00	0.00	0.00	1.25	ABP	
95 ABQ	1.25	0												



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+	20050	Jumpin' Jai	54%	25%	3%	-0%	14200	Don't Tell A	57%	7%	7%
+	20050	Oh My Day	53%	25%	3%	-0%	7900	Macaroni &	51%	11%	-
+	2010	Rock On	53%	25%	3%	-0%	74500	Heathen Com	50%	8%	-0%
+	100	Reel Deep	53%	25%	3%	-0%	400	Champion A	51%	12%	-0%
+	24500	Rock On	53%	25%	3%	-0%	12000	Taligahis	53%	13%	-0%
+	19000	Rock Incentive	53%	18%	1%	-0%	4100	Unlvs	53%	7%	-0%
+	24500	Rock On	53%	17%	1%	-0%	8000	Wednesday	51%	16%	-0%
+	7000	Rock On	51%	17%	1%	-0%		Total Sales	12,396,200	shows	
+	121500	RogerCanCan	54%	14%	1%	-0%					
+	1700	Rock On	51%	17%	1%	-0%					
+	7000	Rock On	51%	17%	1%	-0%					
+	29000	Rock On	51%	25%	2%	-0%					
+	12000	Rock On	51%	25%	2%	-0%					

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Dec	1941	1942	1943	1944	1945	1946	1947	1948	1949	1950	1951	1952	1953	1954	1955	1956	1957	1958	1959	1960	1961	1962	1963	1964	1965	1966	1967	1968	1969	1970	1971	1972	1973	1974	1975	1976	1977	1978	1979	1980	1981	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	2101	2102	2103	2104	2105	2106	2107	2108	2109	2110	2111	2112	2113	2114	2115	2116	2117	2118	2119	2120	2121	2122	2123	2124	2125	2126	2127	2128	2129	2130	2131	2132	2133	2134	2135	2136	2137	2138	2139	2140	2141	2142	2143	2144	2145	2146	2147	2148	2149	2150	2151	2152	2153	2154	2155	2156	2157	2158	2159	2160	2161	2162	2163	2164	2165	2166	2167	2168	2169	2170	2171	2172	2173	2174	2175	2176	2177	2178	2179	2180	2181	2182	2183	2184	2185	2186	2187	2188	2189	2190	2191	2192	2193	2194	2195	2196	2197	2198	2199	2200	2201	2202	2203	2204	2205	2206	2207	2208	2209	2210	2211	2212	2213	2214	2215	2216	2217	2218	2219	2220	2221	2222	2223	2224	2225	2226	2227	2228	2229	2230	2231	2232	2233	2234	2235	2236	2237	2238	2239	2240	2241	2242	2243	2244	2245	2246	2247	2248	2249	2250	2251	2252	2253	2254	2255	2256	2257	2258	2259	2260	2261	2262	2263	2264	2265	2266	2267	2268	2269	2270	2271	2272	2273	2274	2275	2276	2277	2278	2279	2280	2281	2282	2283	2284	2285	2286	2287	2288	2289	2290	2291	2292	2293	2294	2295	2296	2297	2298	2299	2300	2301	2302	2303	2304	2305	2306	2307	2308	2309	2310	2311	2312	2313	2314	2315	2316	2317	2318	2319	2320	2321	2322	2323	2324	2325	2326	2327	2328	2329	2330	2331	2332	2333	2334	2335	2336	2337	2338	2339	2340	2341	2342	2343	2344	2345	2346	2347	2348	2349	2350	2351	2352	2353	2354	2355	2356	2357	2358	2359	2360	2361	2362	2363	2364	2365	2366	2367	2368	2369	2370	2371	2372	2373	2374	2375	2376	2377	2378	2379	2380	2381	2382	2383	2384	2385	2386	2387	2388	2389	2390	2391	2392	2393	2394	2395	2396	2397	2398	2399	2400	2401	2402	2403	2404	2405	2406	2407	2408	2409	2410	2411	2412	2413	2414	2415	2416	2417	2418	2419	2420	2421	2422	2423	2424	2425	2426	2427	2428	2429	2430	2431	2432	2433	2434	2435	2436	2437	2438	2439	2440	2441	2442	2443	2444	2445	2446	2447	2448	2449	2450	2451	2452	2453	2454	2455	2456	2457	2458	2459	2460	2461	2462	2463	2464	2465	2466	2467	2468	2469	2470	2471	2472	2473	2474	2475	2476	2477	2478	2479	2480	2481	2482	2483	2484	2485	2486	2487	2488	2489	2490	2491	2492	2493	2494	2495	2496	2497	2498	2499	2500	2501	2502	2503	2504	2505	2506	2507	2508	2509	2510	2511	2512	2513	2514	2515	2516	2517	2518	2519	2520	2521	2522	2523	2524	2525	2526	2527	2528	2529	2530	2531	2532	2533	2534	2535	2536	2537	2538	2539	2540	2541	2542	2543	2544	2545	2546	2547	2548	2549	2550	2551	2552	2553	2554	2555	2556	2557	2558	2559	2560	2561	2562	2563	2564	2565	2566	2567	2568	2569	2570	2571	2572	2573	2574	2575	2576	2577	2578	2579	2580	2581	2582	2583	2584	2585	2586	2587	2588	2589	2590	2591	2592	2593	2594	2595	2596	2597	2598	2599	2600	2601	2602	2603	2604	2605	2606	2607	2608	2609	2610	2611	2612	2613	2614	2615	2616	2617	2618	2619	2620	2621	2622	2623	2624	2625	2626	2627	2628	2629	2630	2631	2632	2633	2634	2635	2636	2637	2638	2639	2640	2641	2642	2643	2644	2645	2646	2647	2648	2649	2650	2651	2652	2653	2654	2655	2656	2657	2658	2659	2660	2661	2662	2663	2664	2665	2666	2667	2668	2669	2670	2671	2672	2673	2674	2675	2676	2677	2678	2679	2680	2681	2682	2683	2684	2685	2686	2687	2688	2689	2690	2691	2692	2693	2694	2695	2696	2697	2698	2699	2700	2701	2702	2703	2704	2705	2706	2707	2708	2709	2710	2711	2712	2713	2714	2715	2716	2717	2718	2719	2720	2721	2722	2723	2724	2725	2726	2727	2728	2729	2730	2731	2732	2733	2734	2735	2736	2737	2738	2739	2740	2741	2742	2743	2744	2745	2746	2747	2748	2749	2750	2751	2752	2753	2754	2755	2756	2757	2758	2759	2760	2761	2762	2763	2764	2765	2766	2767	2768	2769	2770	2771	2772	2773	2774	2775	2776	2777	2778	2779	2780	2781	2782	2783	2784	2785	2786	2787	2788	2789	2790	2791	2792	2793	2794	2795	2796	2797	2798	2799	2800	2801	2802	2803	2804	2805	2806	2807	2808	2809	2810	2811	2812	2813	2814	2815	2816	2817	2818	2819	2820	2821	2822	2823	2824	2825	2826	2827	2828	2829	2830	2831	2832	2833	2834	2835	2836	2837	2838	2839	2840	2841	2842	2843	2844	2845	2846	2847	2848	2849	2850	2851	2852	2853	2854	2855	2856	2857	2858	2859	2860	2861	2862	2863	2864	2865	2866	2867	2868	2869	2870	2871	2872	2873	2874	2875	2876	2877	2878	2879	2880	2881	2882	2883	2884	2885	2886	2887	2888	2889	2890	2891	2892	2893	2894	2895	2896	2897	2898	2899	2900	2901	2902	2903	2904	2905	2906	2907	2908	2909	2910	2911	2912	2913	2914	2915	2916	2917	2918	2919	2920	2921	2922	2923	2924	2925	2926	2927	2928	2929	2930	2931	2932	2933	2934	2935	2936	2937	2938	2939	2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[illegible]

Euro Top-100	679.87	639.50	636.60	641.96	646.55 (+55)	772.50 (+25)
Vanguard International	\$1,742.63, Xerox Comp \$1,447.28,					
% Subject to official recalculation.	Calculated at 15.00 GMT.					

Note: values of all indices are 100 except: Austria Traded, BEL20, HEX hex, MIH Gen, CAC40, Euro Top-100, ESEB Dax and GAX - 1,000, FSC Code - 500, F, JSE, ab Industrials - 200.3 and Australian All Ordinaries and NZS&N - 500; GI Clientel, tel Venezuela.

Most Active Stocks

Friday, December 17, 1982			
Change on day	Stocks	Closing Prices	Change on day
+11	Pittsburg	2.56	+2
+10	NPM Diesel	2.46	+3
+20	Tokio M&F	1,270	+1
-10	Svenska Bank	1.36	+10
-8	Toyota Motor	1,480	+20

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Paris	+33 1	42970623	42970629
Tokyo	+81 3	32951711	32951712

Stockholm	+46 8	6660065	6660064
Vienna	+43 1	5053184	5053176
Warsaw	+48 22	489787	489787

CIAL TIMES
FRANKFURT NEW YORK TOKYO

CANADA

[illegible]

47700 Atlantic	520	520	181	+	57100 Tampico	510	13	13	+
47710 Maraca	520	520	181	+	57200 Tampico	510	13	13	+
47720 Maraca	520	520	181	+	57300 Tampico	510	13	13	+
47730 Maraca	520	520	181	+	57400 Tampico	510	13	13	+
47740 Maraca	520	520	181	+	57500 Tampico	510	13	13	+
47750 Maraca	520	520	181	+	57600 Tampico	510	13	13	+
47760 Maraca	520	520	181	+	57700 Tampico	510	13	13	+
47770 Maraca	520	520	181	+	57800 Tampico	510	13	13	+
47780 Maraca	520	520	181	+	57900 Tampico	510	13	13	+
47790 Maraca	520	520	181	+	58000 Tampico	510	13	13	+
47800 Maraca	520	520	181	+	58100 Tampico	510	13	13	+
47810 Maraca	520	520	181	+	58200 Tampico	510	13	13	+
47820 Maraca	520	520	181	+	58300 Tampico	510	13	13	+
47830 Maraca	520	520	181	+	58400 Tampico	510	13	13	+
47840 Maraca	520	520	181	+	58500 Tampico	510	13	13	+
47850 Maraca	520	520	181	+	58600 Tampico	510	13	13	+
47860 Maraca	520	520	181	+	58700 Tampico	510	13	13	+
47870 Maraca	520	520	181	+	58800 Tampico	510	13	13	+
47880 Maraca	520	520	181	+	58900 Tampico	510	13	13	+
47890 Maraca	520	520	181	+	59000 Tampico	510	13	13	+
47900 Maraca	520	520	181	+	59100 Tampico	510	13	13	+
47910 Maraca	520	520	181	+	59200 Tampico	510	13	13	+
47920 Maraca	520	520	181	+	59300 Tampico	510	13	13	+
47930 Maraca	520	520	181	+	59400 Tampico	510	13	13	+
47940 Maraca	520	520	181	+	59500 Tampico	510	13	13	+
47950 Maraca	520	520	181	+	59600 Tampico	510	13	13	+
47960 Maraca	520	520	181	+	59700 Tampico	510	13	13	+
47970 Maraca	520	520	181	+	59800 Tampico	510	13	13	+
47980 Maraca	520	520	181	+	59900 Tampico	510	13	13	+
47990 Maraca	520	520	181	+	60000 Tampico	510	13	13	+
48000 Maraca	520	520	181	+	60100 Tampico	510	13	13	+
48010 Maraca	520	520	181	+	60200 Tampico	510	13	13	+
48020 Maraca	520	520	181	+	60300 Tampico	510	13	13	+
48030 Maraca	520	520	181	+	60400 Tampico	510	13	13	+
48040 Maraca	520	520	181	+	60500 Tampico	510	13	13	+
48050 Maraca	520	520	181	+	60600 Tampico	510	13	13	+
48060 Maraca	520	520	181	+	60700 Tampico	510	13	13	+
48070 Maraca	520	520	181	+	60800 Tampico	510	13	13	+
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48090 Maraca	520	520	181	+	61000 Tampico	510	13	13	+
48100 Maraca	520	520	181	+	61100 Tampico	510	13	13	+
48110 Maraca	520	520	181	+	61200 Tampico	510	13	13	+
48120 Maraca	520	520	181	+	61300 Tampico	510	13	13	+
48130 Maraca	520	520	181	+	61400 Tampico	510	13	13	+
48140 Maraca	520	520	181	+	61500 Tampico	510	13	13	+
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48160 Maraca	520	520	181	+	61700 Tampico	510	13	13	+
48170 Maraca	520	520	181	+	61800 Tampico	510	13	13	+
48180 Maraca	520	520	181	+	61900 Tampico	510	13	13	+
48190 Maraca	520	520	181	+	62000 Tampico	510	13	13	+
48200 Maraca	520	520	181	+	62100 Tampico	510	13	13	+
48210 Maraca	520	520	181	+	62200 Tampico	510	13	13	+
48220 Maraca	520	520	181	+	62300 Tampico	510	13	13	+
48230 Maraca	520	520	181	+	62400 Tampico	510	13	13	+
48240 Maraca	520	520	181	+	62500 Tampico	510	13	13	+
48250 Maraca	520	520	181	+	62600 Tampico	510	13	13	+
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48270 Maraca	520	520	181	+	62800 Tampico	510	13	13	+
48280 Maraca	520	520	181	+	62900 Tampico	510	13	13	+
48290 Maraca	520	520	181	+	63000 Tampico	510	13	13	+
48300 Maraca	520	520	181	+	63100 Tampico	510	13	13	+
48310 Maraca	520	520	181	+	63200 Tampico	510	13	13	+
48320 Maraca	520	520	181	+	63300 Tampico	510	13	13	+
48330 Maraca	520	520	181	+	63400 Tampico	510	13	13	+
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48370 Maraca	520	520	181	+	63800 Tampico	510	13	13	+
48380 Maraca	520	520	181	+	63900 Tampico	510	13	13	+
48390 Maraca	520	520	181	+	64000 Tampico	510	13	13	+
48400 Maraca	520	520	181	+	64100 Tampico	510	13	13	+
48410 Maraca	520	520	181	+	64200 Tampico	510	13	13	+
48420 Maraca	520	520	181	+	64300 Tampico	510	13	13	+
48430 Maraca	520	520	181	+	64400 Tampico	510	13	13	+
48440 Maraca	520	520	181	+	64500 Tampico	510	13	13	+
48450 Maraca	520	520	181	+	64600 Tampico	510	13	13	+
48460 Maraca	520	520	181	+	64700 Tampico	510	13	13	+
48470 Maraca	520	520	181	+	64800 Tampico	510	13	13	+
48480 Maraca	520	520	181	+	64900 Tampico	510	13	13	+
48490 Maraca	520	520	181	+	65000 Tampico	510	13	13	+
48500 Maraca	520	520	181	+	65100 Tampico	510	13	13	+
48510 Maraca	520	520	181	+	65200 Tampico	510	13	13	+
48520 Maraca	520	520	181	+	65300 Tampico	510	13	13	+
48530 Maraca	520	520	181	+	65400 Tampico	510	13	13	+
48540 Maraca	520	520	181	+	65500 Tampico	510	13	13	+
48550 Maraca	520	520	181	+	65600 Tampico	510	13	13	+
48560 Maraca	520	520	181	+	65700 Tampico	510	13	13	+
48570 Maraca	520	520	181	+	65800 Tampico	510	13	13	+
48580 Maraca	520	520	181	+	65900 Tampico	510	13	13	+
48590 Maraca	520	520	181	+	66000 Tampico	510	13	13	+
48600 Maraca	520	520	181	+	66100 Tampico	510	13	13	+
48610 Maraca	520	520	181	+	66200 Tampico	510	13	13	+
48620 Maraca	520	520	181	+	66300 Tampico	510	13	13	+
48630 Maraca	520	520	181	+	66400 Tampico	510	13	13	+
48640 Maraca	520	520	181	+	66500 Tampico	510	13	13	+
48650 Maraca	520	520	181	+	66600 Tampico	510	13	13	+
48660 Maraca	520	520	181	+	66700 Tampico	510	13	13	+
48670 Maraca	520	520	181	+	66800 Tampico	510	13	13	+
48680 Maraca	520	520	181	+	66900 Tampico	510	13	13	+
48690 Maraca	520	520	181	+	67000 Tampico	510	13	13	+
48700 Maraca	520	520	181	+	67100 Tampico	510	13	13	+
48710 Maraca	520	520	181	+	67200 Tampico	510	13	13	+
48720 Maraca	520	520	181	+	67300 Tampico	510	13	13	+
48730 Maraca	520	520	181	+	67400 Tampico	510	13	13	+
48740 Maraca	520	520	181	+	67500 Tampico	510	13	13	+
48750 Maraca	520	520	181	+	67600 Tampico	510	13	13	+
48760 Maraca	520	520	181	+	67700 Tampico	510	13	13	+
48770 Maraca	520	520	181	+	67800 Tampico	510	13	13	+
48780 Maraca	520	520	181	+	67900 Tampico	510	13	13	+
48790 Maraca	520	520	181	+	68000 Tampico	510	13	13	+
48800 Maraca	520	520	181	+	68100 Tampico	510	13	13	+
48810 Maraca	520	520	181	+	68200 Tampico	510	13	13	+
48820 Maraca	520	520	181	+	68300 Tampico	510	13	13	+
48830 Maraca	520	520	181	+	68400 Tampico	510	13	13	+
48840 Maraca	520	520	181	+	68500 Tampico	510	13	13	+
48850 Maraca	520	520	181	+	68600 Tampico	510	13	13	+
48860 Maraca	520	520	181	+	68700 Tampico	510	13	13	+
48870 Maraca	520	520	181	+	68800 Tampico	510	13	13	+
48880 Maraca	520	520	181	+	68900 Tampico	510	13	13	+
48890 Maraca	520	520	181	+	69000 Tampico	510	13	13	+
48900 Maraca	520	520	181	+	69100 Tampico	510	13	13	+
48910 Maraca	520	520	181	+	69200 Tampico	510	13	13	+
48920 Maraca	520	520	181	+	69300 Tampico	510	13	13	+
48930 Maraca	520	520	181	+	69400 Tampico	510	13	13	+
48940 Maraca	520	520	181	+	69500 Tampico	510	13	13	+
48950 Maraca	520	520	181	+	69600 Tampico	510	13	13	+
48960 Maraca	520	520	181	+	69700 Tampico	510	13	13	+
48970 Maraca	520	520	181	+	69800 Tampico	510	13	13	+
48980 Maraca	520	520	181	+	69900 Tampico	510	13	13	+
48990 Maraca	520	520	181	+	70000 Tampico	510	13	13	+
49000 Maraca	520	520	181	+	70100 Tampico	510	13	13	+
49010 Maraca	520	520	181	+	70200 Tampico	510	13	13	+
49020 Maraca	520	520	181	+	70300 Tampico	510	13	13	+
49030 Maraca	520	520	181	+	70400 Tampico	510	13	13	+
49040 Maraca	520	520	181	+	70500 Tampico	510	13	13	+
49050 Maraca	520	520	181	+	70600 Tampico	510	13	13	+
49060 Maraca	520	520	181	+	70700 Tampico	510	13	13	+
49070 Maraca	520	520	181	+	70800 Tampico	510	13	13	+
49080 Maraca	520	520	181	+	70900 Tampico	510	13	13	+
49090 Maraca	520	520	181	+	71000 Tampico	510	13	13	+
49100 Maraca	520	520	181	+	71100 Tampico	510	13	13	+
49110 Maraca	520	520	181	+	71200 Tampico	510	13	13	+
49120 Maraca	520	520	181	+	71300 Tampico	510	13	13	+
49130 Maraca	520	520	181	+	71400 Tampico	510	13	13	+
49140 Maraca	520	520	181	+	71500 Tampico	510	13	13	+
49150 Maraca	520	520	181	+	71600 Tampico	510	13	13	+
49160 Maraca	520	520	181	+	71700 Tampico	510	13	13	+
49170 Maraca	520	520	181						

9500	Onex Corp	\$7 1/4	7 1/4	22 1/2	++
11500	Outboard	\$2 3/4	2 3/4	22 1/2	++
244000	P&HC Corp	78	78	71	+
40000	Quintet A	10 1/2	10 1/2	22 1/2	++
8000	Pyrotec Inc	\$26 1/4	30 1/4	36 1/4	++
9400	Pyrotec Inc	\$4 1/2	4 1/2	22 1/2	++
8500	Pyrotec Inc	11	11	11	++
8500	Pyrotec Inc	11	11	11	++
63800	Plasticone Int	\$15 1/2	15	15 1/2	++
10000	Plaza Inc	\$6 1/2	6 1/2	22 1/2	++
34000	Power Corp	\$18 1/2	18	18 1/2	++
2000	Power Corp	\$18 1/2	18	18 1/2	++
1000	Quabree A	\$19 1/4	19 1/4	22 1/2	++
20000	Ranger On	\$6 1/2	6 1/2	22 1/2	++
20000	Rayspac	\$10 1/2	10	10	++
5000	Reed Corp	\$28 1/2	28 1/2	31 1/2	++
14000	Quintet A	\$7 1/4	7 1/4	7 1/4	++
7300	Mackay Int	\$11 1/2	11 1/2	11 1/2	++

1 - No voting rights or restricted voting rights

MONTREAL

2:45 pm December 17

62000	Banckhoff	\$12 1/2	12 1/2	12 1/2	++
74000	Cumco	\$16 1/2	12 1/2	12 1/2	++
16000	Canamex	\$12 1/2	12 1/2	12 1/2	++
16100	Canamex Int	\$13 1/2	13 1/2	13 1/2	++
16000	Canamex	\$12 1/2	12 1/2	12 1/2	++
14000	Quintet A	\$7 1/4	7 1/4	7 1/4	++
7300	Mackay Int	\$11 1/2	11 1/2	11 1/2	++

[illegible]

41.22	AUSTRALIA						
12.50	Al Deltaride C/U18B	14994	14979	15294	15324	15050 C/U29	15570 C/U11
12.50	Al Deltaride C/U18B	15004	14974			15040 C/U29	15570 C/U11
12.50	ALBANI						
12.50	Al Deltaride C/U18B	30258	30638	31017	30898	30942 C/U29	32145 C/U30
12.50	Trade Index C/U18B	70520	72617	751.81	749.14	749.55 C/U29	
12.50	REL. GDN						
12.50	REL. GDN C/U18B	1185.99	1186.35	1188.13	1112.45	1125.40 C/U29	1184.87 C/U29
12.50	REL. GDN						
4.40	FINLAND						
12.50	Deposits C/U18B	262.41	268.16	267.89	272.92	265.20 C/U21	258.42 C/U28B
12.50	FINLAND						
12.50	REL. GDN C/U18B	836.61	867.8	864.1	862.94	925.95 C/U21	540.16 C/U28B
12.50	FRANCE						
12.50	CAC GDN C/U12B1	425.21	429.76	448.28	448.17	505.46 C/U29	441.20 C/U29
12.50	REL. GDN C/U18B	137.22	137.14	124.76	129.7	141.55 C/U29	141.55 C/U29

Country	1974/75	1975/76	1976/77	1977/78	1978/79	1979/80	1980/81
GERMANY							
FAR Areas (C12252)	581.67	589.39	595.43	583.48	725.08 (C259)	595.14 (C238)	595.14 (C238)
Overseas (C12253)	146.15	149.24	149.92	142.4	200.28 (C259)	196.16 (C238)	196.16 (C238)
EU (C12252)	1476.13	1492.57	1481.24	1469.75	1811.97 (C238)	1428.38 (C238)	1428.38 (C238)
FRANCE							
Overseas (C12253)	529.46	545.31	533.81	567.37	646.71 (C238)	548.38 (C238)	548.38 (C238)
EU (C12252)	1233.66	1224.13	1198.14	1178.05	1469.57 (C238)	1099.68 (C238)	1099.68 (C238)
ITALY							
Overseas (C12253)	620.33	606.32	604.25	613.32	556.99 (C238)	554.79 (C238)	554.79 (C238)
EU (C12252)	620.33	606.32	604.25	613.32	556.99 (C238)	554.79 (C238)	554.79 (C238)
JAPAN							
Overseas (C12253)	1249.91	1178.61	1240.24	1229.97	2598.18 (C238)	1399.43 (C238)	1399.43 (C238)
EU (C12252)	1249.91	1178.61	1240.24	1229.97	2598.18 (C238)	1399.43 (C238)	1399.43 (C238)
UK							
Overseas (C12253)	1725.00	1725.00	1725.00	1725.00	2598.18 (C238)	1399.43 (C238)	1399.43 (C238)
EU (C12252)	1725.00	1725.00	1725.00	1725.00	2598.18 (C238)	1399.43 (C238)	1399.43 (C238)

[illegible][illegible]

Base values of all indices are 100 except: America Traded, BEL20, NYX Gas, MIB Gas, CAC40, Euro Stoxx100, SSEN
 Overall and OAS = 1,000, S&P 500 = 250, J. CSE in Industrials = 250, J and Financials (all Financials and Banking = 200,
 60 Client, 0 Unavailable.

on day		Traded	Prices	on day
+11	Wheat	2.3m	760	+ 2
+10	SPW Steel	2.4m	294	
+20	Toyota Motor	5.4m	1,270	+30
-10	Shimadzu Bank	0.2m	1,520	+10
-8	Toyota Motor	0.1m	1,480	+20

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3 pm December 17

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

[illegible]

هكذا آمن الأهل

NASDAQ NATIONAL MARKET

Stock	P/	Stk	Div.	E 1000	High	Low	Last Chng	Stock	P/	Stk	Div.	E 1000	High	Low	Last Chng	Stock	P/	Stk	Div.	E 1000	High	Low	Last Chng
1000000000	0.44	100	61	353.	323.	323.	-6	1000000000	0.50	100	61	353.	323.	323.	-6	1000000000	0.50	100	61	353.	323.	323.	-6

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3 pm December 11

[illegible]

**EUROPEAN AIRPORTS:
MANCHESTER**

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FT SURVEYS

The interest in privatisation candidates has largely petered out, writes **Haig Simonian**

10-10-68